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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,592

Thursday April 4 1985

D 8523 B

Rajiv Gandhi's
views on
India, Page 22

World news

Business summary

Greek elections expected in June

Greek Prime Minister Andreas Papandreu has bowed to opposition demands and will ask for the dissolution of parliament and fresh elections as soon as his proposals for constitutional changes are approved.

Conservative opposition leader Constantine Mitsotakis had called on Mr Papandreu to end the deadlock caused by his party's refusal to recognise Greece's new Socialist President elected last month, Christos Sartzetakis, by calling an early election.

Mr Mitsotakis had earlier called on Mr Papandreu to hold an inquiry into his charges that the Conservatives had tried to bribe Government MPs during the presidential election. Page 24

French poll reform

France will choose next year's National Assembly by a form of proportional representation. The move is seen as an attempt by President Francois Mitterrand to stave off a defeat of his ruling Socialists by the Right. Page 3

Terrorists attack

The Palestinian Black September terrorist group narrowly missed the Jordanian embassy in Rome with a bazooka attack.

Moscow hopeful

Moscow sees hopeful prospects for improved trade relations with the U.S. despite U.S. discrimination against Moscow, a senior Soviet foreign trade official said. The Soviet Union also agreed with China to increase trade along their mutual border by 45 per cent a year.

Tamils kill nine

Tamil separatist guerrillas in Sri Lanka killed nine policemen and wounded 10 others in an ambush of two police vehicles, with landmines in the troubled eastern province.

China special powers

The Chinese Government is to take over special powers to enact provincial financial regulations in an effort to damp down the economy after a wave of inflationary wage rises. Page 4

Mirage crashes

A French Mirage fighter crashed in eastern France, killing a woman whose car was hit by wreckage. The pilot was injured after ejecting from the aircraft.

Cholera deaths

At least 192 people have died of cholera in the northern Somali town of Hargeisa, bringing the death toll since the outbreak started last week to 592.

Neves recovering

Brazil's 75-year-old President-elect Tancredino Neves was recovering well from his fourth operation in 17 days, according to a Sao Paulo hospital bulletin. Page 5

Israel accused

The International Committee of the Red Cross accused Israel of violating the Geneva Convention by transferring 1,000 Arab prisoners from a camp in southern Lebanon to Israel.

'Eliminate' rioters

South African police were told to "eliminate" rioters who threw petrol bombs in an order sent two days before police shot dead 19 black people at Langa, the inquiry into the deaths was told by a police colonel. Page 4

Iraq wants Mirages

Iraq wants to buy between 40 and 48 Mirage 2000 fighter-bombers from Dassault-Breguet of France.

Two UK banks cut rates by 1/4 point

BRITISH banks Barclays and Midland cut base lending rates by 1/4 point to 13 1/4 per cent, still 1/4 point above the level set last week by competitors National Westminster, Lloyds. Money markets. Page 47

Lawson hint on UK tax cuts

BRITAIN is prepared to respond to lower wage settlements by cutting taxes, Chancellor of the Exchequer Nigel Lawson said. Page 19

DOLLAR was weaker in London, falling to DM 3.1225 (DM 3.149), FF 9.535 (FF 9.6075), SwFr 2.6465 (SwFr 2.66) and Y253.2 (Y254.1). On the dollar exchange index fell to 147.4 from 148.0. In New York it closed at DM 3.1410, FF 9.5925, SwFr 2.6845 and Y253.80. Page 47

STERLING firmed in London, gaining 60 points against the dollar to close at \$1.2135. It also rose to FF 11.585 (FF 11.58) but was unchanged at SwFr 3.205 and Y307.0 and eased slightly to DM 3.8 (DM 3.805). The pound's exchange rate index rose 0.2 to 71.1. In New York it closed at \$1.2090. Page 47

GOLD rose slightly on the London bullion market to close at \$319.25. It also improved in Zurich to \$320.75. In New York, the Comex April settlement was \$318.80. Page 46

PARIS stocks continued their record-setting ways, taking the CAC General index to an all-time high of 4,215.7. The bourse has been buoyed by some repeat better-than-expected corporate results. Section III

LONDON equities wobbled ahead of the Easter holiday. The FT Ordinary index fell 12.9 to 8,958.5. Gits were mainly steady. Section III

WALL STREET: The Dow Jones industrial average closed 7.82 down at 1,258.06. Section III

TOKYO reached a record high as the Nikkei-Dow market average rose 53.40 to 12,883.26 in heavy volume. Section III

BRITISH ECONOMY has been performing better than expected in recent months, the Bank of England says in its latest quarterly bulletin. Page 19

LASMO, the UK oil group, plans to raise £57.1m through a rights issue to fund expansion. The group also reported pre-tax profits of £113m for 1984, £23m more than in 1983. Lex, Page 24; Details, Page 32

PEARSON, Britain's newspaper-to-merchandise group, has made a £12.5m (£15m) agreed bid through its Longman publishing group for the publishing and examinations business of the Pitman group.

UNITED SATELLITE Communications, first and only commercially available direct broadcast satellite service in U.S., ceased operations. Page 25

WESTLAND, Britain's only helicopter manufacturer, received a double blow to its hope of achieving orders worth nearly £600m (£720m) for its Westland 30 aircraft. Page 24

FMC, the U.S. chemicals and equipment group, is considering the manufacture of methyl isocyanate, the chemical that killed an estimated 2,000 Indians after a leak at the Union Carbide plant in Bhopal last year. Page 25

BAYER, the West German chemical and pharmaceutical group, lifted earnings 34.1 per cent to DM 2.9bn (£920m) last year, aided by the general economic recovery and the strength of the dollar. Page 25

The Financial Times will not be published tomorrow or on Monday because of the Easter holiday. The Saturday edition will be published as usual from London.

Bonn accord may give Europe big defence contracts

BY PETER BRUCE IN BONN

WEST GERMANY has agreed to lift its objections to the Nato-wide introduction of a new U.S. air combat identification system.

Bonn's agreement to drop its once powerful support for a rival system developed by Siemens finally opens the way for the implementation of a \$12bn installation programme which is likely to mean big contracts for West German, British and French manufacturers.

The system, commonly known as Identification Friend or Foe (IFF), uses coded radio signals that allow pilots to distinguish between enemy and allied aircraft and missiles.

Present IFF systems in Nato are old and unreliable, and the U.S. has been arguing that its system is a logical replacement for those. Bonn, however, has until now been supporting the Siemens system, saying its higher frequencies would distinguish it from civilian bands and that it would be more difficult to jam or interfere with than the U.S. devices.

Defence Ministry officials said yesterday that the West German

Defence Minister, Herr Manfred Wörner, and the U.S. Defence Secretary, Mr Caspar Weinberger, had reached agreement on IFF during Herr Wörner's current visit to the U.S.

The Americans were not prepared to re-equip their aircraft with the German system, the officials said, adding that because so many U.S. aircraft had already been fitted out, Washington's position had become "practically irreversible."

They said Herr Wörner had given in to the U.S. only with the greatest reluctance and on condition that Bonn received significant compensation for lifting its objections, which many observers believe had become a serious obstacle to smooth Western arms co-operation.

The British Government, too, has been embarrassed by the row, which had forced it to take sides, although discreetly, with Bonn against Washington.

In return for the German green light, Herr Wörner is understood to have made clear that he expects a high proportion of IFF production

to be in Europe. Although Defence Ministry officials said it was highly unlikely that Herr Wörner would have acceded to the Americans without first telling the British and French, it seems he will press for the lion's share of European production to be in Germany.

The agreement in Washington is likely to be followed up by talks between the German, British and French on how to divide up production.

Although news of the final demise of the German system is likely to come as something of a disappointment to hopeful local contractors, Herr Wörner has also come close to securing two other important contracts for local manufacturers. Siemens has anyway for some time thought its system unlikely to be adopted.

A memorandum of understanding between Washington and Bonn is expected to be signed in the next few weeks that might give a

Continued on Page 24
Reagan rebuffed over MX, Page 6

BA offers \$16m cash to end Laker wrangle

BY DUNCAN CAMPBELL-SMITH IN LONDON

SIR FREDDIE LAKER and Mr Robert Beckman, his long-serving U.S. lawyer and confidant in the protracted legal battle to win compensation in the courts for the collapse of Laker Airways in 1982, have been offered \$8m each in a confidential settlement being put together by British Airways (BA).

The combined \$16m offer to the two men has been one of the most troublesome elements in a deal now being proposed by BA in its attempt to clear away litigation resulting from the Laker collapse and impeding its own progress towards privatisation.

The payment has already played a crucial part in a series of frustrating delays for BA, which since the end of January has had to cancel two deadlines on the implementation of its proposed deal.

The payment could also oblige BA to meet a significantly heavier proportion of the total litigation bill than the airline anticipated only a few months ago - perhaps amounting to \$30m or more.

One important beneficiary of these developments is thought to be the Export-Import Bank of the U.S., which was originally offered rather

less than \$10m in cash and might now receive about twice that amount. Exim was Laker Airways' biggest creditor and is owed about \$75m.

Details of BA's latest proposals, including the revised terms for Exim, are to be reviewed formally at a conference of all the interested parties in Washington next Wednesday.

Principally at stake is the outcome of the \$100m civil anti-trust suit launched on behalf of the creditors of Laker Airways in November 1982 by Mr Christopher Morris of London accountants Touche Ross, who is the Laker Airways liquidator.

BA is one of 12 co-defendants to the action and was advised last November that an out-of-court settlement would be essential before the airline could press ahead with privatisation. Its senior executives and lawyers are in the fifth month of intense discussions with a plethora of negotiators representing Mr Morris and the Laker creditors, the one hand and BA's fellow co-defendants on the other.

None of these discussions would yet be described as closed by any of

the lawyers involved and important details remain outstanding vis-à-vis several creditors. BA has, however, made enough progress with the creditors generally to begin a more decisive round of talks in the last fortnight with its co-defendants - only to find the question of compensation for Sir Freddie as contentious as ever.

Five weeks ago BA had to abandon a February 28 deadline when Exim refused to commence a payment of several million dollars less than the combined payments to Sir Freddie and Mr Beckman. Having successfully sweetened the terms for Exim, BA has asked at least one of the co-defendants for a significantly higher contribution to the settlement than originally envisaged.

The co-defendants comprise nine other international airlines together with McDonnell Douglas and its subsidiary financing corporation. Far from contemplating any requests for higher settlement contributions, a number of the airlines still appear most unhappy with the

Continued on Page 24
BA's privatisation plan, Page 24

Golden Nugget casino group to bid for Hilton Hotels

BY PAUL TAYLOR IN NEW YORK

GOLDEN Nugget, the Atlantic City hotel and casino operator, yesterday offered to acquire the 27.4 per cent stake in Hilton Hotels held by the estate of Mr Conrad Hilton, the group's founder, for \$72 a share, or \$488m.

In a brief statement, Hilton - which is roughly twice the size of Golden Nugget - added that Mr Steven Wynn, Golden Nugget's chairman and chief executive, had said that if Golden Nugget acquired the stake it would launch a similar cash offer for the rest of Hilton Hotels' outstanding shares, valuing the company at \$1.78bn.

The bid was immediately termed "inadequate" by Mr Barron Hilton, the eldest son of the group's founder, and its current chairman and president. Mr Hilton added that he had previously exercised an option

to acquire the 27.4 per cent stake owned by Mr Conrad Hilton's estate.

Golden Nugget last year reported sharply lower net earnings of \$8m on revenues of \$384.9m, but has built up a large cash hoard, thought to total about \$250m.

Mr Wynn said in a letter to Mr James Bates, executor of the estate: "I will be prepared to discuss the details of the offer with you and all other interested parties." He added that the offer would expire in 10 days.

The letter added: "Acceptance of our offer will allow the Conrad Hilton Foundation to achieve a dramatic increase in its income and further its worthy objectives. On a conservative basis, the foundation could earn as much as \$50m a year as contrasted with the current div-

idend on the Hilton shares of about \$12m. It also permits the estate and foundation to receive values substantially in excess of the highest price at which Hilton common has ever traded."

Mr Wynn added that the acquisition of a significant stake in Hilton "would be beneficial to Hilton and its stockholders, particularly in the light of recent developments in New Jersey."

Hilton Hotels, which manages or owns over 250 hotels in the U.S. with about 90,000 rooms, and also owns two casino-hotels in Las Vegas, has recently been battling to win approval for a licence to operate a \$300m hotel it has built in Atlantic City.

Last year Hilton Hotels reported net earnings of \$95.1m on sales of \$612.5m.

Negotiated settlement on Bhopal dismissed by Gandhi

By John Elliott in New Delhi

MR RAJIV GANDHI, the Indian Prime Minister, said yesterday that it was "very unlikely" that his country would reach an out-of-court settlement with Union Carbide on damages for the Bhopal gas disaster in which more than 2,000 people died last December.

In his first interview with a British newspaper since becoming Prime Minister five months ago, Mr Gandhi told the Financial Times that the U.S. company had offered an out-of-court settlement in New Delhi this week that was too low.

It was very unlikely, the Prime Minister said, that a negotiated settlement could stop India launching a court action in the U.S. against the company.

The Bhopal incident had made India rethink the whole business of foreign companies coming in with investments as part of the country's liberalised industrial policies.

When they are in it only for making a buck at any cost, that is not good enough for us," he said.

Mr Gandhi also indicated that India's approach to its relations with the two superpowers was unlikely to change. He underlined the country's "strong friendship" with the Soviet Union, which had "stood by us in times of need." The U.S., on the other hand, had "let us down on a number of occasions" and was now arming Pakistan and allowing it to develop a nuclear bomb.

Allegations between senior Union Carbide executives and Indian Government officials led by Mr K. Parasaran, Attorney-General, continued until late yesterday with no prospect of an early settlement insight.

The Indian Government appears both insulted and enraged by Union Carbide's offer, which spreads payments over many years, probably well into the next century.

Mr Gandhi said there was now more concern in India about American rather than European or Japanese industrial investments. Paul Taylor in New York writes: Union Carbide, standing by its existing policy, yesterday declined to comment on the specific negotiations under way in India. However, the company repeated its assertion that a "fair" negotiated settlement would be in the best interest of all parties.

The U.S. parent group also repeated its warning that it would "defend itself vigorously" against any Indian Government suit filed in the U.S. and added: "We believe such suits would be dismissed."

Interview with Rajiv Gandhi, Page 22; FMC to make deadly chemical, Page 25

UK toughens bank rules on Euronotes

BY DAVID LASCELLES AND PETER MONTAGNON IN LONDON

THE BANK of England yesterday announced tough new accounting standards for banks involved in the fast-growing \$35bn Euronote market, which has hitherto been free of regulation.

Its move is intended to ensure that banks that underwrite Euronote issuance facilities have adequate capital backing for such business. Previously, banks have been allowed to treat such contingent commitments as "off-balance sheet" business which requires no capital backing.

In a circular the Bank said it was starting a review of all off-balance-sheet commitments incurred by banks. The growth of these commitments has led to banks taking on obligations "on terms which in the Bank's view do not properly reflect the risks involved."

As a provisional measure it has, however, told banks that contingent commitments from note issuance facilities must henceforth be included in the risk asset ratio it uses to measure a bank's capital adequacy.

The commitments must be given a weighting half that of a straight loan when the ratio is calculated. Note-issuance facilities involve

the continuous sale of short-term paper to investors in the Euromarket which is underwritten by a group of banks or backed up by a line of credit that can be drawn on if for any reason the paper fails to sell at a specified price.

They have been launched by prestigious borrowers, including Sweden and Imperial Chemical Industries of the UK, which find them a cheap and flexible way of raising money. Merrill Lynch yesterday launched its 50th such facility in the form of a \$600m deal for Deere and Co., the U.S. farm equipment group.

Bankers have long feared that the business would be subject to capital requirements that might force up underwriting fees and make this type of borrowing less competitive.

The initial reaction of several bankers yesterday was that the impact of the move would depend on whether other central banks followed suit. If they did not foreign banks might simply move their Euronote business outside the UK.

Many banks have already established. Continued on Page 24
Bank of England drags its feet, Page 23; Lex, Page 24; John Deere raises \$600m, Page 48

Paris set to reopen Eurofranc market

BY PAUL BETTS IN PARIS

THE FRENCH Government is planning to reactivate the Eurobond market for French francs in a further relaxation of the country's stringent foreign exchange controls.

Senior government officials said yesterday that a decision to reopen the so-called Eurofranc market was "imminent." M. Pierre Bérégovoy, the Finance and Economy Minister, held a meeting with the leading French banks yesterday to ensure an orderly reopening of the market.

The Eurofranc market has suffered a chequered history. It has suffered several starts and closures since the late 1960s, mirroring the mixed fortunes of the French currency. Successive attempts have been made to resurrect a French franc Euromarket in 1967, 1971, 1975 and 1979. The last attempt came to a sudden end when the Eurofranc market dried up virtually overnight after the Socialists came to power in May 1981.

The relative stability of the franc

within the European Monetary System (EMS) in recent months, coupled with last year's improvement in the country's overall balance of payments, has prompted the monetary authorities to reopen the Eurofranc market, however.

The French authorities see the move as a further way of boosting confidence in the French currency. It follows a series of other relatively modest steps to relax foreign exchange controls since last summer.

The reopening of the Eurofranc market will again enable French enterprises to issue French franc Eurobonds. Gaz de France, the French gas utility, is already proposing to tap the new Eurofranc market with a first FFr 500m (\$52.1m) issue managed by the Credit Commercial de France (CCF). That issue - the first since 1981 - is expected to be floated next week.

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Penalty for some Italians, Page 2

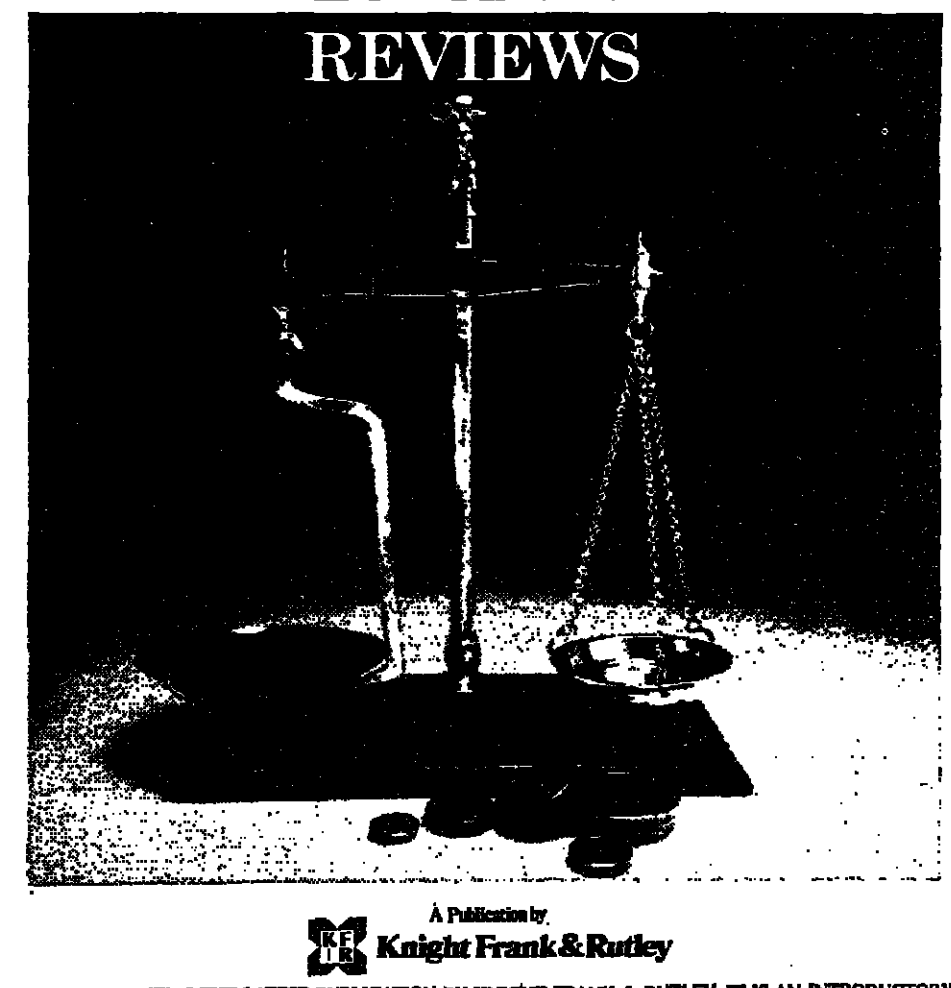
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EUROPEAN NEWS

Moscow steps up purge of local Communist Party officials

BY PATRICK COCKBURN IN MOSCOW

IN A FURTHER escalation of the purge of local Communist Party officials in the Soviet Union, the daily newspaper Pravda yesterday criticised parties for reappointing to new jobs local leaders dismissed for incompetence or corruption.

Pravda said that at a recent meeting of the Communist Party of Azerbaijan it was pointed out that those dismissed did not like to be

demoted after dismissal. "Many leaders simply change seats from one armchair to another," the newspaper said.

Pravda cited the example of a local Communist Party leader who was discovered to have added 100,000 rubles to his accounts. This punishment, the newspaper complained, was merely a severe dressing down with a record in his party

registration form. Even after conviction in court for criminal activity he was not expelled from the party. He was given a new job with similar responsibilities.

The present purge of the 185 district and republican Communist parties which hold power in the Soviet Union is distinguished by the extensive publicity given to criticism in the press.

A Western specialist in Soviet affairs said: "There was plenty of press criticism in the Brezhnev era. But now press exposure is almost invariably followed by dismissal."

The clean-up of party and government started under Mr Yuri Andropov in 1983 and continued under President Konstantin Chernenko. But in the weeks since Mr Mikhail Gorbachev became General-Secretary of the Communist Party it has

turned into a wide-ranging campaign. The speed with which the senior officials have been dismissed indicates that the central committee of the party is probably orchestrating the local party meetings and the attacks on the corrupt.

These are often extremely detailed. In yesterday's Pravda, there

was a letter from Irkutsk in Siberia describing how an official went to one improvised village in the region and immediately built himself a mansion with a garage, bathhouse and central heating. He had at his disposal teams of builders and machines though the local children's playground could not be redecorated because there was no paint.

Ferocious penalty for Italians who transgress

BY JAMES BUXTON IN ROME

THE EVENING flight had left London for Rome nearly an hour late. The passengers on the Airbus were just getting over their irritation at the delay when the crew started handing out forms. Everyone, they said, must write down on them all their foreign currency and travellers cheques, and then get the form stamped by Italian customs when they arrived at the airport.

The bewildered tourists and businessmen set to work, counting out their banknotes and wondering just what sort of country they were going to. But when they reached Fiumicino Airport they found the customs men had already gone home. So too had the taxi drivers.

If there is one thing that differentiates Italy from most other industrial countries it is its very tight foreign exchange controls. The passengers on that flight were unlucky to be subjected to a ritual that has generally been abandoned. But for Italians the restrictions are drastic and the penalties for breaching them are ferocious.

Whereas an Englishman has since 1979 been able to export as much capital as he likes, an Italian has to get official permission for almost any transaction. He may not maintain a bank account abroad except for authorised business use. He may not own property abroad unless he can prove that he needs it for work.

If he has a credit card he may use it abroad only for buying "tourist services"—which do not include shopping—and if he needs it for business use the amount of foreign exchange he can spend is fixed in advance with the authorities.

If an Italian wants to buy shares in a foreign company he has to make a non-interest-bearing deposit equivalent to 40 per cent (until recently 50 per cent) of the value of the investment.

What's more, the penalties for breaking the rules are severe. Anyone who exports or holds abroad Lire 5m (£2,200) risks going to prison for up to six years.

Italy has a long history of exchange controls. "It is almost a cultural attitude," says one official. "It's a belief that you can control anything in particular the flow of money. In practice you can't."

Mussolini instituted exchange controls before the war and they have remained in some form ever since. They were relaxed in the late 1950s and 1960s when the balance of payments was mostly healthy and the lira was strong. But in the 1970s they were tightened again as the oil crisis struck.

In 1976, a year in which the lira was devalued three times, foreign reserves dropped at one point to only \$500m and there was widespread fear that the Communists would sweep to power. The rules were drastically tightened.

The rich were getting their money out as best they could. Rowing boats took it in cash across the lakes to Switzerland, and shady deals were devised to get capital out by means of share purchase and insurance swindles.

An anxious parliament hustled onto the statute books the now notorious law 159 of 1976. It made it a criminal offence either to send or to hold abroad any sum above Lire 5m, without permission. It ordained that every foreign exchange transaction was illegal except for those specifically approved by the government.

It also required Italians who owned property abroad to sell it and bring the proceeds back to Italy—in her recent book Susanna Agnelli, sister of Sig. Gianni Agnelli, chairman of Fiat, tells how she had to sell up her apartment in New York and return to Italy.

The law even made it the responsibility of banks to determine whether any commercial transactions with foreign companies were conducted at the right price and were free of over-invoicing—putting in a higher bill so that the importer could get foreign exchange out of the country. "It was an impossible responsibility to put on the banks—how could they carry it out without going down to the warehouse and looking round?" asks Sir Riccardo Dalla Vedova, a lawyer campaigning for reform of the currency laws.

People went to prison under the law and even foreigners who had tangled with it were prosecuted—Swiss bankers for example. Yet the law did not, in most people's view, do much good. An import deposit scheme and the immense resilience of the Italian economy were more effective in bringing the balance of payments back into surplus.

Dr Lamberto Dini, deputy governor of the bank of Italy, reflecting recently on the various measures applied in the 1970 said that they "showed the disadvantages and limits of strategies based on exchange restrictions."

Since then the balance of payments has passed through another period of crisis and become reasonably healthy again. But perhaps more important, the psychological climate has completely changed. Italians are no longer desperate to get all their money out of the country: on the contrary they have been repatriating much of what they had illicitly exported in order to finance their businesses and avoid punitive domestic interest rates. The professional currency smugglers of the north have had to turn to burglary to make a living.

Italy's foreign currency reserves are growing and foreign savers and companies are investing in Italian companies—the case for keeping draconian foreign exchange rules is weak, and, as Dr Dini admitted in his speech, the rules may be in conflict with the Treaty of Rome—a point the EEC Commission has emphasised to the Italian government.

Even so progress on unshackling Italians from exchange controls has so far been small. Italy, said Dr Dini, ought to aim for the complete liberalisation of capital movements, but he added: "The still fragile state of the balance of payments, as well as the potential demand for funds outside the country which has built up over the years of restriction, make us reject the risks of total liberalisation in the short term."

Last year, however, the Ministry of Foreign Trade weakened the restrictions on tourist spending abroad, and the curbs on Italians making foreign investments and lengthened the time businesses are allowed to hold foreign exchange in Italy before having to turn it over to the authorities.

The Government has, however, presented to parliament a Bill to reform the notorious Law 159. It raises from 1.5m to 1.00m the level at which a currency offence begins to carry a prison sentence instead of a fine, and reverses the much criticised principle of the law under which everything is illegal except what the Government specifically permits.

But the law has still not been approved by parliament, despite having been presented in late 1983. It has been held up by Communist opposition, though the party insists that it does not oppose the principle of the measure, only certain details. But the suspicion lingers that party instinctively favours tight controls on capital movements. "Their opposition has held up this Bill," says Sig. Dalla Vedova. They may not call that obstruction but I do."

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EUROPEAN NEWS

France moves slowly to ease exchange controls

Nibbling at the edges of a draconian system

BY DAVID HOUSEGO AND DAVID MARSH IN PARIS

M. MICHEL Camdessus, Governor of the Bank of France, likes to tell acquaintances that he "detests" foreign exchange controls and that they are a drag from which the French economy has suffered too long.

Nevertheless, France still maintains one of the most draconian systems of foreign exchange controls in Europe. Recent efforts at relaxation — such as allowing forward cover on imports denominated in European Currency Units (Ecu) — have only nibbled at the edges of an armoury introduced in 1936 and reinforced by the Socialists after they took office in May 1981.

The indications from officials are that M. Pierre Bérégovoy, the Finance Minister, and M. Laurent Fabius, the Prime Minister, intend to go further in easing restrictions. This approach would be in line with the Government's overall policy of deregulation, as reflected most recently in the further opening up of financial markets.

The most likely measures hinted at by officials would be some further loosening on the restrictions on forward cover for import purchases, more leeway for French companies to make direct investments abroad and for individuals to purchase foreign securities.

The foreign currency premium through which French investors have to pass to purchase foreign securities has in any case dropped to only 4 per cent over the franc/dollar parity from 35 per cent at the beginning of 1984, reflecting the rise in the French bourse.

The Government's room for manoeuvre has been strengthened by the relative stability of the franc over the last two years and by the climb in France's foreign exchange reserves, the Bank of France's foreign currency holdings.

The most volatile part of the reserves, which also include gold, Ecu and claims on the International Monetary Fund, amounted to FF 115bn (\$11.97bn) at the end of February, compared with a low of FF 30bn at the end of March 1983, just after the last devaluation of the franc within the European Monetary System (EMS).

But equally, the Government knows it can only move at a snail's pace because of the potential vulnerability of the franc within the



M Michel Camdessus

(especially bonds as well as the need to pay high tax bills).

Indicative of their severity, French foreign exchange controls do not permit companies to cover forward. This rule was marginally relaxed in early March under the last easing of the system when companies were allowed to cover forward for Ecu-denominated imports. But businessmen point out that the facility is of only limited value because the Ecu itself provides a currency hedge and Ecu denominated transactions are still small.

Even for Saint Gobain, the diversified glass manufacturer, which is one of the pioneers in the use of the Ecu for financial and commercial operations, Ecu-denominated business now makes up no more than around FF 1bn in turnover terms. Of most substantial value in an unpublished Treasury ruling which allows some 10 major, mainly nationalised, groups to take out forward cover on imports, so long as they overall foreign exchange position (including export cover) within controlled limits.

Exporters are required to repatriate foreign exchange earnings within 15 days — a ruling that has remained unchanged since March 1982. French companies seeking to make direct foreign investments abroad need, since December, approval for amounts above FF 2m — an improvement on the FF 1m ceiling that had been in force since May 1981 but still well below the FF 5m limit applicable until then.

Companies investing in the EEC since November finance half of their borrowings in French francs however, compared with the previous limit of 25 per cent.

The only modification that there has been to the system covering the foreign currency premium for the purchase of foreign securities was announced in November. This allows French residents to purchase Ecu-denominated bonds issued on the French market by EEC institutions without passing through the premium.

Existing wealth, succession and income taxes are the major reason why many French still hold much of their savings abroad. But Paris bankers believe that in recent months some of these funds have been returning to France in modest amounts. This reflects wealthy individuals' desire to profit from the high yields on French investments

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France to switch to PR voting

BY DAVID HOUSEGO IN PARIS

PRESIDENT Francois Mitterrand, confirmed yesterday there will be a shift in the voting system for proportional representation for the parliamentary elections next year, in an effort to save the Left from potential defeat.

The President's goal is to give himself sufficient leeway in the divided National Assembly now likely to emerge to build a new Centre-Left coalition that would enable him to maintain himself at the Elysee until Presidential elections in 1988.

The Socialist's gamble is that with this additional breathing space, a Left-wing candidate would have a change of recapturing the Presidency then. The Cabinet approved the change in the voting system at its weekly meeting. The new system that will come into force is based on allocating seats within a department according to the percentage of votes each party gains.

The advantage to the Socialists of the switch is that it is the voting system likely to be most favourable to them and it is also easy to explain. Under the present single constituency — winner-takes-all system, the Socialists would have been reduced to a rump in the National Assembly on the basis of existing voting patterns.

As it is, if they emerge with 26-30 per cent of the vote in 1986, they would be the largest single party and thus in a position to be the pivot of a new coalition.

The shift to PR will at the same time minimise the electoral gains made by the Parliamentary party of the Right, while arresting the decline of the Communists and confirming in Parliamentary terms the growth of the extreme right-wing National Front.

The Government anticipates a major outcry from the Opposition but coldly calculates that this will die down before the Parliamentary elections next year.

President Mitterrand's official justification for the move is that it forms part of his 1981 election manifesto and that it will provide a National Assembly that gives a truer mirror of French public opinion.

The number of deputies sitting in the new Assembly is expected to be increased by 97.

The battle with the Opposition will be fought first in the National Assembly where the legislation required forms the main item on the agenda for the spring session that opened this week.

More importantly, it will continue in the Senate where the Right has still a majority and



President Francois Mitterrand

has considerable powers to block the Government.

The Opposition is expected to attack the measure as representing a return to the party system of government that brought political instability to France under the Fourth Republic.

It is also arguing that return to proportional representation will no longer give voters the possibility of choosing between

two alternative programmes of government.

Beyond these two lines of fire, the Opposition is also counting on public opinion turning against the President for seeming to gerrymander the electoral system.

In an attempt to block Mitterrand's efforts to woo Centrist and even Right-wing deputies into a new coalition after 1986, the Parliamentary opposition parties intend next week to sign a joint declaration on their objectives of government if they win next year.

The hope is that signatories would find it difficult after the March election to leave the ship in favour of an alliance with Mitterrand.

The change in the voting system inevitably increases the powers of a President who already has more power than any head of government within the EEC.

On present voting patterns, the most likely outcome of the 1986 election under the new system is that the Parliamentary opposition parties will fall just short of the overall majority of seats needed in the Assembly to form a government.

In these circumstances, they would have to choose between an alliance with the National Front of M. Jean-Marie Le Pen or with M. Mitterrand.

Danes face labour unrest over Easter

By Our Copenhagen Correspondent

THE DANISH Easter holiday started last night with little hope of an immediate return to normal on the labour front.

Thousands of holiday-makers' Easter travel plans were in jeopardy, following a decision by 4,000 Copenhagen shop stewards to continue their strike action until after the weekend.

Union officials declared next Wednesday a national day of protest and called on workers to join a general strike then.

The labour unrest follows the passing by Parliament last weekend of the Centre Right Government's austerity package, including legislation imposing an end to the one-week long strike which has crippled Denmark.

There were signs however that the labour unrest was finally beginning to lose impetus. According to a spokesman for the Federation of Danish Employers, only 10 per cent of workers in the private sector were still on strike yesterday.

Farm Ministers hooked in EEC price-fixing drama

BY IVO DAWNEY IN BRUSSELS

AGRICULTURE watchers are on the edge of their seats in anticipation of the next episode in this year's EEC farm price-fixing drama. For the first time Farm Ministers appear firmly impaled on a hook with no visible means of escape.

Undoubtedly, as in each year's suspense-filled negotiation, our heroes will get free. But for the moment at least, not even the participants in the talks can work out how the get-away will be achieved without large-scale bloodshed.

First, a recap on the story so far. This follows the traditional Common Market plot of irresistible force versus immovable object.

In this case, the immovable object comes in the impressively stout form of Herr Ignaz Kiechle, the impressively determined West German Farm Minister.

The irresistible force, perhaps less convincing, is made up of his nine Community colleagues,

lined up with the European Commission.

The issue that has brought about the collision is the determination of Herr Kiechle to avoid any cut in cereals prices, a move proposed by the Commission and backed by other member-states.

The logic behind a price reduction is understood by everybody — indeed it has not even been contested by Herr Kiechle himself. World markets are saturated with grain, and community stores brimming with thousands of unsold tonnes.

Estimates under draft budgets for 1985, following the biggest ever grain harvest last year, calculate expenditure on cereals at a record Ecu 2.7bn (£1.4bn) or 14.8 per cent of the Common Agricultural Policy (CAP). It will almost certainly be more.

Consequently, after at least beginning to tackle the even more costly milk surplus last year, it is widely agreed that cereals must now face the axe.

The system for at least beginning this process is a threshold on guarantee payments, which should this year have reduced prices by 5 per cent.

But, anticipating dissent, the Commission moderated this to a 3.6 per cent cut which is broadly accepted by all but Herr Kiechle.

The West German argument is that real farm incomes have fallen substantially more than those of their Community partners over recent years.

Much more important, Herr Kiechle has given categorical assurances to his farmers that they will not suffer a further fall in prices.

This position is markedly uncomfortable for West Germany as one of the principal champions of restraint on farm spending as the French never fail to remind them.

at home to reneg on their promise to 8m farmers.

The questions mark uppermost in Community minds now is whether the issue will come to a vote. It is early yet and several more meetings could be needed before the crunch.

But with the recent Mitterrand-Kohl summit believed to be centred on a discussion on abandoning rights of veto for majority voting, compromise of ironies are wondering if West Germany can be caught between its Chancellor's commitment to Community democracy and the political imperative of blocking a price cut.

Normally, apparent impasses of this kind are negotiated away through trade-offs in other farm sectors. Indeed, there are several other sub-plots to the story — milk rules, agri-monetary matters and fruit and vegetable prices — where deals can and will be done.

But none of this reduces the pressure on the cereals confrontation.

described by Sig. Filippo Pandolfi, the Italian Minister and current council chairman, as "the symbol and linchpin of the negotiation."

He brushed aside (though did not rule out) the possibility that Germany may be allowed to make exceptional compensatory payments direct to farmers as they did last year.

But when pinned down he would not rule out a confrontational vote. "It is provided for in the Treaties," he said.

The West Germans themselves seem to hope that stricter quality controls, which reduce costs, could let them off the hook — but this too is unlikely.

More plausible, but as yet unexplored, might be an adjustment in agri-monetary arrangements that protect German farmers.

As the farm prices should have been settled by April 1, time is now beginning to bring pressure to bear. . . . Watch this space.



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OVERSEAS NEWS

Lebanese prisoners taken to Israel

BY LYNNE RICHARDSON IN TEL AVIV

ISRAEL HAS vacated and begun dismantling its top security prison at Ansar in southern Lebanon, but nearly two thirds of the inmates have been transferred to another jail inside Israel.

Over 750 Lebanese residents, mostly Shi'ites, were freed to return to their homes, some to villages still in Israeli held territory.

The released Lebanese sang defiant songs and told reporters that they intend to "continue the fight against the conquerors of our land." The Israeli forces issued them with a letter which warns them to refrain from future hostilities. "We know all about you. We will be watching your every step... if you do anything to endanger our security we shall find a way to deal with you," it said in part.

A far larger number, however — some 1,200 — were transferred in a convoy of buses across the international border into Israel where they

The International Red Cross, in an unusual public accusation, said yesterday the transfer of prisoners from the Ansar camp in south Lebanon to Israel violates the Geneva Conventions. AP reports from Geneva. The 1949 convention deals with treatment of civilians in time of war. Article 49 prohibits "forcible transfers... from occupied territory to the territory of the occupying power or that of any other country."

will be held for an indefinite period. During the journey, the detainees, all of whom are suspected of actions against the occupying force, were blindfolded and tied hand and foot. Traffic was barred from the route taken by the windowless buses.

Ansar was emptied of its inmates once before, in November 1983, when some 4,500 PLO

prisoners were exchanged for six Israeli soldiers held by Fatah. Speculation is rife in Israel that the current moves may be in anticipation of the release of the three Israelis remaining in the hands of the PLO. These three are held by the Syrian-backed Popular Front for the Liberation of Palestine-General Command, headed by Mr Ahmed Jibril.

It is understood that Syria, being the dominant force in Lebanon today, could also persuade the Shi'ite community in southern Lebanon to refrain from attacks on the retreating Israeli forces, on the understanding that this will speed the return of their menfolk from the Israeli jail.

According to Lt Gen Moshe Levi, Israel's Chief of Staff, Israel had no choice but to move the detainees as the speeded-up pace of the Israeli pull-out has meant that Ansar had to be evacuated, along with the Israeli troops who

guard it. The decision to bring the prisoners over the border was meant to make possible good living conditions and security for the detainees," said Gen Levi.

The legality of the move has been questioned. Gen Levi claimed the legal basis is the emergency regulations enacted by Israeli law. Israel has never declared the area an occupied territory as determined under the fourth Geneva Convention, he said, but "we are prepared to perform all that is required under the fourth Geneva Convention regarding detainees."

Prof Ruth Lapido of the law faculty of the Hebrew University quotes articles 49 and 83 of the fourth Geneva Convention as saying that an occupying power has the responsibility of not keeping internees in a dangerous place and further, that in cases of an overriding military necessity, the occupying power may change the place of detention.

Australian dollar hits record low

THE Australian dollar closed yesterday at a record low 66.1 U.S. cents after recording a trading low of 65.7 cents during the afternoon. Reuter reports from Sydney. Dealers said a commercial order for about US\$100m saw the currency rise sharply at one point to 66.6 cents in nervous trading but that there was an element of "panic" below 65 cents. Meanwhile, Australians were yesterday awarded a 2.5 per cent wage rise. The Arbitration Commission announced the increase, the first in a year, taking account of the 2.7 per cent inflation rate in the past six months.

Defence accord

Australia yesterday agreed to increase defence co-operation with neighbouring New Zealand despite the U.S. decision to limit its own military exchanges, writes AP from Wellington. A joint communiqué following bilateral talks said the two countries had agreed to a series of joint military exercises, the purchase of a joint communications network and a shared naval repair facility.

Zia-Gorbachev

Pakistan's President Zia ul-Haq is willing to meet new Soviet leader Mikhail Gorbachev in a bid to revive talks on a political settlement in Afghanistan, U.S. businessman Armand Hammer told Reuter in an interview in Washington on his return from Pakistan.

Khmer Rouge attack

Khmer Rouge guerrillas yesterday claimed to have launched an attack on Vietnamese positions only 20 miles from the Kampuchean capital of Phnom Penh, killing 20 troops and destroying a military command post, reports AP from Bangkok.

Thatcher leaves on Asian tour

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT

MRS MARGARET Thatcher, the British Prime Minister, leaves today on a six-nation South-East Asian tour aimed at boosting Britain's relations with a region in which its influence has declined in recent years.

During her first major Asian tour since 1979, Mrs Thatcher will be visiting Malaysia, Singapore, Indonesia, Brunei and Sri Lanka over the next 10 days, ending with a stop-over in New Delhi, where she will have talks with Mr Rajiv Gandhi, the Indian Prime Minister.

Mrs Thatcher will be the first British Prime Minister to visit Indonesia or Brunei and the first in 25 years to visit Sri Lanka.

The promotion of Britain's trade with South-East Asia will figure high on Mrs Thatcher's programme and she will also discuss in the

various capitals how relations between the European Community and the Association of South-East Asian Nations (Asean) can be improved.

The trade talks will also cover British aid to some of the countries concerned, particularly Sri Lanka, where Mrs Thatcher will attend the inauguration of the vast Victoria Dam and hydroelectric scheme near Kandy. This scheme was carried out by British contractors and consultants, with the assistance of a £11m grant from Britain's overseas aid programme.

In Malaysia, Singapore and India, Mrs Thatcher will be faced with difficult trade or air communications issues which have led to some tension between Britain and the countries concerned.

Though relations between Britain and Malaysia, which

went through a bad phase in 1981 when British raised fees for foreign students and London reacted sharply against the Malaysian government's attempts to buy British-owned plantation companies, have since improved greatly, air communications are still a bone of contention.

The government-owned Malaysian Airlines System (MAS) has asked for a fifth weekly flight to London and hints have been dropped in Kuala Lumpur that if this request is not granted, trade relations between the two countries would suffer.

Mrs Thatcher will also try to persuade Mr Gandhi to change his mind about a proposed \$50m deal for 21 Westland helicopters, which the Indian Prime Minister said on Wednesday were not suitable and too costly for India's needs.

Tutu leads march on security police HQ

ARCHBISHOP Desmond Tutu, the Nobel Prize winning black leader, yesterday led a protest march on Johannesburg's security police headquarters as the death of a black woman apparently by riot police in the troubled eastern Cape brought to at least 40 the number killed in the recent unrest. Reuter reports from Johannesburg.

The black Anglican bishop led about 20 robed church ministers and 30 lay people, mostly black, through the crowded streets to the headquarters, defying a South African government ban on outdoor gatherings.

Detainees have died there while being held for interrogation under stringent security laws.

The march was in protest at detention without trial and in particular at the detention since October of Anglican priest Rev Geoff Moselane.

Witnesses said the march appeared to have taken place off their guard. Bishop Tutu was not hindered as he walked through the city centre, causing considerable surprise and some consternation among onlookers.

The bishop and his entourage were able to march into the lobby of the police station, where they sang hymns while waiting to see Col Gerrit Erasmus, head of the security police in Johannesburg. He handed a petition to Col Erasmus while dozens of riot police surrounded the entrance to the

building in John Vorster Square.

The woman who died was apparently injured when riot police fired shotguns to disperse a black crowd erecting roadblocks.

Her death last night near Motherwell township brought to at least 40 the number killed in eastern Cape rioting in the past two weeks, including 19 shot by police in a single incident.

A policeman whose patrol was responsible for the 19 deaths on March 21 at Uitenhage Tuesday told an inquiry that he feared mutilation by the 4,000-strong crowd. Sergeant Gerhard Stumpe said, "I had been working in unrest situations for two months and I knew what would happen

if these people got you. They mutilate you."

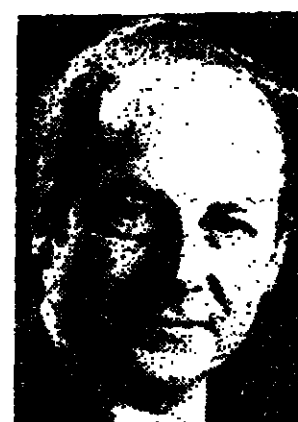
Residents of Lange on the riot-torn eastern Cape say they were marching peacefully to a funeral on March 21 when police opened fire without warning.

● New Zealand will not issue visas to the South African Springbok rugby side because it "will not play sport with apartheid," Prime Minister David Lange said in Nairobi yesterday.

But despite his Government's abhorrence of South Africa's racial separation laws, New Zealand could not order its rugby Union to call off a proposed tour of South Africa later this year, he told a news conference.

Plugging the Third World project investment gap

BY HUGH O'SHAUGHNESSY.



Mr Eccles... debt to CDC's founders

IT DOES NOT take long for the visitor to attune to the atmosphere of the Commonwealth Development Corporation. It is housed in a row of elegant town houses in Mayfair. Just inside the front door is a portrait of the Prince of Wales, who is a member of the board and there is an occasional table bearing the latest numbers of Country Life magazine. Waiting for collection is a large brown paper parcel addressed to the CDC office in Jamaica.

If the aura is patrician, Mr John Eccles, who took over as general manager on Monday, is unashamed of it. "We do not see ourselves as a quango," he says very firmly indeed. "We are a small and successful national business."

The CDC was set up by Act of Parliament in 1948 as the Colonial Development Corporation, to assist the economic development of the colonies and, incidentally, help to ensure a food supply for a hungry post-war Britain.

Capital for investment came from the Government. Capital still comes from the Treasury via the Overseas Development Administration, but over the years the Corporation has developed its own equity base from its investments so that it can invest much more than it gets from government.

Maintained aid

It is valued in Whitehall as a body which can channel British aid to the smaller and poorer corners of the world, especially in the Commonwealth, and as a vehicle to associate the British private sector with overseas development, tempting British business to where it might not otherwise venture. The CDC has maintained its total of British aid funds even as government spending on aid has shrunk.

It has made a speciality of plantation crops such as tea, cocoa, palm oil and rubber. It has tackled the management challenge of working out viable and politically acceptable modes of development for the world's poorer communities and has made something of a speciality of associating peasant smallholders with large agricultural entrepreneurs. Many such schemes have been successful, though one, a venture with Guthrie in the Philippines, was the subject of bitter controversy. Even the sternest

critics of the CDC do not impugn its commitment to finding new and better ways of managing development in the poorer Commonwealth countries.

Today it operates in most parts of the Commonwealth and in developing countries ranging from Indonesia to Costa Rica, Ecuador to Ethiopia. Its portfolio is valued at \$775.5m and it has been committing new money at the rate of about £100m a year in recent years. Its provision against doubtful ventures is equal to about a fifth of its investment funds.

Unlike the World Bank and other international development organisations, the CDC will provide not only finance but also management for the projects in which it invests. CDC men, for instance, run tropical plantations in Sarawak and electricity companies in the West Indies.

Mr Eccles himself is no stranger to the CDC. He joined the board in 1982 after working his way to the top of Head Wrightson, the engineering group he joined after coming down from Magdalen College, Oxford. He is also a director of the Midlands industrial group Glyn/ed.

He has had experience of investing in British industry with Investors in Industry. He was a member of the Monopolies and Mergers Commission from 1976, becoming its deputy chairman in 1981.

As he takes over the Corporation he is slow to suggest that he will bring about any rapid change. Mr Eccles points out that the CDC has found so that there should be some development institution which

could take a longer view than a private commercial institution. He says the position of the Corporation operating in the gap that exists between out-right foreign aid and a purely commercial lending operation.

"I've been on quangoes and usually they've got expenditure and no receipts. We've got a real revenue account and balance sheet," he says. He is conscious of the size of the debt the present CDC owes to its founding fathers who include Lord Keith, the founder of the EDC, who was one of the early chairmen of the CDC.

"Keith left a very durable management structure with a two-tier board and investment control procedures which are still largely in place today," he says.

Continuity and the long-term view also seem to be the watchword of the staff. Mr Eccles will be only the third in a line of chief executives who have run the CDC almost since its inception. The last general manager, Sir Peter Moynihan, who retired this week took on the job in 1973 and before him Sir William Rendell did a 20-year stint as chief executive.

New growth

The CDC does seem to be on the threshold of new growth as Mr Eccles takes over, however. With Whitehall approval it is considering going into the most populous country of the Commonwealth, India, where it has never before had a presence.

The original CDC, launched just after the independence of India and Pakistan, was confined to activities in the colonies. Mr Eccles wants to review CDC's operations in Latin America, where it has a scattering of investments.

The new chief executive is interested in finding out whether the CDC can get involved in investments smaller than the £500,000 minimum stake it has hitherto generally observed. Mr Eccles is also keen to develop co-operation with comparable international development institutions.

Another area Mr Eccles sees is the development of a merchant banking operation which would allow the CDC to help suitable projects and companies to find commercial backers. "I think the CDC has a great deal to offer in the field of financial services," he says.

Opposition parties merge in S. Korea

By Steven B. Butler in Seoul

SOUTH KOREA'S political opposition has taken a big step towards unity with the announcement that the Democratic Korea Party (DKP) will merge unconditionally with the New Korea Democratic Party (NKDP), whose surprise strong showing in February's national election made the recently formed party the largest opposition bloc in the National Assembly.

The announcement was made by Mr Chough Yoon-Hyung, the DKP president, after the defection of 20 of the party's 25 assembly representatives to the NKDP made the party's disintegration inevitable. Mr Chough had been holding out for a negotiated merger that might allow DKP leaders to take senior positions in the NKDP.

The NKDP is led by politicians released from a political ban in November, while the DKP's co-operation with the Government in the last assembly tainted it in the minds of voters.

Together the two parties polled nearly 50 per cent of the popular vote in February, compared with 45 per cent for the ruling Democratic Justice Party. The merging of the two parties will give the NKDP 106 seats in the 273 seat Assembly, however, still far short of the DKP's 147 seat majority. South Korea's voting system gives a hefty bonus of seats to the party winning the most seats in an election.

Chinese Government seeks stronger economic powers

eventually draw up legislation covering such aspects.

The Government should be able to issue new directives quickly.

● The number of criminal cases in China dropped 37 per cent between September 1983 and February this year compared with the previous 18 months, Supreme Court President Zheng Tianxiang said yesterday.

● Foreign Minister Wu Xueqian yesterday defended China's agreement with Britain over Hong Kong, saying a commitment to remain capitalist will not harm Peking.

"To let Hong Kong keep its capitalist system for 50 years will bring no harm to socialism but will, on the contrary, complement our socialist construction," Wu told the National People's Congress. He was submitting the Hong Kong agreement to the parliament for approval.

While the parliament will

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AMERICAN NEWS

Fears for Neves' life slow business activity in Brazil

BY ANDREW WHITLEY IN RIO DE JANEIRO

Business and stock market activity in Brazil is at a low ebb as the country remains in a state of semi-paralysis while Sr Tancredino Neves, the new president, fights for his life in a Sao Paulo hospital.

Government offices remain half-empty because the appointment of many key officials—a presidential prerogative and a delicate political task—has not yet been made.

Following Tuesday's news of President Neves' fourth abdominal operation in three weeks, the Sao Paulo Metalworkers, the largest and most powerful union in the country, decided immediately to call off the threatened indefinite stoppage.

But other labour disputes which have erupted since the change of government on March 15 are continuing.

Yesterday's news about the president's health was marginally better than Tuesday's. He was reported to be recovering from the operation, said officials to have been to remove an abscess from an old hernia.

Not that public confidence is very high in the veracity of the medical bulletins read out several times a day by the presidential spokesman.

A week ago, before the latest complications, doctors in Rio de Janeiro following the official progress reports were giving the president a less than even chance of recovery. Their man fears, expressed in private, have been of peritonitis or septicemia.

In public, politicians from all parties, are rallying round Sr Jose Sarney, the acting president.

But the surge of legislative activity expected in the early weeks of the new government's life has not taken place, largely because of the obsessive preoccupation with the golgotha in Sao Paulo.

The one task that Sr Sarney, the vice president, is expected to tackle soon is that of official appointments to posts at the second and third levels of the federal government. Most of these posts are likely to be filled by political appointees.

Hence, the barely disguised in-fighting going on between various states and, at the federal level, between the two parties in the Democratic Alliance, to secure as many of these posts as possible and extend their own influence.

Cordova censured over Congress treason charge

THE BITTER constitutional crisis in Honduras deteriorated yesterday after the Congress in Tegucigalpa passed a motion censuring President Roberto Suazo Cordova for having "invaded the legislative body."

The President is charging 53 members of Congress with treason for their action last week in replacing five members of the Supreme Court with their own nominees.

As the crisis rages, 1,000 U.S. troops are moving into Honduras for joint manoeuvres with Honduran forces which are taking place this month 5 km from the border with Nicaragua.

Last Thursday the Congress voted in favour of replacing five members of the Supreme Court in an attempt to wrest control from the President of the highest judicial body in the country. The President has not recognised the new Supreme Court, and ordered the arrest of the five judges sworn in last week by the Congress.

Dr Edgardo Paz Barrica, the Foreign Minister, has warned that the United States will have international repercussions, although he, the President and the National Congress have all

turned down an offer made by the two main trade union federations, the private sector organisation COHEP, and the Catholic Church to mediate between the legislative and executive powers of State.

The crisis between the Congress and the President results from a struggle for leadership within the ruling Liberal Party and the party's nomination for its presidential candidate for the elections in November.

Late last night, the National Congress was due to debate a reform to the Electoral Law which will oblige the political parties to hold internal elections for the nominations to the presidency.

The Congress was almost certain to approve the reform, which will signify a further challenge to President Suazo Cordova's leadership of the government and of his own Liberal Party.

The Liberal Party annual convention, at which the party's choice of presidential candidate is to be decided, is due to be held on April 12 and 13. Whoever controls the Supreme Court will be able to determine the outcome of any internal party disputes over party leadership.

Aid for Guatemala rejected

THE U.S. House of Representatives' foreign affairs committee has voted to deny U.S. military assistance to Guatemala until a democratic government is installed there and progress is made toward ending human rights abuses, AP reports from Washington.

The Reagan Administration had urged the reinstatement of more than \$25m (£21m) in military aid next year, in spite of a finding by the State Department that the Guatemalan Government engaged in kidnapping, arbitrary arrests and torture of its citizens.

Considering a \$9.4bn worldwide military and economic assistance package, the Democratic-controlled panel decided to put rigid conditions on any future military help to Guatemala, including a requirement that an elected civilian government be in power by fiscal 1986.

The military assistance would be cut off if the civilian government were toppled by a military coup.

Sale of Landsat to private sector under threat

BY PETER MARSH

THE projected sale by the U.S. Government to the private sector of its land-mapping satellites looks doomed, at least for the foreseeable future.

This throws open the question of how the U.S. will continue to honour its agreements with other countries over the satellites when the craft currently in orbit cease functioning in 1987.

The U.S. Department of Commerce had reached outline agreement with Eosat, a consortium of RCA and Hughes Aircraft, under which the latter would take over the Government's Landsat system of space vehicles and receiving stations.

The satellites, of which two are in orbit, provide snapshots of the earth from several hundred kilometres above the ground. The information is useful to, for instance, farmers and oil companies which with the pictures monitor crop growth and look out for mineral deposits.

Eosat wants the Government to come up with \$250m (£206m) over five years to help to defray its costs, for example in injecting into orbit two more spacecraft and improving marketing arrangements.

But because of efforts by the U.S. Administration to reduce its financial deficits, the first tranche of this sum is unlikely to find its way into the budget which Congress is discussing for the next financial year beginning in October.

That makes unlikely a start on revamping the Landsat programme by the end of the year, according to Mr Charles Williams, Eosat's president. Hughes and RCA were becoming in-

creasingly frustrated by the delay in funding and may consider pulling out of the programme altogether, he said.

Mr Williams claimed that the White House's office of management and budget wants to stop the Landsat programme to cut costs. "We are talking about its elimination."

Under agreements with about 20 countries, including Brazil, India, China, South Africa, Canada and 11 states in Western Europe, the U.S. makes available data from the Landsat satellites, which are received directly by ground stations in the nations concerned.

The U.S. Government and private companies have invented more than 15bn Landsat the first of five satellites was launched 13 years ago. If the project did end, then the other countries may take up the matter through international agencies such as the United Nations.

Should Eosat pull out of the proposed takeover, the Department of Commerce will probably restart discussions with other companies.

Space America, a Houston-based company headed by ex-astronaut Mr Deke Slayton, says it would be interested. The company, which is developing its own launch vehicle and plans to inject corpses into space as a result of a deal with a commercial undertaker, has also had talks with the Australian Government about operating a space-mapping service on its behalf.

Mr Slayton said the discussions were promising and could lead to a launch of a satellite within two years.

Reagan rebuffed over MX missiles

PRESIDENT Ronald Reagan has received a setback to his plans for building more MX nuclear missiles in 1986, less than a week after winning a major victory in Congress for the programme this year, Reuter report from Washington.

The Senate Armed Services Committee voted on Tuesday night to cut his 1986 request for 48 additional MXs to 21, Senator John Warner said.

The move by the influential panel is highly significant because it is dominated by senators who are members of Mr Reagan's Republican Party and favour a military build-up.

Last week Congress approved in full Mr Reagan's request for 1985 — \$1.5bn (£1.25bn) to build 21 more of the 10-warhead intercontinental missiles.

The committee vote was taken during a discussion on the 1986 defence bill. Once given final approval by the panel, the bill must be passed by the full Senate, but the committee action assures that Mr Reagan cannot win his full request for 48 missiles.

A move by Democratic Senator Sam Nunn of Georgia to reduce the 1986 MX purchase to 12 missiles was defeated.

David Gardner reports on a victory which may have far reaching implications

Election provokes split in Salvadorean right

PRESIDENT Jose Napoleon Duarte appears to have won a famous victory. Most of his Christian Democrat colleagues gave him little chance of overturning a far Right majority in El Salvador's National Assembly in last Sunday's elections, but the most reliable projections say he has done it.

This victory has led to a second, probably more important triumph: it has sparked the first ever open confrontation between the extreme Right and the army, traditionally united in defence of the interests of El Salvador's faded landed oligarchy.

The far Right, which had remained silent for two full days after the election, with its leader Major Roberto D'Aubuisson calling and cancelling four press conferences in a row, decided on Tuesday night to seek annulment of the election on grounds of fraud.

In theory, at least, it can make this thesis stick because it controls both the electoral council which arbitrates on elections and the Supreme Court which decides on constitutional disputes. In the run-up to the polls, the Right showed itself willing to use these institutions brazenly to its own advantage.

But what it has never done either before or during El Salvador's five-year-old civil war between Left-wing insurgents and U.S.-backed governments is to confront

openly the armed forces. In its submission to the electoral council, the far Right directly accused the army of helping engineer a Christian Democrat victory.

But what it has never done is ironic. Major D'Aubuisson is the former army intelligence chief credited with organising the death squads that wiped out the Left's urban base before the civil war properly got under way, from within the military.

Eleven of the top 20 field commanders in the army were classmates in his military academy, the most cohesive institution in Salvadorean society since the military took over the effective running of the country in the 1930s. An important part of Major D'Aubuisson's hold on El Salvador's oligarchy has been the plausibility of his claim that he can swing the army behind him when it matters.

That claim is now looking thin. The fact that he and his colleagues have been driven to take on the army High Command after 48 hours of agonising is the first real evidence of a split between the two which leading Christian Democrats have been insisting took place months ago.

Though legally he is on strong ground for the moment, the situation underlines Major D'Aubuisson's growing isolation. His leadership of the right is



D'Aubuisson: increasingly isolated

unacceptable to the U.S. and is seen increasingly as a liability by his allies.

He is given credit by many on the Right for being prepared to bloody his hands and wage total war on the Left when there were fears early in the war that the latter might launch a successful insurrection, as the Sandinistas had done in Nicaragua. Furthermore the oft-repeated charge that he ordered the killing five years ago of the Archbishop of San Salvador, Monsignor Romero, resurfaced in Washington just before the election.

His coalition allies in the National Conciliation Party

(PCN) had already put out feelers to the Christian Democrats before the election, while Sr Hugo Barrera, a dissident leader of Major D'Aubuisson's own Arena Party, is set to launch a new grouping of the Right.

But if he is on the ropes, Sr Duarte will also be under pressure in the remaining three years of his mandate. Assuming his victory is eventually confirmed, Sr Duarte will have to work hard to keep the extreme Right inside the democratic process, while pursuing policies antithetical to their interests. With a legislative majority, the Christian Democrat President will also have no excuse, as he has had for the past 10 months, with the Right blocking him in the Assembly—for not implementing his party's programme.

The President can now govern, a senior Duarte aide confidently asserted in an interview before the election dispute. But rather than introducing new reforms, the Christian Democrats' intention, he said, is to perfect and consolidate existing reforms—the agrarian reform and nationalisation of the banking system and foreign trade in particular—and to revamp a judicial system which has proved totally ineffective against the death squads.

Undoubtedly, Sr Duarte's major challenge is to find a negotiated solution to the civil war, which has now claimed

nearly 60,000 victims and is bleeding the country to death. Two rounds of talks with insurgent leaders last autumn left the two sides as far apart as when they began.

Sr Duarte has committed himself to a third round but on the understanding that both sides will seek concrete results. A likely prior condition to reviving the peace process is that a third public meeting be preceded by private talks to hammer out a minimum basis for agreement, and that this be ratified by Sr Joaquin Villalobos, the most powerful and politically maverick of the insurgent commanders.

Sr Villalobos's People's Revolutionary Army has appeared ambiguous towards the peace talks, which it has not attended.

But Sr Duarte has first to reach some sort of *modus vivendi* with the right. On Sunday night, as the normally solemn Christian Democrats let rip their jubilation—residents of San Salvador were treated to fireworks instead of gunfire—Sr Duarte told journalists the election triumph was repayment for 1972 when a Christian Democrat coalition with sectors of the moderate Left had its victory stolen by the military. Sr Duarte was tortured and forced into exile.

The survivor of this setback may now have been around long enough to cash in on a split that could change the political realities of El Salvador.

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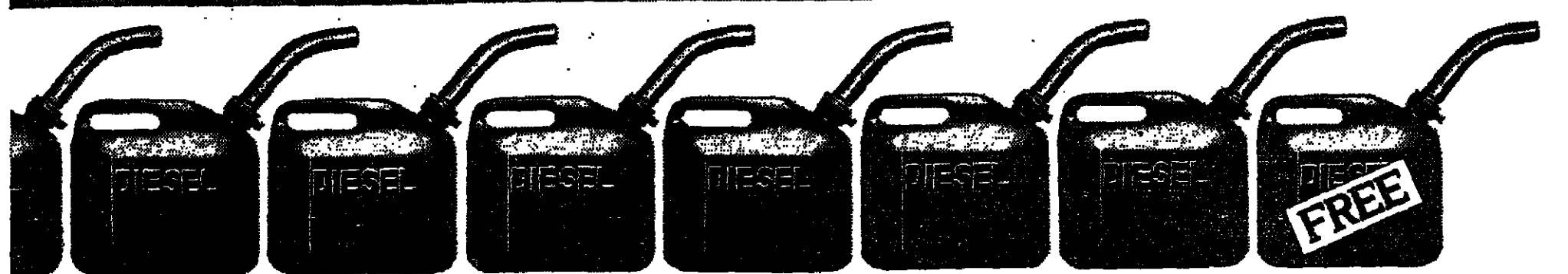
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WORLD TRADE NEWS

Senate trade move raises fears in U.S. and Japan

BY STEWART FLEMING IN WASHINGTON AND ROBERT COTTELL IN TOKYO

THE eruption of protectionist sentiment against Japan on Capitol Hill during the past week led one top Reagan Administration official to comment yesterday: "All we can hope is that we can debate some air out of the balloon so it does not blow up."

On Tuesday, in a flurry of activity in Congress, the Senate finance committee voted to approve legislation requiring President Reagan to retaliate against Japan within 90 days if America's Far Eastern trading partner and closest political ally does not take vigorous steps to improve the access of U.S. products to its markets. Simultaneously the House of Representatives, no less incensed by America's \$37bn bilateral trade deficit with Japan, passed the Senate and overwhelmingly approved a non-binding resolution calling for the President to retaliate against Japan if market opening measures are not taken.

Both Tokyo and Washington shook at the speed and violence of the Congressional moves, even though there is no immediate prospect of either the Senate or House measures being translated into legislation which would land on President Reagan's desk, and which most trade and political analysts are convinced he would veto.

In Tokyo Japan's Foreign

Ministry took the rare step of issuing a forthright statement criticising the Senate moves as "a discrimination against (and) a threat against the free trade system." In Washington the Reagan Administration, which two weeks ago had been cautiously fanning Congressional frustration with what is seen as Japan's protectionist barriers against imports, not only from the U.S. but also from Europe and the rest of the world, took fright.

Instead of seeing in the Congressional rumblings a vehicle which could be used to buttress the U.S. negotiating position on the trade talks which have been going on between the U.S. and Japan—in particular the crucial talks about access to the Japanese telecommunications markets, the Reagan Administration became seriously concerned that Congress would get the bit between its teeth, seize the initiative on trade policy and pass protectionist legislation against Japan.

Such a step would be a profound embarrassment to a President who has been trumpeting loudly the need for a new international round of liberalising trade talks and his hoping to nail down a timetable for such talks at the Bonn Economic summit in May. As a discriminatory action against America's key strategic partner in the Far East it would create

diplomatic tensions which the Reagan Administration is desperate to avoid.

By Wednesday night top Reagan trade and economic policy officials were thus locked in debate in Washington about how to respond both the latest "concessions" on telecommunications trade which the Japanese government had agreed to last weekend and the surging protectionist sentiment in Congress.

Abruptly cancelling a State Department news conference to explain U.S. policy the Administration opted for a joint statement which maintained in essence that the talks on improving access to Japanese telecommunications markets have been the focus of the bilateral trade debate because of the April 1 deadline for the "privatisation" of the Japanese telephone system, had been successful.

Japanese unease about the episode was further underlined yesterday by news agency reports out of Japan suggesting that a major new package of trade liberalising measures by the Japanese Government is on the horizon. U.S. officials say they are indeed expecting another "package" early next week, but are profoundly sceptical about the leaks concerning what the Japanese Government intends to surrender in that package.

Peking and Moscow to boost trade

CHINA AND the Soviet Union have agreed to increase trade between their eastern border regions by 43 per cent this year, Reuter quotes the New China News Agency as reporting.

The border trade between China's Heilongjiang Province and the Soviet Far East topped \$11.6m (\$9.5m) in 1984, an increase of 70 per cent over 1983.

It was resumed in 1982 as the strained relations between the two powers began to improve.

The 1985 border trade agreement was reached during talks in the Soviet city of Nakhodka this month according to the agency.

On Monday a Chinese delegation in Moscow signed a document on trade and transport in 1985 which Mr Yuri Brezhnev, Soviet First Vice-Minister of foreign trade, described as "important and significant."

Colina MacDougall adds: This is in line with the rise expected in overall Sino-Soviet trade this year of about 40 per cent. The total is due to reach \$16.6bn following the successful visit of Mr Ivan Arkhipov, Soviet First Deputy Premier, last December.

Mr Arkhipov signed three accords with the Chinese, on economic, technical and scientific co-operation. Talks during his visit concentrated on practical economic contacts such as the Chinese supply of food to

Ivo Dawney explains why freedom to practice is a long way off

Disharmony among EEC professions

QUESTION: What rights do EEC hairdressers, cemetery directors and midwives enjoy which are denied to accountants, architects and opticians? Answer: Community-wide recognition of their professional qualifications, and thus mobility.

The right of establishment, firmly laid down in the Treaty of Rome, is one of the most obscure though time-consuming corners in the whole labyrinth of legal tussles over how to free the Community's internal market.

Moreover, though nobody challenges the principle that EEC citizens should be free to practice their skills where they wish, efforts to pursue this goal are frequently shipwrecked on the shore of vested interests, often jealously guarded for centuries by what amounts to white-collar trade unions.

For Continental Europeans, the idea that Scottish lawyers are prevented from practising freely in England is regarded as a typical British absurdity. Propose, however, that they should enjoy equal rights to work where they choose on the Continent and their European colleagues will expound for hours on the problems involved.

Under Article 52 of the Treaty, those rights should have been established within 10 years of the formation of the Community. But, so far, the only significant group of workers to achieve these freedoms are the bulk of the medical profession, and they only after years of negotiation and painstaking drafting of directives.

Then there is the Italian question. Italian architects are, in effect, civil engineers. But



Radical proposals to accelerate the implementation of the rights of establishment clauses have now been proposed by Sig Pietro Adornino's "Citizens' Europe" committee, set up after the heads of government summit in Fontainebleau last June. Certainly, there was a need for a new policy in this area as the story of the architects' directive demonstrates.

First mooted more than 16 years ago, the architects' measure returned to a top level committee earlier this year with many involved hoping it would die a painless death.

The greatest problem lies with the West Germans who insist that their three-year training courses for architecture students should be recognised. Everyone else says the period is inadequate. But any change to the German rules would require the co-operation of the powerful regional governments, and Bonn is not prepared to twist arms.

Then there is the Italian question. Italian architects are, in effect, civil engineers. But

both British and French architects want to keep their engineers out of the profession. Furthermore, there are issues of countries' internal professional politics. The UK's university-trained architects, for example, are determined that their colleagues from the less prestigious polytechnic colleges should not enjoy equal status.

Add to this the problem of the Greeks, whose architects are largely U.S.-educated and therefore beyond the European pale, and 16 years of unproductive argument becomes understandable.

"The European Commission should give them all a dose of cold water and withdraw the proposed directive," says one frustrated observer. "If they acted like an auctioneer and withdrew the lot, people would sit up."

Sig Adornino's committee has come up with an altogether more dramatic idea — the principle of innocent until proved guilty. Instead of rights being automatically restricted, member-states should acknowledge all diplomas and examinations as a licence to practise, if accompanied by two to three years' professional experience.

Starting from a position of mutual trust, the Community would then set about introducing recognition procedures for each professional group. To open the door, just one general directive would be drafted for ministers liberalising all areas simultaneously.

As with all pleasingly simple plans, there are a series of convincing arguments as to why this probably will not work.

These include: ● The inevitable response of professional bodies which while welcoming the principle, will quickly point out how it could not work in their case.

● Valid exceptions, such as opticians, where the role and functions of the job in one country is radically different from the task in another.

● The inevitable proliferation of bureaucracy with the prospect of thousands of individuals appealing to the commission for rulings on their cases and inevitable obstruction from professional lobbies within member states.

● Substantial additions to costs with burgeoning liaison committees in Brussels.

Despite these concerns, many believe the Citizens' Europe Group may win hearts of Government support when they pursue its report at the Milan summit in June. But that may be the end of it. When the Commission is consequently ordered to consult on the issue objections are likely to kill the initiative.

Some wonder whether all the effort is worth it. Since the historic doctor's directive was agreed, less than 1,0% of the EEC's 600,000 practitioners each year have chosen to move abroad. And currently four countries are being taken to the European court for failing to act on rules allowing free movement for hairdressers.

For the time being, at least, footloose professionals must continue to kick their heels.

This is the seventh in a series on European market liberalisation. The previous articles appeared on February 14, February 21, March 5, March 12, March 22 and April 1.

Asea wins £46m paint equipment order from GM

By David Brown in Stockholm

ASEA, the Swedish electrical engineering and electronics group, says its Flakt electrical ventilation equipment subsidiary has won several new orders for paint finishing machines from General Motors for its plant in the U.S. and Europe worth a total of SKr 500m (\$48m). This is the largest such contract the company has received to date, and was won in the face of tough competition with Daimler-Benz of Germany and Carrier of the UK.

Flakt officials say U.S. and European car manufacturers are in the midst of an extensive programme in the paint finishing field to counter a competitive qualitative advantage now enjoyed by Japanese manufacturers.

The biggest of the Flakt orders is worth SKr 340m and involves 11 modules for base and final coating of trucks and buses at the GM plant in Fort Wayne, Indiana. Sludge handling equipment is also included. The remaining contracts, for drying ovens and cooling equipment, will be delivered to three GM plants in Europe. These are the Opel plant in Bochum (West Germany), GMC in Antwerp (Belgium) and Vauxhall in Luton.

The UK plant will be capable of handling 54 vehicles per hour the remaining two units 80 per hour.

Soviet Union cool over Finnish trade request

By David Brown in Stockholm

FINLAND has won little response from the Soviet Union on a request that at least part of their \$60m (\$4.9bn) a year trade—now run on a kind of barter system—should be paid for in convertible currencies, Reuter reports from Helsinki.

Mr Kalevi Sorsa the Finnish Prime Minister and Mr Paavo Väyrynen the Foreign Minister made the appeal at a high-level symposium on Soviet-Finnish business due to end here yesterday.

"It is worth considering that our good clearing trade should be supplemented with free currency operations, where possible even in co-operation with other market economies," Mr Väyrynen said.

But Mr Alexei Manzhulo the Soviet Deputy Trade Minister, said he did not think it wise to run two concurrent systems of doing business, saying he would prefer to stick to a single arrangement for payments. The Soviet Union exports

mainly crude oil and petroleum products to Finland, while the Finns sell a broad range of goods including ships and engineering products.

The fact that the Soviet Union does not have to use foreign currencies to pay for Finnish imports has turned Finland into its second-largest trading partner in the West after West Germany.

Soviet orders have helped Finnish industry ride out the Western recession, especially in such internationally hard-hit sectors as shipbuilding. Recognising this, the Finnish Premier stressed that in spite of the call for some use of convertible currencies, his country wanted to retain the present basic clearing system.

Mr Manzhulo did not reject the idea of using convertible currencies on some scale, saying that "It may be that, up to now, we have just not seen what use there may be in it."

Pulp makers contest fine

Finnish pulp makers said yesterday they were appealing to the European Court against a \$720,000 fine imposed by the EEC for alleged price cartel operations, Reuter reports from Helsinki.

"We feel the decision is unjustified," an official of the Fin-

nish manufacturers said, commenting on the fine handed down last December. "You can see from the widely fluctuating pulp prices in the market there cannot have been any cartel."

The Finns were accused of rigging prices together with others including Swedish, Canadian and U.S. companies.

Istanbul bridge bids called for

TURKISH highway authorities have invited 29 firms to bid for construction of a £10bn (\$4.2m) pontoon bridge in Istanbul, the semi-official Anatolia news agency said, Reuter reports from Ankara.

The bridge will span the Golden Horn, replacing the Galata bridge. Work will begin in June or July and end by late 1987.

The news agency said 10 of the companies invited to bid are Turkish, eight West German, four British, four Japanese, two Dutch and one Austrian. The winner will be expected to arrange financing for the project.

Voest secures Korean contract

VOEST-ALPINE, the Austrian state-owned steel and engineering group, has won a Sch 850m (\$31m) contract to extend an existing steel works and build a new plant for the Pohang Iron and Steel Company (Posco) of South Korea, Patrick Blum reports from Vienna.

The contract jointly undertaken by Voest in a consortium with Hyundai Heavy Industries of South Korea is worth a total of about \$50m. Hyundai's share is worth about \$12m. The work will be carried out at Posco's site in Kwangyang.

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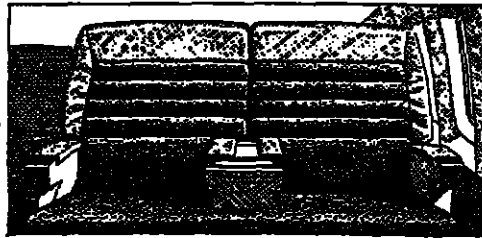
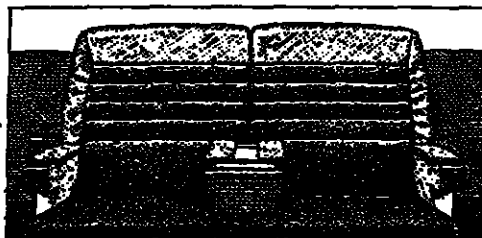
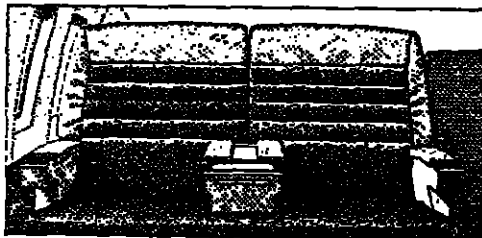
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U.S. EXPORT CONTROLS

The drawbacks of having the Pentagon in charge

By Harold H. Tittmann

FOR MORE than 20 years, I have followed U.S. export control matters as a company lawyer at the European headquarters of an American multinational corporation. I have also been closely involved with my company's efforts to develop its business in Eastern Europe, including the Soviet Union. While recognising the need for strategic commodities, I have shared the frustrations of our marketing people when dealing with the incomprehensibly broad scope of the U.S.-sponsored Cocom list of controlled commodities, coupled with questionable extra-territorial applications to our European subsidiaries of the U.S. Export Administration Act and related regulations. Many of the export control restrictions appear to be ineffective or to bear no visible relationship to improving our security.

The U.S. Government's position on export controls of so-called strategic commodities has become increasingly more rigid and dogmatic, reportedly because of the preponderant influence in this area of the Pentagon and more specifically, of Mr Richard Perle, the Assistant Secretary of Defence. It is obvious to those who follow this problem in daily business and are in a position to observe European reactions that the U.S. is exaggerating the problem of exports of strategic commodities to the Communist Bloc, with the consequence of adversely affecting relations with its Allies.

Among the negative effects are the loss of badly-needed job opportunities in high unemployment areas and the hampering of the development of a normal trade relationship between East and West. It is high time for Europe to take a firmer stand towards the "hardliners" of the Pentagon and insist on a return to common sense on the export control front.

There is no doubt that the U.S. is the prime mover in the export control area. Its official position is that there is little or no disagreement between the U.S. and its Allies on the scope of export controls. The truth appears to be otherwise. The much publicised "consensus" within Cocom which led to the July 1984 agreement on, inter alia, extending the list of controlled commodities to include digital switching systems was, it seems, hammered out after

many days of bitter and acrimonious discussion.

One cannot help suspecting that agreement was reached, not because the Europeans believed in the strategic importance of the new controlled items, but rather because of threats by the U.S. to restrict technology transfers to Europe if the U.S. position were not accepted. Mr Perle has publicly threatened to resort to this unpleasant form of blackmail in the past, and it appears to have had its effect. Subsequently, the Press has reported that there is considerable unhappiness within European governmental circles (particularly in Germany) regarding the Cocom agreement, and it is becoming clear that the Europeans do not agree with the breadth of the Pentagon's concern over technology transfers to the Eastern Bloc countries.

A clear indication of a lack of consensus was the West German Government's request to Cocom, shortly after the July 1983 agreement, to grant an exception for the proposed sale to Hungary of digital telephone switching equipment and manufacturing technology by a German telecommunications company. Obviously, the German Government did not consider this proposal as creating a security problem.

The U.S. Government vetoed the project, on the grounds that it would have posed an unacceptable threat to the security of the Cocom member states, without giving reasons for its position. This sounds like nonsense; it takes a good deal of imagination to view the modernisation of the Hungarian telephone network, even using the most sophisticated equipment, as representing an "unacceptable threat" to Western security. One would have to assume that the switching system would improve the Russian nuclear missile capability and make it more of a threat than it is now, which is hard to believe.

The digital telephone switching system in question has no powerful central processing unit which could be used for military purposes. Because of its complexity, it is most unlikely that the system's software and hardware could be applied other than for their intended purpose, public telephone switching. Of course, such a system can be used for military communications. Similarly,



American wheat can feed Soviet soldiers.

There are other controlled items whose contribution to Soviet military capability must be virtually nil: private automatic branch exchanges (PABXs) and home computers, to mention only two recently in the spotlight. The Pentagon arguments to the contrary simply do not ring true.

The U.S. Government has expressed satisfaction that neutral nations such as Sweden have informally agreed to respect the Cocom guidelines. One wonders whether this result has been achieved without a significant loss of goodwill. Co-operation was probably obtained, in part at least, by threatening to shut out Swedish companies from the lucrative American market, and by applying the U.S. export control laws extrajurisdictionally through heavy fines for alleged violations. Similar pressure has been applied to Austria, which is in the process of reluctantly enacting an export control law. All this smacks of blackmail.

The U.S. Government goes to extraordinary lengths to seek to impose its security considerations on other nations. For example, its regulations purport to control re-exports of Cocom-listed U.S. components used in

the manufacture of end-products in other countries. In principle, this re-export licence requirement is limited to cases where the U.S. component is the "principal element" of the end-product and cannot feasibly be removed and used for other purposes. But if the end-product itself is a controlled commodity, these conditions do not apply.

However, in its current policy of stretching U.S. controls to the maximum possible extent, the American Government tends to ignore the limitations contained in its own regulations and attempts to control exports from other countries, regardless of whether the U.S. component is in fact the principal element of the end-product. Theoretically, this enables the U.S. Government to control the export of much of the electronic equipment manufactured in free world countries, since it is rare that such equipment does not contain at least one "sensitive" U.S. origin component.

The purpose of this re-export licence requirement is to prevent the export of an end-product containing a component which could be removed and used for military purposes. But it must be a rare case indeed where an East Bloc entity needs

to obtain the component through buying an expensive end-product and then cannibalising it. This is the rationale behind the "principal element" test, since it might make sense to buy the end-product in order to have access to a component representing a major part of the end-product.

In most cases, the components involved are readily obtainable from wholesalers and, because of their small size, can easily find their way to East Bloc destinations, thus making the re-export licensing effort largely pointless. Moreover, the U.S. regulations have prompted European manufacturers to substitute, wherever possible, non-U.S. components in order to avoid problems with the U.S. export regulations. The consequence has been and will continue to be a significant loss of business for U.S. components manufacturers without any material benefit to security. I believe that no other Western country attempts to control the re-export of its components in foreign-made end products.

This particular aspect of U.S. export control policy may have resulted in the enhancement of Russian manufacturing capability in the microprocessor field. For example, one of our European subsidiaries received

an order from a Soviet customer for some non-strategic equipment which involved the use of a standard U.S.-made microprocessor. Although the microprocessor was not the principal element of the equipment, the U.S. authorities refused to permit its re-export. So the Russians successfully developed their own microprocessor. The component was shipped to our factory for incorporation in the end-product, which was then delivered to the Russian customer.

In this tragicomic episode, our company incurred unnecessary expenses and delays, the American components manufacturer lost business, and the Russians improved their capability to produce microprocessors. Thus, the refusal of the U.S. authorities to authorise the re-export of the U.S.-made microprocessors, far from enhancing national security, may have had the opposite effect.

Another aspect of U.S. export controls policy which seems to be out of touch with reality is the so-called "end user" test. If the Department of Commerce, State and Defense determine that the East Bloc buyer is a satisfactory end user (that is, non-military), an export licence may be issued for a controlled commodity. However, the subsequent transfer of the product to another end user is impossible to control. In effect, if the U.S. Government is willing to license the export of a commodity to a "satisfactory end user" in an East Bloc country, this is tantamount to admitting that the commodity has little strategic value and probably should not be controlled at all.

The U.S. Government recently utilised the "end user" argument to put pressure on the Belgian Government to withdraw an export licence for a machine tool (not a Cocom-controlled item) destined for the Soviet Union, on the grounds that the machine tool could be used in the manufacture of military equipment. Carried to extremes, this reasoning would mean a total ban on trade with Eastern Europe. (That may well be the Pentagon's ultimate goal.)

The loss of the Russian order threatened to bankrupt the Belgian machine tool supplier, located in a high unemployment area of Wallonia. To appease the Belgian Government, the U.S. offered to finance

the purchase of the machine tool by the Belgian armed forces, thus adding bribery to its arsenal of export control measures. Judging from the Belgian Press reports on this affair, Belgo-American relations have suffered as a consequence.

The fundamental problem with the U.S. approach to export controls is that it attempts to prevent the Soviet Union and its allies from gaining not only to products which clearly have military applications, but also to a large category of items whose connection to Soviet military power can only be remotely indirect. Moreover, as already mentioned, it is impossible to prevent many of the controlled items from reaching unauthorised destinations. Most European countries are understood to favour a major reduction in the number of items on the Cocom list, but the U.S. adamantly presses forward to expand it.

There have been reports that Mr Perle believes that the Comecon economies will collapse if access to Western technology and products is cut off. Whether this is true or not, it fits in with the U.S. Government's continuing faith in trade embargoes to solve foreign policy problems, although past experience has shown the ineffectiveness of such measures. Trade embargoes have not affected the Castro regime in Cuba and the current military embargo against Poland. They have, however, contributed to the low standards of living of the Cuban and Polish people, and have no doubt caused much unnecessary hardship.

One senses that the present U.S. Administration is fundamentally hostile to any trade with the Soviet Bloc (with the notable exception of wheat) and it seeking to apply economic sanctions through increasingly severe trade restrictions. There is no reason to believe that such measures will achieve any kind of useful defensive purpose, but they make an already tense international atmosphere worse. Trade embargoes, economic sanctions and extensive export controls are, however, an easy way for politicians and bureaucrats to demonstrate their "toughness" towards the Soviet Bloc.

The wide-ranging control of exports to the Eastern Bloc countries during the past decades has not prevented the

Soviet Union from maintaining, according to the Pentagon, virtual parity with the West in nuclear missiles. The Soviet Union has been able to concentrate its technological resources in the military area. On the other hand, the East-West standard-of-living gap has constantly widened, and it is likely that U.S.-sponsored export control policies have contributed to this by preventing the East Bloc from acquiring Western products needed to develop consumer-oriented goods and services.

It is questionable whether a deliberate effort to keep the Communist countries in a state of economic inferiority, resulting in lower living standards and hardship for their people, is the right policy for the West. It can only be justified if the ultimate aim is the military subjugation of the Communist Bloc, which is advocated by no one except possibly the hardest of the Reagan "hard-liners". Economic hardship can cause serious problems for the Communist regimes, but, as the Polish example has shown, will hardly cause the system to collapse. Moreover, there is the danger that the Communist leaders will be tempted to turn their people's attention away from the dreariness of their daily lives by engaging in dangerous foreign adventures. The example of Hungary indicates that a rising standard of living in an East Bloc country tends to lead to a certain liberalisation of the regime and fosters closer ties with the West, possibly at the expense of Comecon cohesion.

It seems to me that there is everything to be gained by expanding economic intercourse with the Soviet Bloc nations to the greatest extent possible. By increasing contacts and communications between the two camps, the chances of reducing existing tensions and avoiding war are improved. Furthermore, increased trade would benefit the economies of both sides. One way to achieve these goals is to introduce common sense, rather than ideology, in the export control area, and limit the controls to items that will increase the Soviet Bloc's military capability in a meaningful way.

The views expressed in this article are the author's personal opinions and are not necessary those of his company.

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TECHNOLOGY

RESEARCHERS DEVELOP PROGRAMS TO ENDOW MACHINES WITH REASON AND LOGIC

Computers get on to the soap box

BY PETER MARSH

MORE ATTRACTIVE packaged goods, word processors that you can talk to, longer-lasting drill bits, and complicated telephone exchanges that a novice can build.

All are goals aimed at by researchers in new forms of computer programs that give machines something approaching human intelligence. The link between the four projects is that all are using products sold by a small company based in Watford called Artificial Intelligence.

The enterprise, formed in early 1984 by a group of computer workers previously at Rank Xerox, sold goods and services worth £1.1m in its first year.

Of this sum, the lion's share was due to sales of about 50 Xerox 1108 work stations, for which Artificial Intelligence acts as a distributor. The machines are especially powerful computers that have a large enough memory and processing capacity to support work in areas such as expert systems.

In the latter, computers digest programs comprising not simple statements expressed as mathematical functions but sets of rules that interlock with each other.

By having a large memory bank filled with such rules, and by processing many rules very quickly, a computer, so the theory goes, can make deductions in a similar way to humans.

The rules take on the general form, "If X is true and Y is true, then it follows that Z is also true." Although the work is still very much in the research stage, companies are beginning to experiment with computer systems that use such formulations.

One of Unilever's laboratories near Bedford is working on a system based on a Xerox 1108 that will contain a mass of

information about types of packaging, plus consumers' reactions to different designs. With the data base, so the company hopes, packaging designers will be able to formulate a bright, satisfying look to, for instance, a box of soap powder, that will lead to bigger sales.

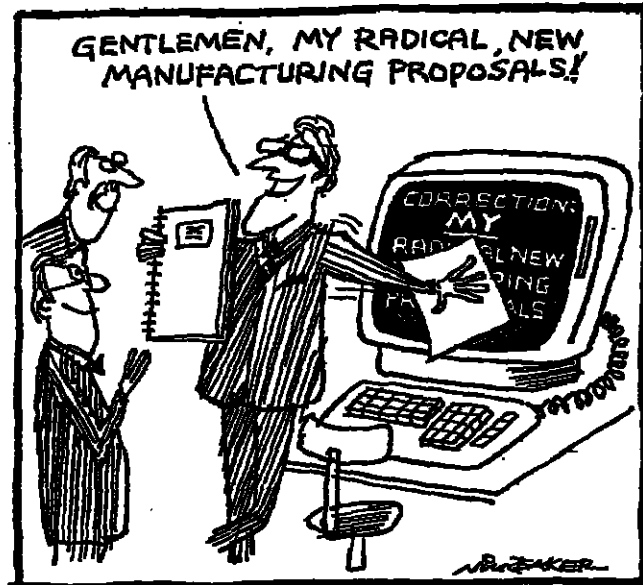
In work involving Plessey and Edinburgh University, designers are trying to make computers understand the sets of rules evident in people's speech patterns. The studies, funded by the Government's Alvey programme in advanced electronics, could lead to home computers that respond to spoken instructions.

The British division of Schlumberger, the multinational all-services company, is experimenting with an expert system that advises a drilling engineer how to operate his equipment to extend the life of the drill bit.

British Telecom has also bought some of the Xerox 1108 hardware. One application could be the design of an advice system that tells electronics workers the most appropriate way to pack circuits into telephone exchanges, cutting the skill of the people needed to build the machines. In the U.S., DEC, the giant computer company, is already using such systems to routine manufacture of complicated products.

All the Xerox 1108 machines so far sold by Artificial Intelligence come with a special software language called Interlisp.

The price of a typical package is £30,000, of which the software accounts for one third. Interlisp, devised by Xerox at its Palo Alto research centre, is one of a family of computer languages that are structurally suited to writing rule-based programs. Another such language is Prolog, a form of which Artificial Intelligence is also selling as a result of an agreement with Quintus Prolog, a



software company based in Palo Alto, California.

Although much of the early work in expert systems was done in academic laboratories, British companies in the U.S. are as far ahead as anyone in development work. This is partly a result of the activities of several small British companies such as Artificial Intelligence that are selling programs for applications in expert systems.

Other companies in this area include Expert Systems International, based in Oxford, and Logic Programming Associates, a company formed by academics at London's Imperial College. American companies apart from Quintus that are selling similar products include Teknowledge, Intellicorp, Syntelligence and Programming Logic Systems.

In the U.S., according to Dr

David Warren, director of Quintus, "the majority of companies are in the exploratory phase in expert systems, testing out what they will do." Companies in this category, according to Dr Warren, include Fairchild (owned by Schlumberger), Burroughs and SRI International.

Dr Warren, a British scientist formerly at Edinburgh University, formed the Palo Alto company last year. Quintus is attempting to commercialise work in Prolog-based computing done over the past decade at Edinburgh University. Five of Quintus's 16 employees were formerly at the institution.

Despite the loss to Britain of the Edinburgh academics, work in expert systems in the UK has received a boost from the Alvey programme, which is injecting £250m of state funds into research in advanced areas

of computing and automation. In one Alvey project, a joint venture between the Department of Health and Social Security, ICL, Logica and several universities, workers are attempting to build an easy-to-use data base that can be queried using simple English commands rather than special instructions related to computers.

The first application of the project, for which the computer workers have bought 18 Xerox 1108 machines, is a computerised advice system that will dispense information to people in social security offices, for example, about cash benefits and rate rebates.

In a further Alvey scheme, companies such as GEC, Plessey, STC and Ferranti are joining forces with computer scientists from Cambridge University to devise rule-based ways to develop new software for ordinary computer applications.

In other work, Artificial Intelligence is co-operating with Lucas, the car-components company, on ways in which expert systems can help in the design of the reflectors for headlamps. Development of such parts is very tricky due to the complexity of the geometric shapes involved.

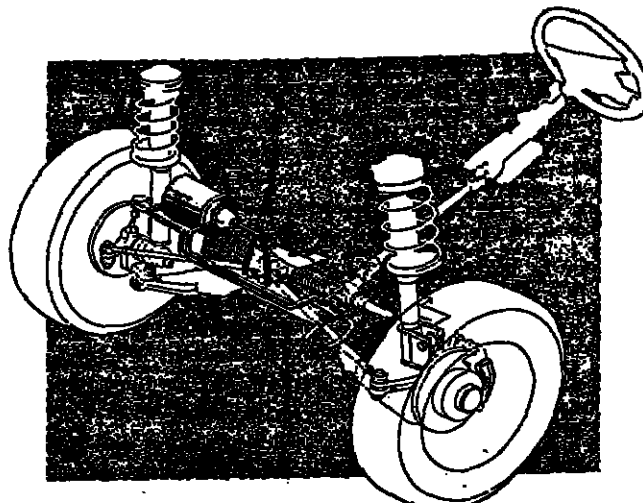
Another project by the Watford company developed an expert system to aid companies wishing to move office without turning the experience into a nightmare. The system advises on how to rationalise the storage of items such as office furniture and how to assemble the items in the most efficient way in the new premises. It was devised for Rank Xerox which was planning a major office relocation.

Similar sets of hardware could be used in any activity in which workers have to move around packages of goods in an orderly way, in warehouses or supermarket chains for example.

VEHICLE CONTROL

Power steering for all from Uni-Cardan

BY KENNETH GOODING



A POWER steering system which is much cheaper than conventional types and should bring assisted steering within the financial reach of many more motorists has been introduced by Uni-Cardan, GKN's West German subsidiary.

There should be massive demand for a cheap power steering system because steering requires more strength than any other vehicle operation—turning the wheels of a stationary vehicle needs a force equivalent to lifting up to 15 kg in weight.

The force needed for steering increases with the weight of the vehicle and for most people has reached its limits at the lower end of the medium-sized car market: that is cars with an unladen weight of about 800 kg. About half of all cars on European roads fall in this category.

To reduce the force needed to turn the wheel, the steering ratio is reduced as far as possible but this can be done only to a limited extent or steering becomes less accurate or even dangerous.

Hydraulic power-assisted steering systems of the conventional type solve this problem in principle. But these systems are relatively expensive. On average the extra charge is about 6 per cent of the purchase price of the vehicle. For this reason they are usually only offered as an optional extra at an additional cost of middle-weight, middle-class cars.

Now Uni-Cardan and its Italian subsidiary Birfield Transmission, with the co-operation of Corbin, an engineering business in Turin, have developed a new type of power steering based on the so-called Cordiano system.

Uni-Cardan claims that the new system is much more reasonable than hydraulic ones and also has a

number of characteristics which make it suitable for sports cars—vehicles which require accurate steering and have so far not been equipped with power steering for this reason. The vacuum for the Cordiano system comes, as in the case of power brakes, from the intake manifold in petrol-engined cars and is supplied by the vacuum pump in diesel cars. Uni-Cardan maintains there is no need for the oil pump and its driving elements or any means for fixing it to the engine.

The control valve and operating cylinder of simple design combined with seals made of rubber or low-friction, self-lubricating plastics, permit larger tolerances.

The connecting hoses between engine, valve and cylinder which are very expensive in conventional hydraulic power steering systems because operating pressures are very high and perfect sealing is required, may be replaced by simple plastic or rubber hoses, such as used for power brakes, the company explains.

In addition to these obvious cost reductions, the new system has functional characteristics which Uni-Cardan says provide advantages:

- Accuracy and direct reaction because there is no longer any elasticity in the kinematic chain from the steering wheel to the road wheels. A steering wheel movement of only 1.5mm is required to achieve full power steering support, the company claims.

- Good response which ensures that the driver has a good feel for the driving surface because the power assistance is proportional to the torque applied to the steering wheel.

The company says it will wait to see how the industry responds to the system before deciding on any manufacturing plans.

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Information

Writing on the wall

Metaprix of Kingston-upon-Thames takes the view that most screens and keyboard business information systems are not acceptable to board members of companies, either because they are not sufficiently up to date and analytical or because they are too difficult to use.

Sir Douglas Hague thinks the information is often generated by people lower down who do not look at the problems of business as a board member does. The visible results are often indigestible.

So Metaprix has gone into the business of providing "operations rooms" for company boards in which up-to-date information about what is going on inside and outside the company is projected at high resolution on to wall screens.

Financial information is provided in simplified form rather than being suited to those who compile it. Comparisons are immediately available, for example, between companies in a group and between a company's past and present performance. The data base, says Metaprix, "is capable of generating over 0.25m graphs and tabulations."

The system, called Resolve, at present has six software modules and a relational database that tracks and stores figures for any corporate structure.

Device-independent graphics drivers are used for screen and hard copy colour displays and a general-purpose communications option provides links with existing databases. A translation module is used for consolidation of the figures, currency conversion and calculation of performance indicators.

Forecasting routines offer a choice of year-end prediction techniques while an "exception monitor" highlights unexpected results.

Resolve runs on IBM and compatible hardware including PC/XT and AT, the 3270/PC and Compaq/Plus. Local processing and Winchester disk storage are used to maximise response speeds while corporate data can be downloaded from most mainframe installations under 3270 or ASCII protocols.

Metaprix offers a complete service for installation of the "boardroom of the 90s"—more on 01-541 1696.

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FINANCIAL TIMES CONFERENCES

Communications in the UK

~The challenge of choice

Hotel Inter-Continental, London 24 & 25 April 1985

The Financial Times high level meeting on Communications in the UK will be held at the Hotel Inter-Continental in London on 24 & 25 April 1985 and is timed to coincide with Industrial and Trade Fairs' Communications exhibition at the Earls Court Exhibition Centre, London.

Issues to be discussed:

- ★ How to select the right telecommunications products and services and apply them most productively.
- ★ How to budget for information systems at a time of rapidly-changing technology.
- ★ The implications of modern communications and information technology for corporate organisation — and how to deal with them.
- ★ What future trends to expect in emerging fields such as value added networks and electronic services.

Some of the speakers taking part:

Mr John King
Director, Marketing and Corporate Strategy
British Telecommunications plc

Mr Gordon M W Owen
Managing Director
Mercury Communications Limited

Mr John Kelly
Chairman
Telecommunications Managers
Association

Mr Roger Carreras
Director of Telecommunications Studies
Butler Cox & Partners Limited

Mr Peter M R Hermon
Head of Systems and Communications
Corporation of Lloyd's

Professor Bryan Carsberg
Director General
OFTEL

Mr John P Leighfield
Chairman and Chief Executive
ISTEL

Mr Simon C L Gadd
Strategic Planning Manager
Electronic Data Systems

Mr P W LJ Morgan
Director of Business Development
IBM UK Limited

Mr Richard Hooper
Chief Executive
Value Added Systems & Services
British Telecommunications plc

Communications in the UK

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So much so, that forecasts indicate that in future years London's airports will find themselves unable to cope.

The airlines would have to look to Holland, France and Germany to deposit

their passengers, their freight and their money.

The report of the Airports Inquiries 1981-1983 was recently published.

It concluded that the London airport system (of Heathrow, Gatwick, Luton and Stansted) can remain at the centre of the world's airline industry only if it expands.

The report forecast that by the next decade the demand can only be met by an increased capacity in the south-east, which means expanding Stansted Airport and building a fifth terminal at Heathrow.

Every effort should be made to develop the regional airports, but their expansion alone could not meet the future demands of the south-east.

Unless the above recommendations of the Inquiries are acted upon swiftly, the aviation industry will suffer.

Which will mean the country loses revenue and loses jobs.

We wish to see a civil aviation industry that has the freedom to grow to its full potential.

Not one that has had its wings clipped.

AIR UK - BRITISH AIRPORTS AUTHORITY - BRITISH AIRWAYS - BRITISH CALEDONIAN AIRWAYS - BRITISH MIDLAND AIRWAYS - DAN AIR

UK NEWS

Engineering industry set to renew growth

BY ANDREW FISHER

BRITAIN'S ENGINEERING industry is likely to show renewed growth until well into 1986 after a fall since the middle of 1984, with the main impetus coming from exports, the Engineering Employers' Federation (EEF) said.

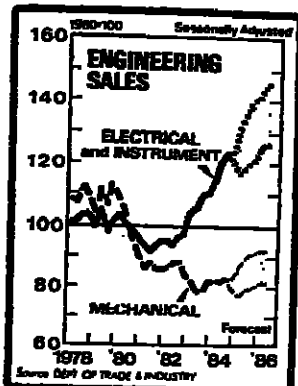
It also forecast in its latest survey of short-term trends that growth would be stronger in the electrical and mechanical engineering sector than on the mechanical side.

The EEF said there had been a substantial improvement in UK exporters' cost competitiveness against U.S. and Japanese companies over the past 12-18 months.

Prices of U.S. engineering exports were estimated to have increased by some 20 per cent in the last 12 months relative to those of UK concerns. While the dollar was clearly "overvalued," judged by its effect on U.S. industry's competitiveness, no large and rapid depreciation of the currency was foreseen.

Taking the two years up to the second quarter of 1985, the EEF forecast growth of 11 per cent for the whole UK engineering industry, the same as in the previous two years. Before the mid-1984 halt in growth, output had grown rapidly from 1983.

Export sales in the current two years into 1986 are expected to



grow by as much as 26 per cent, a sharp rise on the 9 per cent rate of the previous two years. But home sales growth is likely to fall to 5 per cent from 11 per cent.

And within the industry, the mechanical engineering sector is forecast to recover much of the lost growth of the previous couple of years. The decline in this sector is now thought to have stopped in 1983, the EEF said.

Growth for mechanical engineering production to the second quarter of 1985 is put at a probable 6 per cent compared with a 7 per cent decline in the two years before. Electrical and instrument engineering is

forecast to slow down to a 13 per cent rate in 1984-85.

Because of the reversal in production trends, the EEF said the electrical and instrument engineering sector was now much larger than mechanical engineering. In the 1970s, it was the mechanical sector which was dominant.

Electrical and instrument engineering was more buoyant than the mechanical sector throughout the 1970s and suffered relatively little in the 1979-81 recession. Since 1981, its output volume has risen by 32 per cent until the third quarter of 1984, with 10 per cent more growth foreseen by mid-1985.

The slow rate of recovery for mechanical engineering is projected to come to a peak this year, with output levelling off or falling at the end of 1985 or in 1987. But the sector will thus have three years of modest growth to mid-1988.

The EEF study said government figures indicated that jobs in electrical and instrument companies had been increasing since the middle of 1983 and those in mechanical engineering since the second quarter of last year.

Engineering Short Term Trends. Two reports (March and May, 1985) priced at £10 to members and £25 to others. Available from Engineering Employers' Federation.

Cost of Falklands airport and works may reach £430m

BY HUGH O'SHAUGHNESSY

THE COSTS of the new airport and army facilities in the Falkland Islands in the South Atlantic are set to rise substantially above the published figure of £350m. Treasury approval has been obtained by the Property Services Agency (PSA) for expenditure of £430m.

The airport, which will accommodate wide-bodied jets, is to be opened by Prince Andrew next month but the army facilities are unlikely to be completed by the target date of January 1987. Civilian flights to the Falklands are unlikely to start before the military works are finished.

Prince Andrew, second son of the Queen, served as a helicopter pilot in the Falklands war, which began three years ago this month when Argentina invaded the islands in pursuit of its claims to sovereignty.

The UK Government committed itself after the war to a new airport to improve the island's defence and communications.

The PSA's last estimate of £350m, prepared in July on the basis of September 1983 prices, included £240m for the airport and £110m for army facilities including a military port.

This estimate, which was published, did not include any allow-

ances for normal contingencies. Such allowances could add £12m to the costs of the airport and £11m to the costs of army facilities, to give a total of £382m.

It is likely, however, that even these totals will be increased by additional last-minute requirements and contractors' claims. According to officials' latest worst-case estimates the airport could cost £280m and the army facilities £150m at September 1983 prices.

The original cost of the new airport, including a road link to Port Stanley, the islands' town, was estimated in June 1983 at £205m.

The airport work is being undertaken by the Laing-Mowlem-Amey Roadstone Construction consortium. The military works are being carried out by the Wimpey-Taylor Woodrow consortium.

The speed with which the Government wanted the work carried out and the unpredictability of weather in the Falklands made it difficult to control the construction costs.

Both major contracts were based on bills of approximate quantities and no firm price for the work was agreed. Firm bills of quantities are now, however, being worked out with the contractors.

Two more clearing banks cut base rates

By Philip Stephens

BARCLAYS and Midland Bank cut their base lending rates by ¼ percentage point to 13½ per cent yesterday, but that still left them ¼ point above the level set by Britain's other two leading clearing banks, National Westminster and Lloyds.

Mr Nigel Lawson, Britain's Chancellor of the Exchequer, endorsed that ¼ point cut earlier this week, when he said it had been "fully justified" by sterling's strong performance since the budget.

His statement was seen as a hint that the Treasury wanted the other two banks to move to 13 per cent, but their commercial judgment was that money market interest rates - which eased again yesterday - justified at best a ¼ point cut.

The outlook for British interest rates over coming weeks will depend on sterling's performance and the reaction in financial markets to the publication next week of money supply figures for March.

The authorities have made it clear that while they welcomed the move to 13 per cent they will be cautious about pushing too far for further reductions.

Bank of England quarterly bulletin, Page 15; Analysis of bank lending, Page 47.

British Shipbuilders prepares sale of Swan Hunter yard

BY OUR SHIPPING CORRESPONDENT

THE SWAN HUNTER shipyard on the Tyne, north-east England, which a group of executives has already said it wants to buy, was yesterday formally put up for sale by Lazard's merchant bank on behalf of state-owned British Shipbuilders (BS), the present owner.

The yard, now in profit after heavy losses, is one of the largest at BS. It recently delivered the Atlantic Conveyor container ship to Cunard and has a large naval order book.

Formal notification of the yard's sale follows the recent sale of the Yarrow warship yard on the Clyde, Scotland, for £34m to General Electric Company (GEC). An occupation of the Scottish yard by hourly-paid members of the 5,300-strong workforce, who were protesting against lack of consultation, ended yesterday.

GEC declined to say yesterday whether it was also interested in the Tyneside yard. Its management is due to hold talks today with Yarrow workforce representatives to discuss the purchase in which it edged out rival bidder Trafalgar House, the shipping and construction group.

Vickers has already ruled itself

out as bidder for the large Vickers Shipbuilding submarine yard at Barrow-in-Furness, nationalised with other yards in 1977. It reaffirmed yesterday that it was not interested in bidding for any shipyards as they came on to the market.

Swan Hunter recently won a £160m frigate order, partnering Cammell Laird on Merseyside in the double order for the last of the Type 23 vessels for the Royal Navy. It was also told that it was in the running to build one of the cheaper and more economical Type 23s, worth some £110m.

The proposed management buy-out was announced last November, involving Dr Ken Chapman, former head of the yard, Mr Alex Marsh, his successor in that position, and Dr Roger Vaughan, BS director for productivity and a member of the yard's board.

Dr Chapman resigned as deputy managing director of BS's merchant and composite division (including yards which do merchant and naval work such as Swan Hunter and Cammell Laird) to pursue the buyout scheme. Trafalgar House could also be a potential bidder.

"Without GLEB we'd never have got off the ground"

"We had faith in our computer-controlled aircraft loader. This faith was shared by GLEB who were prepared to back us - not just with words but with £50,000. Their confidence persuaded others and now our loader has attracted world-wide interest and has been undergoing successful trials with several leading international airlines. It's true to say that without GLEB we'd never have got off the ground".

Chris Ross, M.D. Airlec

What is GLEB?



"You could say GLEB bound us together"

"We had just come back from our Xmas break when the collapse was announced. Suddenly, a 200 year old tradition in bookbinding was over and we were on our own. We'd read about GLEB in a union journal, so we put together a rescue plan and went to see them.

Our main assets were 42 skilled workers and the goodwill of our customers. GLEB provided extra finance and with the union helped us develop a new style of management. Now we all have a stake in the company and we haven't looked back. You could say GLEB bound us together, saved our jobs and kept alive one of London's oldest craft industries".

Tony Winwright, Jnt. M.D. Standard Bookbinding

"GLEB provided the perfect recipe for growth"

"We started off in 1977 using all my own recipes. At that time it was mainly Eastern snacks that appealed to the ethnic population. But as our popularity grew, so did we, and we desperately needed more room. GLEB helped us with a £150,000 loan that will mean more jobs and purpose-built premises - the perfect recipe for growth".

Mrs. Manju Karia, M.D. Binisa Foods



"We had the capacity - GLEB provided the rest"

"When GLEB acquired recession-hit T.R. Creighton they not only saved the last foundry in London - they saved 75 jobs. Now through an expansionist programme financed by the Boroughs of Barking and Dagenham, and vigorous marketing, we can provide more jobs and take our place as a force in heavy ferrous and lighter non-ferrous casting. We always had the capacity - GLEB provided the rest".

Tony Brookes, M.D. Essex Foundry

"The EEC put its money behind this GLEB high-tech scheme"

"Women have been ignored for too long in the world of information technology. That's why the GLEB launched this training course for women microelectronic technicians, based at the London New Technology Network in Camden. The EEC saw the scheme's value for women and joined the Greater London Training Board in providing financial backing".

Joy Tasker, Course Instructor



"With GLEB's help we can now win a whole new range of contracts"

"We had more print orders than we could cope with. Our turnover had increased five fold in 3 years, but most Banks are simply not interested in providing the sort of development capital that co-ops need. Luckily, GLEB have a less blinkered, longer term view. Their loan of £200,000 meant we could install a four-colour press, treble our workforce and win a whole new range of contracts".

Tom Reed, Administrator, Lithosphere

"We're working for ourselves. It's a marvellous feeling"

"When our previous employer moved to Crawley, 100 of us couldn't move home. That meant redundancy. Then the GLEB acquired the 2.5 acre site - and saved our jobs. The new London Production Centre will provide units for London's electronics industry. That will mean 400 jobs when the space is let. Now we are working here in new companies the GLEB has set up through London Production Centre Ltd. And, through a workers' trust, we share in running them. It's a marvellous feeling. We can really achieve something for ourselves, and we are doing our best to make it work".

Ivy Crook, Production Worker, London Production Centre



GLEB - putting the life back into London's industry

The Greater London Enterprise Board is the GLC's industrial development agency. For further details contact: GLEB Information, 63-67 Newington Causeway, London SE1 6BD. Telephone 01-403 0300.

GLC

Working for London

ICI will continue fuel tests

By Lynton McLain

THE RESULTS of an intentional crash of a range-controlled, pilotless Boeing airliner to test an ICI fuel additive were described by the company yesterday as "less positive than expected" after the Boeing burst into flames on impact last year.

Mr David Lane, the ICI paints division manager for the "anti-misting kerosene" project, gave the verdict to a U.S. congressional committee in Washington.

The project is to continue at least until the U.S. Federal Aviation Administration decides about the possible mandatory use of anti-misting kerosene, which would reduce the risk of explosion in a crash.

The likely sales value of anti-misting kerosene to ICI could be "around £1bn a year", Mr Lane said. "ICI would almost certainly have to start licensing other manufacturers if the anti-misting was made mandatory for commercial airliners," he said.

The company has spent "multi-millions of pounds" developing its additive, according to Mr Lane.

The fuel additive would add between £1 and £2 to the price of a typical airline passenger ticket and between 3 per cent and 5 per cent to the cost of a gallon of aviation fuel, ICI said. Each 100 gallons of treated aviation fuel would contain 0.9 gallons of additive.

The Federal Aviation Authority, in its preliminary findings, said "some people could have escaped from the aircraft".

The "controlled impact demonstration" in December was sponsored by the U.S. Federal Aviation Administration in conjunction with the National Aeronautics and Space Administration and came 17 years after ICI started work on its additive to make aviation fuel less easy to ignite.

The FAA has set itself a target date of July for completion of the evaluation of the demonstration and further experiments. One outcome of the hearing is that "more analysis is needed before the FAA can take a decision on a notice of proposed rule making which would make the use of anti-misting kerosene mandatory," ICI said.

GUS chairman among 12 new life peerages

By Peter Riddell

SIR LEONARD Wolfson, the chairman of Great Universal Stores, and merchant banker Mr Charles Williams are among 12 new life peers and peeresses announced yesterday by Mrs Margaret Thatcher, the Prime Minister.

The list is of working peers who are expected to play an active role in the House of Lords. The creations are in response to a request from Mr Neil Kinnock, the Labour leader, who wanted to strengthen his party's ranks in the House of Lords.

There are seven new peers nominated directly by Mrs Thatcher, five by Mr Kinnock and one on behalf of the Alliance.

For the first time Mrs Thatcher has agreed to nominate an SDP peer.

The new SDP peer is Mr Richard Cawshaw, a former SDP MP and deputy Speaker of the Commons.

Mrs Thatcher's nominations include Mr Jack Butterworth, the vice-chancellor of Warwick University, plus two former Tory MPs, Sir William Elliott and Sir Marcus Kimball.

Customs disruption discounted

MINISTERS yesterday moved to reassure travellers that a planned work to rule by Customs officers over the Easter weekend would cause little disruption, David Brindle writes.

Mr Barney Hayhoe, Civil Service minister, said that union leaders had sought to alarm the public over action which should cause "no undue problems" for the great majority of holidaymakers.

Even some union officials admitted that the likely impact of the work to rule had been overstated. Their private view was that travellers could face a little delay and inconvenience at those ports and airports where Customs officers took action.

The work to rule, which is part of the Civil Service unions' campaign to win an improvement in a 4.4 per

cent pay offer, has been in force since Monday and is expected to be imposed more rigidly from tomorrow.

The action will chiefly involve about 13,500 members of the Society of Civil and Public Servants, some 25 per cent of whom work in direct contact with the public. A further 5,700 lower-grade Customs employees are members of the Civil and Public Services Association, but they are mostly employed in administrative work.

THE LEADERS of Britain's postal workers were last night expected to give their approval to the final agreement thrashed out between union and management officials.

Assuming the postal committee of the Union of Communication Workers approves the 50-page document, today's meeting of the national executive is certain to recommend acceptance to the union's national conference in May.

The chances of that conference reversing huge majorities from last month's special conference against an extension of part-time workers and a mandatory productivity scheme remains in doubt, however.

THE HIGH Court has refused to make an order that would invalidate any arrangements already made by the Inland Revenue about the amount of tax to be paid by Shell, Esso and BP on ethane gas from the North Sea.

Mr Justice Woolf, who in January ruled that the Revenue had valued ethane on an incorrect basis that would give illegal tax benefits to the oil companies, yesterday rejected a plea by Imperial Chemical Industries for a retrospective declaration that any such arrangements were invalid and that the Revenue should levy tax on the basis of a proper valuation.

ANOTHER £262,000 (£217,000) of the £3.5m assets of the National Union of Mineworkers, which were transferred abroad by the union to avoid court sequestration, have been returned to the UK.

Mr Michael Arnold, of Arthur Young, the High Court appointed receivers of the union's funds, announced that a Swiss court had released the money to him.

CONSERVATIVE Party leaders have suspended the £30,000 annual grant to the Federation of Conservative Students (FCS) until at least June, pending an inquiry into reports of vandalism at its annual conference this week.

This was the latest episode in a growing controversy over allegations of right-wing extremism by some FCS members.

Olé in one.



Tee off at Heathrow for Madrid.

Now you can fly direct to Spain with our two new daily flights from Heathrow to Madrid, or to Portugal with our daily flight to Lisbon.* With more flights from more British airports, we're living up to our name.

*FROM APRIL

BRITISH AIRWAYS
The world's favourite airline.

JOBS COLUMN

Record year's start on UK executive market

BY MICHAEL DIXON

"I'VE GOT egg on my face, I'm afraid," said the voice.

It belonged to Garry Long of Hay-MSL. Enduring readers may recall that for 26 years his consultancy has kept a quarterly check on advertised demand for executives and top specialist staff in the United Kingdom. It may also be remembered that on February 21 this corner of the FT reported that Mr Long was in gloomy mood.

The reason was that although in the January-March quarter of last year the Hay-MSL index had shown the demand at its highest since 1966, it had thereafter dropped steadily throughout the rest of 1984. Mr Long interpreted this, in the light of the cyclical rises and declines in the UK executive jobs market over the previous quarter century, as meaning that the recent boom in overall demand was over.

Hence the hen-trait upon his visage. For the table up there to the right gives the result of the consultancy's count of relevant job advertisements appearing in January and in February this year. The count for last month has not yet been completed. But it looks as though the March total, while lower than the one for February, was down on it by only 6 to 7 per cent.

I—thinking slight pessimism

Type of work	Actual		Guessed		Guessed	
	Jan	Feb	Mar	Jan-Mar	Oct-Dec	Jan-Mar
R & D	613	744	684	2,041	1,764	1,772
Production	723	716	659	2,098	1,707	1,784
Marketing	642	571	525	1,738	1,433	2,114
Accounting	694	631	581	1,906	1,328	1,445
Computing	360	440	405	1,205	868	1,542
General mgmt	127	122	112	361	283	394
Personnel	101	117	108	326	202	249
Others	567	668	615	1,850	1,308	1,415
Total	3,827	4,069	3,689	11,525	8,893	10,437

the best policy—have accordingly shaded down each of the February results by 8 per cent to give "guessed" figures for March and for this year's first quarter. Then I've given the actual results for the last and the first quarters of 1984.

As demand for people in each of the eight particular job categories is liable to go up and down fairly rapidly, my guesses for the 1985 March and first-quarter counts are likely to be considerably astray. The totals in each case, however, are probably there or thereabouts—and one thing is certain anyway.

It is that the February count pushed the Hay-MSL index to the highest it has been. What is more, if the March count turns out to be even 10 per cent down the preceding month's—which the consultancy's staff feel sure it would not be—the UK advertised demand has just had its best first

quarter of any year since the consultancy began its checks in 1959.

We should therefore award some sort of prize to another recruitment consultant, David Duncan of Team (Management Appointments). For a few days after I reported Garry Long's gloomy prognostication, Mr Duncan rejoiced that on his reading of the economy January-March 1985 would see a big leap in the advertised demand.

He was a bit hit, mind you, in forecasting that a minimum of 11,828 appropriate jobs advertised in the three months, against my indication of a mere 11,525. But while that might make him seem awfully reckless in the eyes of his fellow Scots, we earlier-going races will surely forgive him. Mr Long deserves commendation too. Even though he turned out to be wrong, he took great

pains to ring up the Jobs column at the first opportunity and say so. "I'm much happier being optimistic really," he said.

Switzerland

HEADHUNTER John Steele of the Swiss consultancy Manserv seeks a vice-president, commercial and operations, for an international contracting company which he may not name. So—as is always the case in this column when a recruiter does not identify the employer—he promises to abide by any applicant's request not to be named to his client at this stage.

Based in the French-speaking part of Switzerland, the company's main operations are in the Middle and Far East. The incoming vice-president, who will work from the headquarters, will have four main areas of responsibility:

Setting out strategies and objectives, and developing and improving organisational systems. Keeping check on financial results and other indicators of performance, and helping the managers of the various contracting operations to do better. Negotiating with clients, and on joint-venture and technology agreements.

Watching over all corporate legal matters, including claims. Candidates should be already in general management with extensive experience in inter-

national contracting or construction. Formal qualifications in contract law or finance or both would help a great deal.

The salary indicator is Sfr 120,000 upwards plus bonus related to profits. According to the international comparisons published by Employment Conditions Abroad—admittedly worked out on different exchange rates—the indicated salary looks low by the standards of Swiss management. Other benefits are for negotiation.

Inquiries to Mr Steele at Glarischstrasse 42, 9500 Wil, Switzerland; telephone (0)73 33 76 44, telex 88 33 89 Mser Ch.

Engineering boss

SOMEONE with success as a general manager in the volume production engineering field is wanted by recruiter Brian Woodhead, who runs a consultancy of the same name, to become managing director of a company with a turnover of more than £20m in supplies to the automotive industry.

Part of a midland-based group, the company is currently expanding and investing in plant. "Performance-improvement opportunities are already identified which will give the new MD a flying start," the recruiter promises.

Here the salary offered is around £30,000, with perks including company car.

Inquiries to Mr Woodhead at The Coach House, 83a Hagley Road, Edgbaston, Birmingham B16 8LG; tel 021-455 8392, telex 337492 Comcab G.

Finance chief

DAVID WILSON BELL, who also runs a consultancy of the same name, is also seeking someone to work in the Midlands. This time he or she is a qualified accountant with enough commercial and managerial as well as technical ability to be finance director of a company making plastics and chemical products.

The total pay package in mind will be worth about £27,000. Inquiries to Chesham Executive Centre, 150 Regent Street, London W1R 5FA; tel 01-734 5551, telex 261126.

Property deals

ANOTHER ACCOUNTANT, demonstrably skilled at controlling complex property development deals, is wanted by Bill Gill of Merton Associates (Consultants) for a London property development company. The recruit will work on projects valued at up to £500m and more.

Salary at least £25,000 with car among perks. Inquiries to Merton House, 70 Grafton Way, London W1P 5LE; tel 01-358 2051, telex 8955742 Merton G.

Accounting Manager
Securities Industry

Age 25-30 Salary Neg. + Bens.

An unusual opportunity has arisen to be part of the management team in a recently formed City-based securities operation. The company, which has substantial institutional backing, has ambitions to be a market leader in its chosen sector of the securities field and dramatic growth is anticipated in the short term (first year accounts show profits, and assets around \$100m). To directly assist with this growth a high calibre Accounting Manager is needed.

The job includes responsibility for—

- ★ Financial accounting and reporting
- ★ Financial systems development
- ★ Sophisticated management/risk monitoring information
- ★ Taxation planning and compliance
- ★ Acting as in-house advisor to Directors and Senior Managers

Suitable applicants will be qualified accountants and will almost certainly have previous experience in these areas, preferably gained within the securities industry. Future prospects will include advancement within the support functions or the Product Development areas of the company.

Applicants should contact Mark Brewer on 01-242 0965 or write to him at Michael Page Partnership, 31 Southampton Row, London WC1B 5HY, quoting ref. L2029.

FTP

Michael Page Partnership
International Recruitment Consultants
London Bristol Birmingham Manchester Leeds Glasgow
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OPPORTUNITIES IN
FINANCIAL SERVICES
Prospects £20,000 +

Following completion of the first phase of their expansion plans, Schroders are now seeking to expand the teams of financial consultants based in their regional centres.

Successful applicants will be required to advise potential new clients, both private and corporate on all aspects of personal financial planning. Corporate marketing of the Company's services, together with fully supportive technical advice and administration, will enable consultants to offer a professional service. This exciting career opportunity will include a period of in-depth training. Within two years, remuneration should exceed £20,000 per annum.

Ideally candidates will be aged between 25 and 50 with evidence of previous success but, not necessarily, in the financial services field.



If you would like to be considered for a position with Schroders either write to Peter Stoner at Regal House, 14 James Street, London WC2E 8BT or telephone one of the branch offices below.

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ASSISTANT TREASURER

Bel & Howell is a successful multi-national company and one of the market leaders in the development and supply of communication and information handling equipment.

A major contributor to this success has been the European region which accounted for over \$140 million of last year's turnover. Our commitment to growth is assured and our continued success is reflected in the additional requirement of an Assistant Treasurer to join as a key member of a small but highly professional team in our Treasury Department based in our European headquarters in West London.

The role of the Treasury Department is to co-ordinate a number of the critical areas of the financial management activities of both the UK and European operations. This includes cash

management, tax planning, foreign exchange exposure management, legal structuring, the preparation of reports for our American parents and cash flow forecasts.

The successful candidate will be of graduate calibre and a recently qualified Chartered Accountant. Post qualification experience is not essential, more important is the ability to communicate your ideas to all levels of management together with a creative attitude to finance and commercial business management.

In return, you can expect a competitive salary and a benefits package commensurate with a major company plus the opportunity to develop your career in European and American financial and business practices in this highly visible role. Please send full CV, to:

Jennifer A. Cockings,
Personnel Manager,
Bel & Howell Ltd.,
Alperton House,
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Middlesex HA9 1EG.
Tel: 01-902 8812.

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FINANCIAL INVESTIGATIONS
To £30,000

On behalf of several major firms of Chartered Accountants, we are actively seeking a number of high calibre graduate ACAs to work in financial investigations at levels from Supervisor to Senior Manager.

These positions will encompass a wide range of duties including:

- Corporate Advisory Work
- Business Start ups and Venture Capital assistance
- Mergers and Acquisitions
- U.S.M. and Stock Exchange Circulars
- Valuations and forecasts.

Applicants should have previous experience within these areas, gained either in a professional firm or with a major commercial/financial organisation. For further details please contact Colin Perkins.

EUROPEAN INVESTMENT
ANALYST

To £20,000 + Bens

Our Client is a major U.S. Commercial Bank with a substantial presence in London, including a strong Investment Management division. They are seeking a talented young investment Analyst to cover European equities, particularly in the German, Dutch, Swiss and French markets. While existing experience of these markets would be an advantage, applicants with proven ability in the UK or other foreign markets who wish to transfer their skills will also be considered. If you are aged 22-25 with quantitative analysis experience, most probably gained in a Stockbroking environment, and would be interested in discussing this excellent career move in greater detail please contact Christopher Lawless or Stuart Caird.

Financial Recruitment Specialists
16-18 New Bridge St, London EC4V 6AU
Telephone 01-583 0073

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Medium sized diverse commercial engineering group requires a qualified accountant to evaluate and control financial aspects of medium sized engineering contracts. Must have previous experience of strict profit control environment and be able to integrate into a multi discipline team.

The post carries an attractive salary, company car and pension scheme. The company's location is Humberside and relocation expenses will be available. The preferred age group is 30 to 40.

Write Box A6953, Financial Times
10 Cannon Street, London EC4P 4BY

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Broaden Your Scope

You are in your mid to late twenties and have about 2 years' experience in deposit dealing with ideally some knowledge of the futures market. You have a steady record of achievement and now want to add extra scope to your responsibilities.

This well established City based branch of an International Bank has enjoyed considerable growth and expansion over the last few years. Today it enjoys global representation, an extensive client and product range, backed by a solid asset base.

Working as an integral member of a small team, you will be primarily involved in deposit dealing in a number of currencies with the chance to

develop futures trading and options in due course. Profit orientated and commercially minded, you will be anxious to realise your full potential within this exciting and developing environment.

Salary is negotiable, commensurate with experience and potential plus banking benefits and bonus scheme. This opportunity will only interest individuals with flair, ability and the desire to progress their career. Please ring, or preferably write to Carmina Leon of Cripps, Sears and Associates Limited, Personnel Management Consultants, 88/89 High Holborn, London WC1V 6LH. Telephone 01-404 3701.

Cripps, Sears

A new key post in
Credit Administration
London

Merrill Lynch International Bank is further expanding its lending and other credit related activities, and is looking for someone experienced in these areas to support its global operations in London, Switzerland, Singapore and New York.

London-based, your job as Credit Administrator, will be to manage an enhanced credit function, including all credit and documentation aspects of treasury and foreign exchange, securities lending, and commodities finance.

As well as writing policies and procedures, you will examine credits to ensure adherence to credit policy and procedures. Such responsibilities will involve supervising credit analysts, managing the interface with loans administration, internal control, treasury and foreign exchange personnel, liaising with marketing officers, account executives and other Merrill Lynch units.

To be considered, you will need several years related training and experience in a major financial institution operating in the business activities specified.

Salary offered will be competitive, together with life assurance, BUPA and pension scheme.

Please write enclosing career details to: Keith Robinson, Recruitment Manager, Merrill Lynch Europe Ltd., 27 Finsbury Square, London EC2A 1AQ.



Merrill Lynch

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£20,000 NEGOTIABLE

Our client is a medium sized British Merchant Bank with international interests and a City of London base. As a result of a reorganisation of responsibilities there is a vacancy for a Manager-Realisations. The successful candidate will assume the current Manager's duties rapidly during 1985.

Applicants must have extensive knowledge of recoveries which could have been gained with a banking institution, but the post would also interest a qualified solicitor or accountant who has some insolvency specialisation. The range of work covers, commercial, industrial and foreign lending consequently some international realisations knowledge is an advantage. Finally, candidates must be able to show that they can manage staff effectively.

Salary is negotiable, based on experience and carries additional banking sector benefits. Please apply in the strictest confidence with salary history and quoting reference 253 to: Terry Fuller, Bull Holmes (Management) Limited, 45 Albemarle Street, London W1X 8FE.

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مكتبة جامعة القاهرة

Merchant Navy Pensions Administration

Merchant Navy Pensions Administration wishes to appoint additional members to its Investment Team based at its Old Broad Street offices in London.

Merchant Navy Pensions Administration is responsible for the investments of the Merchant Navy Officers Pension Fund and the Merchant Navy Ratings Pension Fund. Total assets are in excess of £1¼ billion. Growth of assets and the continuous need to control and direct investments in order to maximise long term benefits for members of both pension funds necessitate three new appointments.

Far East Portfolio Manager

Responsibilities cover the establishment of full in-house capability in the management of funds currently managed externally. These currently total around £60 million which the right applicant will see as a useful starting point for the creation of what will become a major contributor to the overall performance of the Funds.

European Portfolio Manager

Assets are currently around £35 million. The successful applicant will see European investment management as offering greater investment opportunities than merely tagging along with the Capital International Index. He or she will also look at the current level of assets as only the beginning of the construction of a lively and adventurous investment philosophy based on European Securities.

Corporate Finance

A heavy burden of private company work combined with an investment attitude in public UK companies which takes our members' interests seriously means we need to appoint an additional member to our UK Equity team. Accountancy or legal qualifications and a few years' relevant experience would benefit the successful applicant.

If you want to join a successful team, do a useful job of work, be more than just a cog in someone's marketing by numbers approach to investment and expect competitive remuneration, write with full career details to:-

Mr. John Bird, Secretary,
Merchant Navy Pensions Administration,
Ebbisham House, Church St., Epsom, Surrey, KT17 4QF

The organisation, a leading international securities firm, which generates a substantial volume of business from its operations worldwide and is at the forefront of the changes confronting the international securities market, is seeking to make the following important appointments (of which our internal staff are fully aware).

MANAGER, JAPANESE RESEARCH OPERATION

Based in Tokyo, to be responsible for the co-ordination and development of the group's Japanese Research product. As Manager of a team - which is shortly to be expanded - of three expatriates and one Japanese national, the successful applicant must not only have a strong analytical background and organisational capabilities, but should equally be able to demonstrate market judgement and an effectiveness with clients.

These attributes will be more important than a practical knowledge of the Japanese Market, though the post will be attractive to someone who has Japanese experience.

MANAGER, EUROPEAN SALES

Based at Head Office in London and supported by a specialist Research team, the responsibility will be the selling of European securities to internationally based institutions.

The successful applicant will be strongly sales oriented and will have a good knowledge of European markets. His or her early success will be reinforced by additions to the sales team, which will lead to additional responsibilities of a management nature.

SALES TRADER - US SECURITIES

Based in London, the appointment calls for an individual with at least 2 years broad experience and understanding of US security markets. The successful applicant will be working with an institutional sales desk in London who are supported by an established research team in the US, where the organisation is a member of the New York Stock Exchange.

Remuneration packages will reflect the importance of the above appointments.

Please reply with a cv in the first instance to: Grandfield Rork Collins Financial, 55, Basinghall Street, London EC2V 5DU.

Assistant Treasurer

Circa £20,000 p.a.

EXFINCO is seeking an Assistant Treasurer to join its professional management team. Initially the Assistant Treasurer will be responsible for foreign exchange and funds management, but should be capable of further growth into treasury management. Experience of foreign exchange and money market dealing, ambition and self-motivation are essential qualifications. 22-35 is the preferred age range.

The successful candidate will be based at the company headquarters in Swindon, Wiltshire. There is a non-contributory pension scheme together with other benefits. Re-allocation assistance will be provided.

Applications, enclosing a brief cv and details of current remuneration, will be treated in the strictest confidence and should be addressed to Mr. J. W. Adams, Company Secretary, The Export Finance Company Limited, Exfinco House, Sanford Street, Swindon, Wiltshire SN1 1QQ.

THE EXPORT FINANCE COMPANY LIMITED

EXFINCO

CHIEF UNIT TRUST DEALER

Britannia Group of Unit Trusts, one of the UK's largest and most successful unit trust groups, is currently seeking to appoint an experienced unit trust dealer to fill a challenging role as Chief Dealer for the Group, based in our London Head Office.

The candidate, aged 26-35, will have in-depth experience within a dealing environment. Working with a team of eight dealers, he/she will report directly to the Manager of the Unit Trust Dealing Department and be expected to play a major part in the substantial computerisation program now underway for the Group's dealing function.

Britannia will provide a secure and rewarding future for the successful candidate, who must

be self-motivated and have a minimum of three years dealing experience, ideally in an automated environment.

The remuneration package offered is excellent and will include a highly competitive salary with all the usual fringe benefits including a bonus system.

Applicants should write, in the first instance to G.O. Curtis,

BRITANNIA

Group of Unit Trusts Limited,
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attaching a full curriculum vitae.

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Seek an Interest Rate Trader with at least 5 years experience.

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Salary and terms to be negotiated.

Apply with full particulars to:

Alan McDonald
Personnel Manager
Cargill UK Ltd
3 Shortlands
London W6 8RT

International Bank Economist

Due to the restructuring of the economics function within Midland Bank Group we have a vacancy for a Manager (International).

The person appointed will be one of a team of about twenty professional economists in Group Economics Department of whom five will directly support the appointee in the analysis of international economic developments and prospects as required throughout the Group for credit, planning and marketing purposes.

Applicants should have both a deep and sound background in international economics (which will probably be reflected in a second degree) and substantial experience of its application in an international bank or other financial institution. Salary will be approximately £23,000 and other fringe benefits associated with the banking industry including a car will be available.

Further particulars may be obtained from: Group Economics Department (Ref ED2), Midland Bank plc, Head Office, Poultry, London EC2P 2BX. Tel: 01-606 9911 Extension 2736

**SOLICITORS for Commercial and Financial Work**

Coward Chance have vacancies for newly qualified solicitors for training in international commercial and financial work of a challenging kind, including all aspects of Eurocurrency banking. A substantial degree of responsibility will follow at an early stage with opportunities for travel.

Applications are also invited from assistant solicitors currently practising in this field whose experience will be given full recognition.

Applicants should have a good degree. In the case of newly qualified solicitors previous commercial experience, though desirable, is not essential. Please write with full C.V. to:

D. Pegg,
Coward Chance, Royce House,
Aldermanbury Square,
London EC2V 7LD.

COWARD CHANCE

INVESTMENT MANAGEMENT

We are a small investment management company with funds of over £100m, specialising in growth companies in the UK, USA and Japan.

We are looking for a person up to 36 to join the investment team. All applicants should have at least two years' investment experience, preferably in Japanese equities. The successful candidate will initially be involved with our Japanese investments but should have some knowledge of other stockmarkets. An understanding of administrative functions would be particularly appreciated.

Please write in strictest confidence with c.v. to

JAMES IVORY, IVORY & CO.
58 Castle Street, Edinburgh EH2 3LU

Phillips & Drew**FUND MANAGEMENT
FIXED INTEREST**

Phillips & Drew Fund Management wishes to recruit an additional fund manager for the team responsible for the Gilt-edged and Fixed Interest portfolios.

Applicants should be in their 20s with at least two years' fund management experience of either gross or net portfolios. They should be able to communicate well with both clients and colleagues and be prepared to work in a highly competitive environment.

An attractive salary package will be offered.

Written applications, containing full educational and career details, should be marked for the attention of M. Brooks and sent to:-

Phillips & Drew
120 Moorgate, London EC2M 6XP

**European Manager
Finance and Administration**

Salary appropriate to the position Thames Valley Based

A major division of a US multinational, which has annual sales well in excess of \$1 billion, our client is seeking to strengthen its European Headquarters team with the appointment of a new Accountant to the key role of European Manager Finance and Administration.

You will be reporting directly to the International Division Controller who is based in the USA and will also have a dotted-line reporting relationship with the European General Manager. As part of the European team, you will be responsible for the analysis and interpretation of all financial data from the European subsidiaries. These companies are engaged in the sales, marketing and support of a range of computer products aimed at the technical and business market. You will be asked to work closely with the European controllers and extensive travelling across Europe and to the USA could be involved.

To fully succeed in this role you will need to be:-

- * professionally qualified, preferably ACCA or ACMA
- * aged between 30 and 45 with working experience within a US company
- * have exposure to a computer or high technology environment with European subsidiary companies and sophisticated reporting structure
- * have good managerial and communications skills
- * a foreign language, particularly French or German, would be an advantage but is not essential.

Key is your ability to analyse and interpret figures, working closely with senior personnel across Europe, and presenting your findings in a concise manner.

In addition to the attractive salary the benefits package includes a quality car, pension scheme, free BUPA, and generous relocation assistance if required.

For further information or a confidential discussion please call Newbury (0635) 48709 quoting ref 123, or write to:

Larkfield Associates

Personnel Consultants
Mill Reef House, 9-14 Cheap Street,
Newbury RG14 5DD

Williams de Broë**PORTFOLIO MANAGER**

Candidates considered for this position in our Private Client Department will have previous experience of Fund Management or a sound knowledge of Investment Strategy, Analysis and Marketing.

The person selected will be aged 27 - 35 and possess the ability to be an enthusiastic member of a successful team.

Please apply in writing to:

Stuart Fraser,
Williams de Broë Hill Chaplin & Company,
Stockbrokers
Pinners Hall, Austin Friars,
London EC2P 2HS

**Young Economist
Expand Your Potential**

A graduate with 2-5 years' experience in economic analysis and report writing, you are now looking for the opportunity to join a small team where your full potential will be realised through greater involvement, increased responsibility and the chance to make a positive contribution to the direction of new business.

This city branch of one of the world's largest international banks is poised to extend and develop its client base and range of banking services in the UK and Europe. It now seeks a research officer who will be responsible for the interpretation of general economic trends in the UK and abroad, analysis of industry

sectors and some credit work.

You have highly developed communication skills and possess the maturity and flexibility to perform in a demanding environment. Whilst experience in banking or a financially related discipline is preferred it is not essential. An outstanding remuneration package will be offered which includes a competitive salary, augmented by normal banking benefits.

Please apply in writing, enclosing a cv, to Barbara Lord of Cripps, Sears and Associates Ltd, Personnel Management Consultants, 88/89 High Holborn, London WC1V 6LH, Tel: 01-404 5701.

Cripps, Sears**Appointments
Wanted****British Master
SEEKS EMPLOYMENT IN
LARGE YACHT**

Ex-Tanker Captain
Utterly reliable, Age 51.
Tel: 0789 25201 (Bogianen)
via Fazzanla & Oliba, Sardinia

UNIVERSITY COLLEGE, OXFORD**GENERAL ELECTRIC COMPANY VISITING FELLOWSHIP**

The College invites applications for the GEC Visiting Fellowship. The Fellowship is available for a period from 3 to 12 months, including at least one university term, and is to be held by a person on leave from employment in industry, commerce or the public service in order to engage in study and research. The College will provide accommodation and the Common Table. It is expected that the Fellow will normally continue to receive his/her salary from his/her employer. It is hoped that the first GEC Visiting Fellow will be in residence by October 1985. Inquiries in relation to future appointments are welcome at any time. Address all correspondence to the Senior Tutor, University College, Oxford OX1 4BH, from whom further particulars are available.

CJA**RECRUITMENT CONSULTANTS**
35 New Broad Street, London EC2M 1NH
Tel: 01-588 3588 or 01-588 3576
Telex No. 887374 Fax No. 01-638 9216**CJRA****TREASURER - CAPITAL MARKETS****CITY****HIGHLY COMPETITIVE SALARY****CAPITAL MARKETS SUBSIDIARY OF MAJOR INTERNATIONAL BANK**

Our client, a major force in international finance with a substantial banking presence in London and other world financial centres, seeks the treasurer for its Capital Markets subsidiary.

Candidates should have some experience in developing and managing a small team of highly motivated money market and foreign currency deposit professionals.

This is an outstanding career opportunity for someone with at least six years' domestic and foreign currency trading experience, substantial exposure to new financial instruments, good accounting skills and a track record of successful development and implementation of treasury management techniques.

Salary and fringe benefits will fully reflect the importance attached to the position. Applications, in strict confidence, under reference TCM16504/FT will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager.

Scope to join a particularly dynamic team, and to move to a more senior international management position in the U.K. or overseas in either Energy or Corporate Banking in 18-36 months.

CJRA**MANAGER ENERGY BANKING - PROJECT AND CORPORATE FINANCE****CITY****£27,000-£32,000****MAJOR INTERNATIONAL BANK - ASSETS IN EXCESS OF U.S. \$50 BILLION**

We invite applications from Bankers, aged 28-35, with a university degree, preferably MBA, who have acquired several years of corporate banking experience with exposure to energy and/or project finance related business. Responsibilities will cover marketing, corporate lending, project finance and advisory services to energy companies in Europe, Middle East and Africa. The successful candidate will play a lead role in structuring and marketing financing packages to clients drawing on the world-wide resources of the bank. Close liaison will be maintained with internal Legal Counsel. Up to 30% away travel will be necessary. In addition to refined marketing and analytical skills, the successful candidate will also possess an innovative ability and the capacity to communicate lucidly orally and in writing. Initial remuneration negotiable, £27,000-£32,000 + car, subsidised mortgage and BUPA, non-contributory pension, free life assurance, assistance with removal expenses if necessary. Applications in strict confidence under reference MEB 16593/FT, will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager.

CAMPBELL-JOHNSTON RECRUITMENT ADVERTISING LIMITED, 35 NEW BROAD STREET, LONDON EC2M 1NH.

US Government Securities**Sales and Trading**

A major New York Bank is planning to develop its customer base in this highly specialised market and currently requires an individual with at least 3 years experience, to increase its potential within the London time zone.

This diverse role is crucial to their international expansion effort and will combine:

- ★ Sales developing an international institutional client base with primary focus on Europe and the Middle East.
- ★ Trading using traditional US Government yield curve analysis; and taking advantage of variable market conditions.

Candidates will require an intimate knowledge of the U.S. Government securities market, and have the necessary drive and enthusiasm to develop their London-based team, working closely with New York, but with a high degree of autonomy.

A competitive remuneration package is negotiable for those with the necessary skills and experience to succeed in this role. Applicants should contact Chris Smith on 01-404 5751, or write to him, enclosing a detailed c.v., at the Banking and Finance Division, 23 Southampton Place, London WC1A 2BP, quoting ref. 3490.

MP**Michael Page Partnership**International Recruitment Consultants
London Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney**MAJOR INVESTMENT OPPORTUNITIES TO £35,000**

Our Clients, an established U.K. investment institution, are recognised as being amongst the best performing within their sector. They are now experiencing substantial growth of existing business and also seek to expand through diversification and acquisition.

We are seeking on their behalf, high calibre graduates and professionals who are keen to accept the challenge and rewards offered in the following key positions.

INTERNATIONAL FUND MANAGER
to £35,000

An international equities specialist with several years' experience in one or more Pacific Basin markets. The position will involve travel and the job holder will be expected to make an important contribution to investment strategy decisions.

INVESTMENT ANALYST
to £20,000

A U.K. Equity Analyst with a strong research orientation and dealing experience. Ideally the job holder will have a sound knowledge of one or more industrial sectors.

The above positions offer candidates the opportunity to work in a stimulating environment where further personal and professional development is actively encouraged.

If you would like to discuss in strictest confidence either of the above positions or if you consider your skills may be of interest to our clients during their current programme of growth, please write to, or telephone: Derek A. Burn, MCP Consultants, Halfon House, 20 Holborn, London EC1N 2JD (01-465 9000) to arrange an informal discussion.

MCP Consultants
Financial Sector Human Resources**Direct Marketing Executive****Romford**

Founded in 1934, the Save & Prosper Group has developed from its position as Britain's leading unit trust company, to become a major force in the whole area of personal financial services. The Group currently manages over £2,000 million.

We now wish to increase the direct response sales of selected company products and are looking for a direct marketing professional to expand our effectiveness in this sector.

Liaising with other Group executives, you will be required to develop and execute the Direct Marketing Plan designed to attain our sales targets.

Ideally you will be a graduate aged 25-35, with at least five years experience of direct response marketing in the financial services sector.

In addition to an excellent starting salary we offer a benefits package including free life assurance, non-contributory pension scheme, BUPA and sports and social facilities.

To apply, please send a full CV to Keith Nicholson, Sr. Personnel Officer, Save & Prosper Group Ltd., 1 Finsbury Avenue, London EC2M 2QY.

**SAVE & PROSPER****Phillips & Drew****INTERNATIONAL BOND SALESMAN**

Phillips & Drew is seeking a salesman or saleswoman to complement a successful team advising UK and international clients on international bond markets.

The successful candidate will be a graduate, probably aged 25-30, with at least two years experience of fixed income markets. The position requires analytical as well as sales skills and the ability to convey opinions in writing as well as verbally. Knowledge of a foreign language is desirable.

An attractive remuneration package is available.

Applications should be sent to:

Miss Deborah Harman,

Phillips & Drew, 120 Moorgate, London EC2M 6XP

THE UNIVERSITY OF LEEDS

THE OFFICE OF THE BURSAR

The Deputy Bursar

Applications are invited for the post of Deputy Bursar which will become vacant on 30 September 1985. Applicants will be professionally qualified and able to offer evidence of consistent management ability at a senior level within a financially-based area of administration. Previous experience of university finance in particular, whilst desirable, is not essential. The salary will be within the Administrative Grade IV range, minimum £18,070 per annum (under review).

Further particulars may be obtained from the Registrar, the University, Leeds, LS2 9JT, quoting reference 117/84. Applications (two copies), giving details of age, qualifications and experience, and naming three referees, should reach the Registrar no later than 30 April 1985. Applicants from overseas may apply in the first instance by cable, naming three referees preferably in the United Kingdom.

MARKETING MANAGER

A leading video and film company, specialising in the production of material for companies and City institutions, requires an experienced Marketing Manager.

The successful candidate will have wide marketing experience, will know the City well, and will have knowledge of, and an interest in, video and film communications.

Apply in confidence to:

Paul Ellis

Managing Director, Crown International Productions plc
Greentree House, Claygate, Esher, Surrey KT10 8QY**CORPUS CHRISTI COLLEGE CAMBRIDGE**

Applications are invited for the post of full-time Bursar of the College. The Bursar has responsibility for all the financial and administrative aspects of the College's life and is centrally involved in College policy and planning.

Salary will be within the range of £15,000-£19,000 p.a. The ideal candidate is likely to be a graduate experienced in management and financial control, familiar with University administration, with diplomatic and negotiating skills and experience of computerised office technology. The person appointed will be eligible for election to a Fellowship of the College.

Further particulars are available from:
The Master's Secretary, Corpus Christi College, Cambridge CB2 1RH
Applications, together with the names and addresses of not more than three referees, should reach the Master by 27 April 1985

Due to expansion we require an additional member of staff for our Accounts Department. Prospective candidates should be in the 25/35 years age group with a sound knowledge of Accounts and two to three years' experience of management reporting and Bank of England returns.

Salary to £11,000 plus usual banking benefits.

Please write in confidence with full cv, Ref: AC, to:

Miss Pat Cadman

Philadelphia National Bank
3rd Floor, Barber-Surgeons' Hall
Monkwell Square, London EC3V 9BL**HACKNEY ENTERPRISE BOARD**

Is a new company, set up with the objective of strengthening the Hackney economy by investing in profitable and job-generating local ventures. The board has been successful in obtaining finance from the greater London Enterprise Board and the London Borough of Hackney.

Chief Executive £18,000

Reporting to the Independent Board, you will take prime responsibility for developing projects, negotiating investment packages, and appraising proposals. You will be expected to take the lead in ensuring the swift establishment of HEB and its investment portfolio.

You will have a proven track record in industrial or commercial investment, combined with the breadth of knowledge and innovation to initiate opportunities in the local economy.

You must be able to develop projects which give the fullest account to both commercial and broader economic objectives.

For the above post which is initially for one year contract, a knowledge of the disadvantages faced by Black, Asian and Cypriot people would be particularly useful.

For an informal discussion, please ring John Tilley, on 01-739 7600 ext 205.

Letters of application to be sent by 12th April 1985 to: Mervyn Jones, Company Secretary, HEB, 1 Hoxton Street, London N1.

The Hackney Enterprise Board is an equal opportunities employer. We welcome your application which will be considered on merit irrespective of race, marital status, sex, or any disability you may have.

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CAPITAL RESEARCH + MANAGEMENT

We are an independent

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with a London Office (City), advising institutional clients worldwide. We specialise in GERMAN, SWISS, English and Australian stock markets.

We are looking for 2 experienced people for

INSTITUTIONAL SALES
in London and Munich.

Foreign travel is essential and knowledge of the German language is of advantage.

Competitive remuneration package. Please apply to:

J. Bohn

R. F. Winkler

Head Office:

UK Representative Office:

Prinzregentenplatz 10

39-41 New Broad Street

D-8000 München 90

London EC2M 1NH

HEAD OF SECURITIES SECTION

TOUCHE REMNANT, one of the largest independent investment managers in the U.K., with assets under management in excess of £2.7 billion, require a mature person to head a small securities team. Candidates should be experienced in security settlement procedures on an international basis and be prepared to participate in the development of systems.

Competitive salary, non-contributory pension scheme plus other benefits normally associated with a City financial institution.

Please send full curriculum vitae to:-

L. W. Baker

TOUCHE, REMNANT & CO.
Mermaid House, 2 Fiddle Dock
London EC4V 3AT**PIMS BUSINESS ANALYST**

The Strategic Planning Institute is a non-profit organisation based in the U.S. and Europe. We run the PIMS Programme, an international project centred on empirical research into determinants of business success. The London office of SPI is expanding its applications staff and seeks an experienced person, numerate and with good communications skills, to give practical help to European member companies.

To contribute, you should have:

- ★ 2+ years in marketing, planning or management accounting in a medium/large company;
- ★ Ability to structure presentations of complex material;
- ★ Second European language;
- ★ Knowledge of economics, statistics and accounting;
- ★ Willingness to travel.

The position offers:

- ★ Challenging work, with clear prospects for advancement in a small, spiritual office;
- ★ Salary and benefits competitive with those offered by large companies.

Forward curriculum vitae, in strictest confidence, to:

Bob Luchs

STRATEGIC PLANNING INSTITUTE

Panton House, 25 Haymarket

London SW1Y 4EN

FOREIGN EXCHANGE DEALERS AND COMMODITIES TRADER REQUIRED

Progressive company requires traders with at least 2-5 years' dealing experience covering U.S. dollar and major European currencies and also commodity traders. Preference will be given to candidates with a proven track record. Excellent package is being offered for these positions.

All replies should be sent to:

Box A8950, Financial Times, 10 Cannon Street
London EC4P 4BY**HEAD OF FINANCIAL PR AND INVESTOR RELATIONS UNIT**

One of the top-ranked and fastest-growing public relations consultancies, we are seeking a capable financial and communications specialist to develop our financial public relations and investor relations resource into a significant division of the company. Salary and benefits will reflect the importance we attach to this post and will include a profit-sharing bonus, company car, pension scheme and private medical insurance.

Please send your cv to:

Alan Butler
CARL BYOIR & ASSOCIATES LTD.
11a West Halkin Street, London SW1X 8JL**TRAINEE/ASSISTANT FUND MANAGER GILTS**

Manufacturers Life Insurance Company require a trainee/assistant fund manager preferably with some commercial or investment experience to work on our fixed interest desk. Full training will be given as appropriate in both analysis and dealing in the gilt market, eurobond and U.S. fixed interest markets.

Applicants should be highly numerate, although we must stress this is not a back room, number crunching type job. An understanding of the real world is essential especially in the economic and political sense. This vacancy would probably appeal to maths or economics graduates with up to 2-3 years' background experience in actuarial or accountancy environment, looking for a more interesting outlet for their skills. A competitive salary with usual company benefits is on offer. Career prospects are excellent.

Applicants are invited, in strict confidence enclosing their curriculum vitae, to write to Mr. R. Chapman, Manufacturers International Investment Office, Broad Street House, 55 Old Broad Street, London EC2M 1TL.

مكتبة جامعة القاهرة

Accountancy Appointments

POLITICAL AND CREDIT RISK INSURANCE

Accountant 26-32 required for new insurance company in the City. Suit newly qualified A.C.A. seeking experience in stimulating international environment. Salary and benefits negotiable c. £16,000 p.a. C.V. to: M. D. Hudson PanFinancial Insurance Company Ltd. International House World Trade Centre London E1 9UN

Tax Manager

Home Counties From £25,000 + Benefits

We are acting for a large and long-established financial institution, a major force in the Life Assurance and Pensions sector. Recent growth has been rapid, and the organisation is well placed to embark upon a programme of further expansion and development.

A reorganisation and strengthening of the financial functions has created an outstanding career opportunity for a Taxation Specialist. The appointee will join a small team of professionals responsible for the tax affairs of the organisation, with every prospect of assuming control of the department.

Candidates should ideally be graduate

chartered accountants aged 30-40 with a strong track record of controlling a small team of tax specialists either within a financial institution or in a professional firm. Career prospects are excellent and personal qualities of a high order are essential.

Please write in confidence with brief career details quoting reference N3301/3/L to J. W. Hills, Executive Selection Division, Peat Marwick Mitchell & Co., 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

PEAT
MARWICK

Financial Director

Building
Services

Middlesex

c. £25,000
+ Car



Arthur Young Executive Selection

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

The company is a highly successful specialised sub-contractor to the construction industry. In five years under the current ownership, turnover has quadrupled to around £4m with proportionate increases in profits. The key to this performance is the cohesion of the management team and the endeavour of its highly skilled workforce of 150.

The appointment of a Financial Director will complete a small senior management team charged with continued operational success. The owners will then concentrate on long-term strategies. In addition to the financial input on all major issues the Director will manage a small finance department and develop

computerised accounting systems.

Probably aged 35-45 and a qualified accountant, ideal candidates will have experience of the construction industry and contracting services. However, management ability, a pragmatic, highly "commercial" approach and a desire to drive your company to further achievement are of greater value.

Please reply in confidence, giving concise career and personal details to Martin Lawless, Executive Selection, quoting Ref. ER772/FT. Arthur Young Management Consultants, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH.

New opportunity with a major group.

PLANNING ACCOUNTANT

North London £15,500 + Banking Benefits

Our client, is a successful financial services subsidiary of a leading UK banking group.

Due to rapid growth and internal reorganisation a need has arisen for an ambitious accountant to work within this high profile role, interfacing with all the operations of the business. Integral duties will include budgeting, forecasting and project work such as expansion into new products and joint ventures.

Applicants should be qualified accountants (ACA/ACCA) aged 25 - 30 years who believe they have the ability and potential to meet this challenging opportunity.

Interested applicants should either ring, or write enclosing career details to, Judith Richardson or Caroline Benton at our London office, quoting reference number 5192.

410 Strand, London WC2R 0NS. Tel: 01-836 9501
26 West Nile Street, Glasgow G1 2EP. Tel: 041-226 3101
113/115 George Street, Edinburgh E2 4JN. Tel: 031-225 7744
Brook House, 77 Fountain Street
Manchester M2 2EE. Tel: 061-236 1553

DOUGLAS
LLAMBIAS
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Accountancy & Management
Recruitment Consultants



Assistant Financial Controller



Thomson North Sea Limited

West End

to £18,000 + car

Thomson North Sea Limited is a London based British oil company and part of a well established and diverse organisation. The company has substantial interests in two highly successful producing fields and is currently involved in the development of the Balmoral oilfield. Several other discoveries are at an advanced stage of appraisal.

A qualified accountant, aged 27-30 is now required to become actively involved in the financial development of the company. Responsibilities will include government royalties, PRT and corporation tax, forecasts, statutory management reporting and ad hoc project assignments, using computer facilities where applicable.

As an integral member of a small but highly motivated team, you should have the potential to work under pressure to strict deadlines and contribute on a broad front to corporate decision making and profitability. It is unlikely that candidates will have less than 3 years post qualification experience, ideally gained in the oil industry. Prospects for promotion within this progressive group are only limited by personal performance.

Interested applicants should write to Hugh Everard, enclosing a comprehensive curriculum vitae, at 31 Southampton Row, London WC1B 5HY, quoting ref. L2028 (tel: 01-242 0965).



Michael Page Partnership
International Recruitment Consultants

London Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney

Finance Director

Lancashire to £20,000 plus car

This is a contributory, commercial management position within a profitable Plc operating in the electronics sector. Commitment will be demanded as this is a senior executive role embracing all financial and accounting activities. The immediate requirement is for a forward looking, commercially able qualified accountant between 35 and 45 with the necessary management ability to take increasing responsibility. Preferred candidates will have previous experience in distribution and a thorough appreciation of DP applications together with a positive personality that is results orientated. Relocation expenses will be reimbursed as necessary and additional benefits enhance the basic remuneration.

Please send full career and personal details to John Overton FCA, Overton Management Selection, Monaco House, Bristol Street, Birmingham B5 7AS or telephone 021-622 3838 for an application form quoting reference 9/1150/FT.

Applications are welcomed from men and women.
JOHN OVERTON
MANAGEMENT SELECTION

Financial Director Designate PLC

£25,000 + Bonus East Midlands

This £50 million turnover company is experiencing rapid, profitable growth in its divisions supplying retail and financial services throughout the UK. Future expansion plans now require a further key member to join the management team, initially as Group Financial Controller, providing additional financial and administrative support to the MD and Chairman.

Candidates, aged 27-40, should be qualified accountants with Group experience, including divisional audit and control, and an ability to contribute personally to a small dynamic management team. High learning ability is essential plus sufficient experience to rapidly take an active part in City/Institutional liaison.

First class benefits, include a wide range of executive car, salary and career prospects are excellent.

Please send career details to Peter Lewis - in confidence - or ring 01-499 3705 (anytime) for an application form, quoting Ref. 502901.

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Selection consultants
178/179 Piccadilly, London W1V 9DB

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Rate £37.00
per single column
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FINANCIAL CONTROLLER LONDON £ Negotiable

Our client is a market leader in the advertising industry. They now seek a commercially minded accountant to report to the Group Financial Director and to take full responsibility for the day to day financial and management reporting functions.

Applicants should be professionally qualified (ACA/ACCA), aged 27-35, and have previous experience of running an accountancy department and establishing effective levels of control. The ability to use initiative and to communicate at all levels is required.

Long term prospects with this profitable and expanding company are excellent, and the successful candidate can expect directorship within two years.

Please reply in confidence with a full cv to: Mr. D. K. Harris, Stay Hayward, 8 Baker Street, London, W1M 1DA.

FINANCIAL ANALYST AND PLANNER

Location: Hare Hatch, Near Reading
Salary: c. £15,000



Our Client is Fisher Price Toys, a division of Quaker Oats Limited. Their European headquarters are based at Hare Hatch, near Reading. They now wish to fill the important position of Financial Analyst and Planner. The position will report directly to the European Financial Manager and will have responsibility for a wide range of new financial services. Fisher Price Toys are looking for someone who either has a Business Studies degree or has qualified as an ACMA or ACCA, with a relevant Numerate degree. There will be considerable freedom and the opportunity to contribute significantly to the financial development of the company. You will be probably in your mid twenties and have between three and four years experience and be able at interview to identify clearly your thoughts on the application of financial planning to the development of the company.

Please contact John Goldsmith People Limited, 159a Gloucester Road, London SW7 4TH Tel 01-370 2012 (01-373 5428 - 24 hours).

JOHN GOLDSMITH
PEOPLE
International Personnel Consultants

Assistant Inspector Computer Audit

CITY c.£16,000

Lloyds Bank has a vacancy for an Assistant Inspector in its London Computer Audit Section based in Cannon Street. Chartered Accountants in the age range 25/35, who have had computer audit experience, are required. Salary range from approx. £15,000 (plus L/A of £1,725) with usual fringe benefits. There are opportunities to progress within the organisation. For further details and an application form, please apply to: The Recruitment Manager, Lloyds Bank Plc, Black Horse House, 78 Cannon Street, London EC4P 4LN.



Lloyds Bank

Internal consultancy

Oxford, negotiable c.£15,000+car



The Pergamon Group, which includes The British Printing & Communication Corporation and the Mirror Group of newspapers, is seeking several high calibre accountants to strengthen its Internal Consultancy and Audit Department.

The successful candidates will be required to perform operational and financial reviews throughout the Group to ensure that adequate controls are maintained and resources are used efficiently and effectively. In addition, opportunities will arise for involvement in special projects which span the entire range of the Group's commercial activities.

The Group is expanding rapidly through internal growth and acquisitions, and offers excellent opportunities for the successful candidates to progress to senior financial positions at operating company or divisional level.

It is likely that the successful candidates will meet the following requirements:

- a qualified chartered accountant, aged 25-30, with at least two years post qualification experience
- experience of computerised systems
- drive and determination to succeed in a fast evolving organisation
- the ability to work successfully with senior managers of all disciplines.

Salary is negotiable as indicated, but could be substantially more for an outstanding candidate.

Resumes including a daytime telephone number to Alan Pacey, Executive Selection Division, Ref. R860.

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& Lybrand
associates

Coopers & Lybrand Associates Limited
management consultants

43 Temple Row
Birmingham B2 5JT

FINANCE MANAGER

SWINDON

neg. to £20,000 + CAR

Our client is a U.S. MULTI-NATIONAL with worldwide annual turnover in excess of \$1,500 million.

A leader in the development of the semi-conductor memory, our client has remained perpetually at the forefront of the technology of this industry and is recognised as one of the BEST-MANAGED CORPORATIONS in the USA.

An ultra-dynamic, qualified ACA/ACCA/ACMA or equivalent is required to control profit management of the European Customer Support Operations which has an annual of \$30m.

Career progression and company benefits are possibly UNRIVALED IN THE U.K. and a suitable relocation package will be available if required.

Please telephone and send your cv. to:-
GEORGE D. MAXWELL
Managing Director
Accountancy Appointments Europe
13 Marliner Street,
London W1
Tel: 01-580 7895/7729 (direct)
or 01-437 5277

Accountancy
Appointments
Europe

Accountancy Appointments

SENIOR COMPUTER AUDITOR

International Operations

MOORE - founded over 100 years ago is the acknowledged market leader in Business Forms. It is a multinational group of companies with operating plants in most countries throughout the world, employing some 25,000 people. Corporate Head Office is located in Toronto, Canada, whilst the Computer Audit function is directed from Chicago in the USA. The International Division employs about 10,000 people world wide and is also headquartered in Toronto. The computer audit staff operates within the International Division for which the Senior Computer Auditor, together with the Corporate Computer Audit Manager, is responsible.

THE JOB The Senior Computer Auditor, International Operations, will be located in London and will plan and perform audit functions which ensure that international computer installations are adequately controlled, secure and effective throughout the world-wide International Division. The successful candidate will also be responsible for performing reviews of System Design Projects. Evaluation of the adequacy and effectiveness of the operating management and EDP controls come within the responsibilities of the job. The successful candidate will determine that data processing management, together with operating management, is developing and administering data processing systems in accordance with Corporate policies and processes. A car will be provided to the successful candidate and 21 days annual holiday is the job entitlement. A company paid health insurance plan operates, together with a contributory pension plan.

YOU will hold a degree in either Computer Science or Accountancy with a working background in both areas, or equivalent experience. You will have had extensive experience in performing or reviewing programming and systems analysis functions. Financial and EDP controls, audit procedures, operations and concepts also fall within your expertise. You must have the ability to work with little direct supervision and be able to assist in audit staff development. As it is an international assignment some world wide travel is envisaged. The greater part of the job is European based and French or another European language is very desirable. Initiative, motivation and inter-personal skills are essential qualities to this appointment, as are good communicating skills. Finally, you will currently be earning not less than £16,000.

Applications in writing should be made to:

**K.E. Dowling
MOORE BUSINESS FORMS LIMITED
81 Southwark Street London SE1X 0HX**
Enclosing a comprehensive curriculum vitae.



Financial Controller

Mayfair

c. £20,000

Our clients are a privately controlled Group with substantial investments in the UK, Europe, and America, largely in hotels, apartments, restaurants, and other real estate. They are pursuing a policy of vigorous expansion, and need to strengthen their small management team by recruiting a Financial Controller.

The successful candidate will be responsible to the Board for controlling the accounts department, monitoring financial performance against budget, cash forecasting, systems development, and project appraisal work, supported by a small staff.

Applicants must be qualified, preferably chartered, and aged around

35. Ideally they should have extensive professional and commercial experience gained in the financial services or property sectors, and must be familiar with the operations of private companies with worldwide investments.

Please write in confidence with relevant details, quoting reference A4936 to J. W. Hills, Executive Selection Division, Peat Marwick Mitchell & Co., 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.



INTERNAL AUDITOR

City Based

c. £14,000 + car

A young accounting professional is needed to fill this important role which offers excellent career prospects with a PLC recognised as a rising star. With sales running at over £1bn annually and an impressive record of significant profit growth, Bunzl has major operations in distribution, merchandising, packaging and specialised manufacture.

This demanding opportunity arises from the promotion of the previous incumbent and offers a variety of audit experience. In addition to U.K.-based subsidiaries work will also be undertaken at overseas locations accounting for about 12 weeks annually. Of added interest is the use of computer-based models provided by ad-hoc assignments and investigations associated with business growth and developments.

The successful candidate will be a Graduate Accountant aged around 26 with solid audit experience and expecting real career advancement by age 30. Please apply with full career details to:

R. S. Alderton
Bunzl plc
Friarley House
21-24 Chiswell Street
London EC1Y 4UD



Finance Executive

PRUTEC

c. £20,000 + car

The venture capital arm of the Prudential Corporation wishes to appoint a Finance Executive who can combine the traditional role of the accountant with the commercial acumen and technological appreciation that is essential in this innovative organisation.

The ideal candidate will probably be a chartered accountant, aged around 30, whose original degree was in a scientific discipline, and whose post-qualification experience has been strongly orientated towards investigations, acquisitions and the performance appraisal of

high-technology companies.

Located in Victoria, the post provides a perfect opportunity for someone recognised as a high-flyer who now wishes to move on from the profession to a senior position in this unique investment area.

A remuneration package of around £20,000 is envisaged including car, BUPA and individually-tailored pension arrangements.

Please send full cv to P.A.B. Wemyss, Ref: AA25/9258/FT.



PA Personnel Services

Executive Search - Selection - Psychometrics - Remuneration & Personnel Consultancy

Hyde Park House, 60a Knightsbridge, London SW1X 7LE.
Tel: 01-235 0060 Telex: 27874

Chief Accountant

City

c.£20,000 + car + banking benefits

Our client, a City merchant bank, is planning for substantial growth. As a result they require an able qualified accountant to fulfil a key executive role.

The successful applicant will be expected to make an immediate impact and work to strict deadlines within an increasingly sophisticated banking environment. The position carries responsibility for the co-ordination and control of the Accounting Department's current activities and the financial procedures throughout the bank. The candidate must have the potential to progress towards a controllership function in the near future.

Candidates, ideally aged 28-30, must be graduate ACA's with broad based systems exposure and proven banking experience. First rate management skills, an assertive personality and an innovative approach are essential qualities for this demanding position.

The attractive remuneration package will be enhanced by a company car and fringe benefits normally associated with prestigious international banks. Interested applicants should write to Don Day, FCA, Executive Division, enclosing a comprehensive curriculum vitae, quoting ref. 229, at 31 Southampton Row, London WC1B 5HY.



Michael Page Partnership

International Recruitment Consultants
London Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney

MIDDLE EAST

Chief Accountant

c.£25,000 + benefits

Our Associates, a major Gulf trading company based in Qatar require a Chartered Accountant as a senior member of its management team.

The position includes the responsibility for all aspects of financial control and must combine commercial awareness with first class accounting skills.

The successful candidate must be able to demonstrate an excellent record in a similar overseas position. This is a married status appointment requiring flexibility and the social skills necessary for this type of appointment.

In addition to the salary a generous and comprehensive package of expatriate benefits is offered which will enable the selected applicant and his wife to enjoy a comfortable life style in a pleasant and stable part of the Gulf.

Please write giving full career details to: BJ Stephens, London Bridge Engineering Limited, Consulting Engineers, 16 Abbots Lane, LONDON SE1 2UT.



QUALIFIED ACCOUNTANT

Young forward-looking Issuing House with a successful niche in both USM and OTC markets requires a qualified Accountant aged 25-32 to investigate new proposals, monitor existing client companies and to act as Group Company Secretary. Competitive salary negotiable. City location.

Send brief details to:

P. Redmond
MUNRO CORPORATE P.L.C.
8-16 Earl Street, London EC2A 2AL

Finance Director

London

c.£27,000 + Car

Our client, a highly successful information services company with a turnover of approximately £20 million, is part of a diverse, rapidly expanding group with interests world-wide. They now require an ambitious and highly motivated Finance Director.

Working closely with the Managing Director, the successful candidate will be expected to take a positive role in business planning and in the development and implementation of commercial policies. The Finance Director will be central to the company's decision making process on all aspects of the business.

Applicants, preferably aged 28-40, should be qualified accountants with broad financial and management accounting experience, and highly developed business, inter-personal, and management skills.

Interested applicants should write, enclosing a full C.V. and quoting reference number 10/138, to:

AGB Recruitment

173 Sloane Street, London SW1X 9QG
Telephone: 01-235 9891

A member of the AGB Group of companies

International Appointments

SENIOR CREDIT AND MARKETING POSITIONS

— GULF REGIONAL BANK —

A Bahrain-based Gulf Regional Bank is seeking qualified candidates for the following two positions:

REGIONAL CORPORATE BANK HEAD

The head of Regional Corporate Banking will be a member of the Bank's Senior Management responsible for all corporate business within the GCC states. The candidate must have regional marketing experience and a solid background in credit. Ideal candidate should have a minimum of 8-10 years banking experience coupled with 5 years managerial exposure. Knowledge of Arabic, although useful, is not essential. Compensation Package is competitive and attractive.

SENIOR CORPORATE RELATIONSHIP MANAGER

This position will report to the Regional Corporate Banking Head. The individual holding this position will be responsible for a portfolio of accounts in the GCC states with heavy emphasis on the marketing of new accounts. Regional marketing experience is essential and candidates should have at least 5 years of commercial banking experience. Knowledge of Arabic, although useful, is not essential. Compensation Package is competitive and attractive.

Applications enclosing a full C.V. should be addressed to:

Reference: E.A.
P.O. Box 726
Manama
BAHRAIN

THE BANK OF GREECE

requires a

Qualified Technical Adviser

for its Computer Centre

Qualifications required: (a) Ph.D. in computer sciences or in software engineering or in management information systems; (b) At least three years' experience in software and in organisation and information systems applications. Experience in banking operations will be considered as an additional qualification; (c) Greek nationality; (d) Age up to 40; (e) Completion of military service or exemption from it, certified by the military authorities; (f) No conviction judgment for criminal charges.

Interested applicants are requested to send their applications together with: (a) Curriculum vitae; (b) Published papers; (c) Two recommendation letters; (d) Certificate of previous working experience; (e) A photocopy of the Ph.D. degree, to the Bank of Greece, 21 Panepistimiou Str., Athens 105 64— not later than April 30th, 1985.

Taking into consideration the qualifications mentioned above, a selection committee will call the most highly qualified applicants for an interview which will be held at the Bank's headquarters in Athens, on May 20th 1985, at 9.00 a.m. (Room 241). The monthly salary range is Drs. 150,000-Drs. 180,000 depending on qualifications and experience, plus family allowances. The appointment will be based on a contract of indefinite duration.

Travelling and accommodation expenses, relative to the participation in the interview, will be borne by the applicants. For further information, telephone 3236762. Bank of Greece — Personnel Department

INSURANCE ACCOUNTANTS

Up to £25,000 UK or 30,000 Dollars Bermuda.

EC2 — £25,000. Finance Director of subsidiary of major broker. BERNUDA — \$30,000 TAX FREE. Newly qualified accountant to account for captive Ins. Cos. Training given.

ESSEX — £ Negotiable. Qualified Accountant with Ins. Exp. required by major broker. Minimum 3 years' P.Q.E. Wide variety of special project work including negotiations to settle disputed accounts. Involves some overseas travel.

AVLESBURY — £12,500. Ins. Co. wants recently qualified Accountant to control marketing costs.

EC3 — £15,000 TO £18,000. Underwriter of credit risks seeks qualified Accountant to join U/W team and assess risks.

EC2 — £16,000. Trade Association needs supervising Accountant. Good knowledge of Lloyds and DIT regulations to advise members on accounting. 2 years' P.Q.E.

EC2 — £12,000 MINIMUM. Same Trade Association wants newly qual. Acct.

EC3 — £18,000. Secretary/Chief Accountant. Lloyds managing agency.

We specialise in placing Accountants in the Insurance Industry. Send c.v. to G. Hamill FCA, ACMA, M&A (Harvard), Financial Control Personnel Ltd., St. Giles Lodge, Chalfont St. Giles, Bucks HP8 4RZ. Tel: (0297) 4291.

CONSTRUCTION - PROPERTY DEVELOPMENT - LEASING

FINANCE DIRECTOR DESIGNATE

CITY

Salary Negotiable plus Car and Fringe Benefits

A financial executive is being sought to co-ordinate, control and reorganise the Group's financial management including computer applications.

Responsibility will be to the Holding Company Board and it is anticipated that the successful candidate will be appointed to the position of Group Financial Director.

Previous experience in the fields covered by the Group's activities would be an advantage.

Applicants should send full CV details to Box A8954

Financial Times, 10 Cannon Street, London EC4P 4BY

Employment

Conditions Abroad Limited

An International Association of Employers providing confidential information to its member companies, relating to employment of expatriates and nationals worldwide.

01-637 7604

David Marsh examines how a leading French cosmetics group earns its glamour stock rating

L'Oréal grooms itself for further success



Francois Dalle: behind the extraordinary growth

FRANCOIS DALLE is bald, bespectacled and has the benignly truculent air of a pantomime ogre. He has also for the last three decades supplied the brains and the will-power behind the extraordinary growth of an enterprise which is one of the world's leaders in making people beautiful.

L'Oréal, the French hair products and cosmetics group, is almost literally in a world of its own. From its red brick and glass headquarters amid the grey urban sprawl of Clichy on the north-west outskirts of Paris, L'Oréal radiates glow and perfume odours to an estimated 1 bn faces, bodies and heads of hair in over 100 countries.

The company has been pulling its way through the recession with the haughty ease of one of its sleek, high cheek-boned models. It is the world leader in hair treatment products and in addition to shampoos and anti-wrinkle creams its brands also include Ambre Solaire sun tan lotions, Lancôme, Guy Laroche and Andre Courreges perfumes and—in the health field—anti-hypertension drugs and heart pacemakers.

With a cash flow of about 10 per cent of turnover making it one of the brightest stars on the Paris bourse (where it is among the top five stocks in terms of capitalisation), L'Oréal over the past few years has been chalking up profits in line with its impressive regularity while its chief competitors, Avon and Revlon in the U.S., and Shiseido in Japan, have been passing through the doldrums.

L'Oréal may now be running into stronger competition than it has previously faced both in its mainline cosmetics business and in its new diversification area, pharmaceuticals—where expansion is now bringing it increasingly up against international drugs majors.

But as it takes on the chal-

lenges, the company appears likely to benefit from its close-knit management structure, and—for a French company—unusually active links between research and commercial efforts.

Certainly recently announced group net profits for last year up 10 per cent to FF 730m (\$78m) on a turnover up 17 per cent to FF 15.8bn, represented a markedly slower growth compared with the 1983 earnings rise of 20.5 per cent. And this was despite a considerable increase in dollar-based royalties from its expanding U.S. agent, Cosmair. L'Oréal blamed the slowdown mainly on higher pharmaceuticals research spending, expansion abroad, and restructuring within some small-scale layoffs in the biomedical division.

Bourse analysts believe in more permanent challenges caused by some slackening of its sales through hairdressers (which accounts for about 15 per cent of mass-marketed cosmetics sales) and competition from cut-price retail outlets.

An additional psychological dampener has come from the recent announcement of larger

than expected losses at the new French pay-TV chain, Canal-Plus, in which the company has a 10 per cent stake.

Overall, Dalle believes that L'Oréal's sales growth rate, in real terms, at around 8 to 7 per cent over the last few years, should be more or less maintained at 5 to 6 per cent in coming years—barring unforeseen circumstances.

Dalle, who stepped down as executive board chairman at the end of last year after 27 years in the job but remains in charge of long-term planning at the head of the six-man strategic committee, maintains that "people say stupid things about the role of a company that makes cosmetics. How can you say it's not important that people wash properly, that they have well-styled hair, that a woman looks beautiful?"

Eugene Schueller, the L'Oréal founder took him on in 1942. Dalle preaches the merits of hard work, discipline and, above all, flexibility. These are industrial watchwords which have become unexpectedly fashionable under the Socialist government and Dalle preaches them to anyone who will listen, from President Mitterrand downwards.

The company last year spent about FF 400m, up 16 per cent from 1983, on cosmetics and dermatological research (or about 2.2 per cent of turnover), split into three divisions of fundamental and applied research and technological development.

Expenditure on the pharmaceuticals side totalled about FF 450m (a rise of 21 per cent)—making up 20 per cent of turnover in its key health products division, where L'Oréal believes it has a potentially strong position in work on the nervous system and in the cardiovascular field.

For L'Oréal's shareholders, which include the Swiss-based Nestlé food group with an indirect 25 per cent stake, as well as for its 26,000 generally well-paid employees, cleanliness is certainly next to a healthy financial return.

Charles Zviak, 63, a long-time L'Oréal executive, who took over at the end of last year as chairman (only the third in L'Oréal's history since Schueller founded the company in 1908), shares the view that L'Oréal has now acquired the momentum of a roller-coaster.

One of the rare scientists at the helm of French companies

(others are Bernard Matenaz at optical glass maker Essilor and Edouard Sakiz, chairman of pharmaceuticals group Roussel Uclaf), Zviak admits he shared the popular prejudice when he and other graduate chemical engineers were approached by Schueller to join L'Oréal's Monsavon soap company in 1945. "We were thinking in terms of atomic energy or the oil industry. We were hardly enthusiastic when they talked to us about soap bars."

Zviak now says: "I really don't see any limits to our expansion. Our new product launches for the next few years are more or less spelled out now."

With about 60 per cent of turnover outside France (through exports and direct sales from its 40 foreign production facilities) L'Oréal has broken its direct dependence on the domestic market. The international division of the pharmaceuticals business is still however fairly weak.

In addition to the FF 15.8bn group turnover, L'Oréal's foreign agent owns 51 per cent of the U.S. Canada and other countries, in which it has only minor financial stakes but exerts management control—generated

FF 8bn of sales in 1984.

The most important is Cosmair, L'Oréal's agent in the U.S., with sales last year of \$600m. Cosmair has profited significantly from the overall U.S. upturn. It added to L'Oréal's international spread—at no financial cost to its parent—when it bought Warner Cosmetics a year ago for \$146m. Other recent foreign moves include the 1982 takeover of Helena Rubinstein's Latin American and Japanese cosmetics interests and a joint venture with the American Searle drugs group in pharmaceuticals in the U.S., Netherlands and the UK.

A key figure behind the L'Oréal success is Liliane Bettencourt, Schueller's daughter. Mme Bettencourt, who regularly finds her way into the news papers as one of the richest people in France, owns 51 per cent of L'Oréal's parent company (Nestlé owns the balance under a 1974 deal), which in turn owns 58.3 per cent of L'Oréal's equity. She also owns 58 per cent of the U.S. Canada and other countries, in which it has only minor financial stakes but exerts management control—generated



Charles Zviak: the third chairman

rounds the possibility that Nestlé could bid for majority control of L'Oréal in the event of Liliane Bettencourt's death.

Links between the two companies are at present mainly limited to some research and commercial ties—where Nestlé has helped L'Oréal set up in parts of the Third World for instance.

Dalle, who now has more time to think about the long term, comments: "In 15 to 20 years, time, there could well be even closer ties between L'Oréal and Nestlé. It would be an ideal combination of cosmetics to feed the skin, pharmaceuticals for the brain, and food for the body."

Interest rates on Deposits

Accounts	Customers not affected by CRT Gross Rate % per annum	Customers affected by CRT Net Rate % per annum	Gross Equivalent Rate % per annum
Savings Account/Rainbow Savings Account/Cashline Deposit Account. (Repayable on demand. Interest calculated on minimum monthly balance.)			
Interest paid annually			
Balances of £1000 and over	10.00	7.47	10.67
Balances of £500-£999	8.00	5.98	8.54
Balances of less than £500	6.00	4.48	6.49
Investment Account. (Repayable at 28 days' notice.)			
Interest paid quarterly	11.00	8.22	11.74
Interest paid monthly	10.75	8.03	11.47
Seven Day Deposit Account. (Repayable at 7 days' notice. Interest paid quarterly.)	10.00	7.47	10.67
High Interest Deposit. (Terms of 1-7 years. Repayable on demand. Interest paid quarterly.)			
5-7 years	12.25	9.15	13.08
4 years	12.00	8.97	12.81
3 years	11.75	8.78	12.54
2 years	11.50	8.59	12.28
1 year	11.25	8.40	12.01
Deposit Receipt. (Repayable on demand. Interest paid when encashed.)	10.00	7.47	10.67

Rates correct as at 2 April 1985. All these interest rates are subject to variation.

*The Gross Equivalent Rate is what the Interest Rate is actually worth to a basic rate tax payer.

The Royal Bank of Scotland plc

The Royal Bank of Scotland plc. Registered Office: 42 St Andrew Square, Edinburgh EH2 2YE. Registered in Scotland Number 46419.

By studying people's movement to, from and in a city and by putting this data together with information on the road network and vehicle fleet, Volvo has been able to develop mass transport systems for a number of cities.

We also build the buses to go with the solution - we educate the drivers, and teach the maintenance people and managers.

We do everything apart from supplying the passengers. They tend to supply themselves.

VOLVO

Company Notices

eric Energy Recovery Investment Corporation S.A.

SOCIÉTÉ ANONYME
R.C. LUX 90.19717

Notice is hereby given that an Extraordinary General Meeting of the shareholders of the Company will be held at the registered office at 20 Boulevard Emmanuël Servais, Luxembourg at 11.45 a.m. on Wednesday, 24th April, 1985.

Agenda

- To approve the holding of the second Annual General Meeting of the Company immediately following the Extraordinary General Meeting, notwithstanding the provisions of the Articles of Association of the Company.
- To approve the terms of issue, pursuant to the authority to issue shares of the Company otherwise than for cash already vested in the directors of the Company by resolution of the Shareholders in general meeting passed on 22nd June, 1984 ("the authorising resolution"), of shares of the Company in consideration for the acquisition of shares of Goal Petroleum PLC on the basis described in a letter ("the Chairman's Letter") to the Shareholders from the Chairman of the Company dated 4th April, 1985.
- To give the directors of the Company, for a period of eighteen months from the passing of this resolution, specific authority pursuant to the authority contained in the authorising resolution to issue shares of the Company otherwise than for cash up to the total number of shares covered by the said resolution, provided that in respect of each transaction coming within this authority, the directors of the Company certify that in their view the value of the consideration received by the Company for each share to be issued is not less than US \$2.50.
- To approve certain amendments to the terms of the options to acquire shares of the company granted pursuant to an Option Agreement dated 17th November, 1982 as described in the Chairman's Letter.

The quorum for the above Extraordinary General Meeting shall be shareholders representing at least one half of the issued share capital present in person or represented by proxy. Resolutions may be passed by the affirmative vote of two thirds of the votes cast. Each share is entitled to one vote.

eric Energy Recovery Investment Corporation S.A.

SOCIÉTÉ ANONYME
R.C. LUX 90.19717

Notice is hereby given that the second Annual General Meeting of the shareholders of the Company will be held at the registered office at 20 Boulevard Emmanuël Servais, Luxembourg at 12 noon on Wednesday, 24th April, 1985.

Agenda

- Approval of the reports of the Board of Directors and of the Statutory Auditors.
- Approval of the balance sheet and profit and loss account for the year ended 31st December, 1984.
- Discharge of the directors and the Statutory Auditors for the proper performance of their duties during the year ended 31st December, 1984.
- Re-election of Mr. H. R. Tainsh, who is retiring as a director in accordance with the Articles of Association of the Company.
- Re-election of the Statutory Auditors.
- Allocation of the net result.
- Approval of the write-off of incorporation expenses against share premium arising on incorporation, together with new issue expenses.
- Miscellaneous.

Resolutions of the shareholders at the Annual General Meeting may be passed by a simple majority of those shareholders voting and present in person or represented by proxy and each share is entitled to one vote.

GENERAL MINING UNION CORPORATION LIMITED

(Incorporated in the Republic of South Africa)

PAYMENT OF COUPON NO. 123

Holders of share warrants to bearer will receive payment on or after 19 April 1985 at the rate of 56.7575p the amount declared per share against surrender of Coupon No. 123. Non-registered Shareholders' Tax payable in respect of the dividend will be deducted from the amount payable. Coupons must be deposited FOUR CLEAR DAYS for inspection before payment will be made.

In London: At the London Secretaries office of the Corporation.
In Paris: At Credit du Nord
In Switzerland: At Credit Suisse, Zurich, Union Bank of Switzerland, Zurich, Swiss Bank Corporation, Basle, or at any of their branches.

Coupons belonging to holders resident in Great Britain and Northern Ireland will be paid as follows:

Amount of dividend after deduction of South African Non-Resident Shareholders' Tax of 15% 48.2542
Less: United Kingdom Income Tax of 15% on the gross amount of the dividend of 56.7575p 8.51513
39.74222

Lists of names can be obtained on application to the London Secretaries per pro. GENCO (UK) LIMITED, London.

30 Day Plus, London EC1N 6UA
NOTE: Under the double tax agreement between the United Kingdom and the Republic of South Africa, the South African Non-Resident Shareholders' Tax applicable to the dividend is allowable as a credit against the United Kingdom tax payable in respect of the dividend. The dividend of 56.7575p is the net amount of 15 per cent credit of at the basic rate of 50 per cent represents an allowance or credit at the rate of 15 per cent. The gross amount of the dividend received to be entered by the individual shareholder on any return for income tax purposes is 56.7575p multiplied by the number of shares held.

Hamersley Iron Finance N.V.

9% Guaranteed Debentures Due 1986

Unconditionally Guaranteed as to Principal and Interest by HAMERSLEY HOLDINGS LIMITED

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of May 1, 1971 under which the above-described Debentures are issued, Citibank, N.A. (formerly First National City Bank), as Trustee, has selected for redemption on May 1, 1985, (the "Redemption Date") at the principal amount thereof (the "Redemption Price"), through the operation of the Sinking Fund provided for in the said Indenture, \$1,403,000 principal amount of Debentures of the said issue of the following distinctive numbers:

COUPON DEBENTURES OF \$1,000 PRINCIPAL AMOUNT

751	2570	4582	6323	7522	8575	9464	10437	11197	11881	12349	15018	17854	18594	19126	19606
752	2571	4583	6324	7523	8576	9465	10438	11198	11882	12350	15019	17855	18595	19127	19607
753	2572	4584	6325	7524	8577	9466	10439	11199	11883	12351	15020	17856	18596	19128	19608
754	2573	4585	6326	7525	8578	9467	10440	11200	11884	12352	15021	17857	18597	19129	19609
755	2574	4586	6327	7526	8579	9468	10441	11201	11885	12353	15022	17858	18598	19130	19610
756	2575	4587	6328	7527	8580	9469	10442	11202	11886	12354	15023	17859	18599	19131	19611
757	2576	4588	6329	7528	8581	9470	10443	11203	11887	12355	15024	17860	18600	19132	19612
758	2577	4589	6330	7529	8582	9471	10444	11204	11888	12356	15025	17861	18601	19133	19613
759	2578	4590	6331	7530	8583	9472	10445	11205	11889	12357	15026	17862	18602	19134	19614
760	2579	4591	6332	7531	8584	9473	10446	11206	11890	12358	15027	17863	18603	19135	19615
761	2580	4592	6333	7532	8585	9474	10447	11207	11891	12359	15028	17864	18604	19136	19616
762	2581	4593	6334	7533	8586	9475	10448	11208	11892	12360	15029	17865	18605	19137	19617
763	2582	4594	6335	7534	8587	9476	10449	11209	11893	12361	15030	17866	18606	19138	19618
764	2583	4595	6336	7535	8588	9477	10450	11210	11894	12362	15031	17867	18607	19139	19619
765	2584	4596	6337	7536	8589	9478	10451	11211	11895	12363	15032	17868	18608	19140	19620
766	2585	4597	6338	7537	8590	9479	10452	11212	11896	12364	15033	17869	18609	19141	19621
767	2586	4598	6339	7538	8591	9480	10453	11213	11897	12365	15034	17870	18610	19142	19622
768	2587	4599	6340	7539	8592	9481	10454	11214	11898	12366	15035	17871	18611	19143	19623
769	2588	4600	6341	7540	8593	9482	10455	11215	11899	12367	15036	17872	18612	19144	19624
770	2589	4601	6342	7541	8594	9483	10456	11216	11900	12368	15037	17873	18613	19145	19625
771	2590	4602	6343	7542	8595	9484	10457	11217	11901	12369	15038	17874	18614	19146	19626
772	2591	4603	6344	7543	8596	9485	10458	11218	11902	12370	15039	17875	18615	19147	19627
773	2592	4604	6345	7544	8597	9486	10459	11219	11903	12371	15040	17876	18616	19148	19628
774	2593	4605	6346	7545	8598	9487	10460	11220	11904	12372	15041	17877	18617	19149	19629
775	2594	4606	6347	7546	8599	9488	10461	11221	11905	12373	15042	17878	18618	19150	19630
776	2595	4607	6348	7547	8600	9489	10462	11222	11906	12374	15043	17879	18619	19151	19631
777	2596	4608	6349	7548	8601	9490	10463	11223	11907	12375	15044	17880	18620	19152	19632
778	2597	4609	6350	7549	8602	9491	10464	11224	11908	12376	15045	17881	18621	19153	19633
779	2598	4610	6351	7550	8603	9492	10465	11225	11909	12377	15046	17882	18622	19154	19634
780	2599	4611	6352	7551	8604	9493	10466	11226	11910	12378	15047	17883	18623	19155	19635
781	2600	4612	6353	7552	8605	9494	10467	11227	11911	12379	15048	17884	18624	19156	19636
782	2601	4613	6354	7553	8606	9495	10468	11228	11912	12380	15049	17885	18625	19157	19637
783	2602	4614	6355	7554	8607	9496	10469	11229	11913	12381	15050	17886	18626	19158	19638
784	2603	4615	6356	7555	8608	9497	10470	11230	11914	12382	15051	17887	18627	19159	19639
785	2604	4616	6357	7556	8609	9498	10471	11231	11915	12383	15052	17888	18628	19160	19640
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787	2606	4618	6359	7558	8611	9500	10473	11233	11917	12385	15054	17890	18630	19162	19642
788	2607	4619	6360	7559	8612	9501	10474	11234	11918	12386	15055	17891	18631	19163	19643
789	2608	4620	6361	7560	8613	9502	10475	11235	11919	12387	15056	17892	18632	19164	19644
790	2609	4621	6362	7561	8614	9503	10476	11236	11920	12388	15057	17893	18633	19165	19645
791	2610	4622	6363	7562	8615	9504	10477	11237	11921	12389	15058	17894	18634	19166	19646
792	2611	4623	6364	7563	8616	9505	10478	11238	11922	12390	15059	17895	18635	19167	19647
793	2612	4624	6365	7564	8617	9506	10479	11239	11923	12391	15060	17896	18636	19168	19648
794	2613	4625	6366	7565	8618	9507	10480	11240	11924	12392	15061	17897	18637	19169	19649
795	2614	4626	6367	7566	8619	9508	10481	11241	11925	12393	15062	17898	18638	19170	19650
796	2615	4627	6368	7567	8620	9509	10482	11242	11926	12394	15063	17899	18639	19171	19651
797	2616	4628	6369	7568	8621	9510	10483	11243	11927	12395	15064	17900	18640	19172	19652
798	2617	4629	6370	7569	8622	9511	10484	11244	11928	12396	15065	17901	18641	19173	19653
799	2618	4630	6371	7570	8623	9512	10485	11245	11929	12397	15066	17902	18642	19174	19654
800	2619	4631	6372	7571	8624	9513	10486	11246	11930	12398	15067	17903	18643	19175	19655
801	2620	4632	6373	7572	8625	9514	10487	11247	11931	12399	15068	17904	18644	19176	19656
802	2621	4633	6374	7573	8626	9515	10488	11248	11932	12400	15069	17905	18645	19177	19657
803	2622	4634	6375	7574	8627	9516	10489	11249	11933	12401	15070	17906	18646	19178	19658
804	2623	4635	6376	7575	8628	9517	10490	11250	11934	12402	15071	17907	18647	19179	19659
805	2624	4636	6377	7576	8629	9518	10491	11251	11935	12403	15072	17908	18648	19180	19660
806	2625	4637	6378	7577	8630	9519	10492	11252	11936	12404	15073	17909	18649	19181	19661
807	2626	4638	6379	7578	8631	9520	10493	11253	11937	12405	15074	17910	18650	19182	19662
808	2627	4639	6380	7579	8632	9521	10494	11254	11938	12406	15075	17911	18651	19183	19663
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810	2629	4641	6382	7581	8634	9523	10496	11256	11940	12408	15077	17913	18653	19185	19665
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WHAT IS IT IN A MAN'S BLOOD THAT MAKES HIM RUN SO FAST?



IT'S THE RESPONSIBILITY OF THE INTERNATIONAL OLYMPIC COMMITTEE TO ENSURE THAT IT'S BLOOD AND GUTS, NOT BLOOD AND DRUGS THAT GET AN ATHLETE TO THE PODIUM. FOR THE LAST FOUR OLYMPICS IT'S BEEN HEWLETT-PACKARD APPARATUS THAT'S DISTINGUISHED BETWEEN THE TWO. JUST AS WITH THE ATHLETES, WE TOO ONLY GOT TO THE GAMES ON MERIT, SINCE ON EACH OCCASION OUR EQUIPMENT WAS



TESTED AGAINST THE STIFFEST COMPETITION. OUR GAS CHROMATOGRAPH-MASS SPECTROMETER SYSTEMS AND GAS CHROMATOGRAPHS (GC/MS AND GC'S FOR THE UNINITIATED) WERE FOUND TO BE MORE RELIABLE AND EASIER TO USE THAN ANYTHING ELSE AVAILABLE. QUALITIES WHICH PROTECT THE INTEREST OF THE ATHLETES JUST AS MUCH AS THOSE OF THE OFFICIALS. DOPE TESTING IS A COMPLICATED BUSINESS BUT ESSENTIALLY OUR SYSTEMS PRODUCE A PICTURE OF A URINE SAMPLE, BREAKING IT DOWN INTO ITS CONSTITUENT PARTS. ANY QUESTIONABLE ANALYSIS IS SENT TO THE OLYMPIC OFFICIALS. IF TRACES OF CERTAIN CHEMICALS ARE SHOWN TO BE PRESENT A SECOND SAMPLE IS



ANALYSED. ON THE BASIS OF THIS EVIDENCE THE COMMITTEE WILL ACT ACCORDING TO THEIR RULES. OBVIOUSLY OUR WORK AT THE LAST OLYMPICS IS OVER BUT WE'RE NOT ABOUT TO REST ON OUR LAURELS. WE KNOW OUR COMPETITORS WILL BE HARD ON OUR HEELS. IT'S A FEELING WE'RE NOT UNFAMILIAR WITH AND EXPLAINS WHY LAST YEAR WE SPENT \$592 MILLION ON RESEARCH AND DEVELOPMENT, SOMETHING LIKE 10% OF OUR ANNUAL SALES REVENUE. EVERY CUSTOMER'S PROBLEM IS AS MUCH A CHALLENGE TO US AS IS THE OLYMPICS. IF YOU THINK WE CAN HELP, WRITE TO THE ADDRESS BELOW AND PUT US TO THE TEST. AFTER ALL, WITH OUR TRACK RECORD WE'VE A LOT TO LIVE UP TO. HEWLETT-PACKARD LIMITED, CUSTOMER SUPPORT CENTRE, ESKDALE ROAD, WINNERSH TRIANGLE, WOKINGHAM, BERKSHIRE RG11 5DZ.



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UK NEWS

Lawson links low pay deals with tax cuts

BY MAX WILKINSON

THE GOVERNMENT would be prepared to respond to lower wage settlements by cutting taxes Mr Nigel Lawson, the Chancellor of the Exchequer, said yesterday. But he was careful to add this would not be a result of a deal with the unions. It would flow from the Government's financial strategy and a pledge to keep the growth of demand in money terms on its planned track.

The Chancellor also gave a strong hint to a committee of MPs that he would abandon the previous practice of forecasting the scope for tax cuts in the budget, the previous autumn, at the time of his spending statement.

This change of heart clearly a result of the Treasury's embarrassment in January when sterling plunged to record lows. The financial markets appeared to have believed that tax cutting plans and lax public expenditure control was leading to a slackening of monetary discipline.

In his appearance before the all party Treasury and civil service committee the Chancellor said he was now coming to the view that it did "more harm than good" to forecast the future scope for tax cuts or "fiscal adjustments" in the autumn.

People had failed to pay attention to his "health warnings" about the uncertainty of these predictions so that they assumed that tax cuts were in the pipeline although they could not in the event be delivered. However, the Chancellor did ex-

placitly link the prospects for more cuts in taxation with the level of pay settlements. Although there would be no deal, he pledged that the Government would ensure that national output in money terms (money gross domestic product) would continue to rise at the rate envisaged in the Government's financial strategy even if pay was lower than expected.

He said: "We are no more interested in inadequate money demand than in excessive money demand in the economy."

This statement seemed to confirm a general shift in emphasis of Government financial policy from concentrating on measures of the money supply to a broader effort to influence the rate of growth of money GDP with a close eye on the exchange rate.

The Chancellor said that a consequence of the Government's pledge to maintain the growth of money demand, was that lower pay settlements would lead to:

- Reduced demand for money and lower interest rates;
- Higher company profits and therefore higher investment;
- More people at work, producing the same output, in money terms as would have been the case otherwise.

The link between lower pay and tax cuts was implied theoretically, in a recent Treasury paper on jobs and pay.

Aircraft hand baggage rules to be tightened

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE UK Civil Aviation Authority is to tighten the rules governing the amount of hand baggage that passengers may carry in aircraft cabins.

From April 26, subject to parliamentary approval, only personal items which can be properly stowed in the overhead lockers or other approved storage areas will be permitted in cabins. These include handbags, cameras and small briefcases.

Larger items of personal baggage which cannot be properly stowed in the approved bins in the cabins will be put in the aircraft's baggage hold.

The move is prompted by the increasing quantities of large items of baggage being taken into cabins. The recommendations of the International Air Transport Association require that all items of hand baggage must be sufficiently small to be stowed away safely.

Bank of England quarterly bulletin

Economic outlook seen as optimistic

THE BANK of England has become more optimistic about the immediate prospects for the British economy. However, it remains concerned about the rapid rise in leading to the company sector and the possibility of acceleration in wage inflation, Max Wilkinson writes.

In its quarterly bulletin for March, it says recent information about the economy "suggests a rather stronger performance than appeared to be the case from statistics available a few months ago," with activity gaining momentum since last summer.

It points a rise in stocks, increases in manufacturing investment and a generally improved picture for foreign trade, although it does not think that Britain will start to regain its share of expanding world trade.

It says the manufacturing sector - which like the services sector was little affected by the miners' strike - appears to have maintained a faster rate of growth than was believed earlier. This in turn has made the picture for productivity and wage costs per unit of output better. At the same time company profit margins have widened even though the depreciation of sterling has increased on costs.

The Bank says that by the second quarter of this year the economy will have completed its fourth year of recovery. In this period half the growth in output came from service industries with a further fifth contributed by North Sea oil.

With world trade last year almost 9 per cent higher than in 1983, exports benefited, though the markets served by Britain are thought to have grown less strongly - perhaps by about 6 per cent in volume.

For the world as a whole, the Bank believes a fairly steady rate of growth could be maintained both this year and next with expansion in the U.S. and Europe closer together than in recent years. U.S. output, it believes, will grow by between 3 per cent and 4 per cent this year, slowing slightly in 1986. In Europe, output is expected to rise by about 2½ per cent on average this year and next.

It says inflation in the seven main industrial countries has come down faster than expected partly because of weakening world commodity prices. Wage growth was generally moderate, with average earnings in manufacturing in the seven largest countries up by 7½ per cent in the year to mid-1984.

For these countries as a whole, labour costs per unit of output hardly increased in the first two years of recovery, which the Bank says is in marked contrast to what happened in previous cycles.

The main worry it identifies for the UK is an acceleration of inflation caused by rising import prices - reinforced by increased wage costs. This concern is related to a slowing of productivity growth which is estimated to have been rising at an underlying rate of about 2 per cent

last year. Wage costs per unit of output in the UK, it says, rose at an underlying rate of about 5 per cent in the 12 months to the third quarter of 1984, a somewhat faster rate than in the previous year.

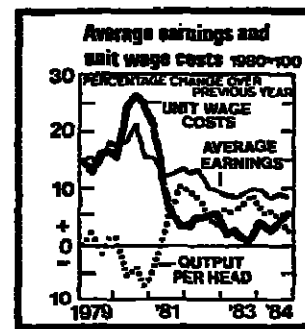
It also believes the growth of manufacturing productivity has slowed sharply from the 9 per cent rise recorded between the fourth quarters of 1982 and 1983 to perhaps only 2½ per cent in the year to the fourth quarter of 1984. Nevertheless, average earnings in manufacturing industry continued to rise at a rate of about 8½ per cent.

At the same time, manufacturers have been faced with steeply rising costs of imported materials and semi-finished goods mainly as a result of sterling's depreciation - a 14 per cent fall in the year to the fourth quarter of 1984 against the Special Drawing Rights. The Bank estimated the sterling cost of imports bought by manufacturers rose by about 12 per cent over the year.

However, these increases in manufacturers' costs were offset to some extent by the rise of export prices in sterling terms.

The pound's depreciation allowed manufacturers to increase their sterling prices by about 9 per cent in the year to the fourth quarter of 1984, while still improving their competitive position slightly in terms of foreign currencies, the Bank says.

In the domestic market, UK producers raised their prices less rapidly. While the price of imports



went up by about 11 per cent, UK goods gained some competitive advantage with rises averaging only 6 per cent.

The Bank clearly remains concerned and somewhat puzzled by the fast rise of corporate borrowing at a time when company profits have continued to rise. The real pre-tax rate of return of non-North Sea oil companies reached 7½ per cent in 1984, which was even higher than in 1978.

In spite of this, and in sharp contrast to 1983, companies in 1984 were net takers of funds from the banking system with a rise of about £6bn in borrowings, and little change in deposits. In 1983, companies had been substantial net lenders to the banking system with deposits increasing by £5½bn against £1½bn in borrowing.

Last year the largest increases in borrowing were by companies in

the property, hire business and other services categories and the construction industry, but leading to manufacturing industry also grew quite rapidly.

The Bank says it is difficult to be sure why this rise in lending took place, but it gives four possible explanations:

- Companies may have been somewhat less than the figures suggest;
- Companies may have had very diverse experience with, for example, smaller companies growing faster and needing to borrow more;
- The flotation of British Telecom last autumn may have prevented companies from issuing new equity and therefore led to increased borrowing;
- The accelerated payment of value added tax on imports which took effect last autumn was accompanied by a rise in imports and stocks, which may have led to a rise in bank borrowing.

Although the recent rapid rise in borrowing has clearly put some pressure on monetary policy the Bank is careful to reassure the markets in this bulletin that monetary policy remains broadly on target.

This follows the rather tough measures in the Budget and the announcement of a £7bn public sector borrowing requirement for 1985-86 which the Bank says can be achieved without either "implausible restraint on public expenditure or increased reliance on asset sales."

International bank lending shows modest recovery

A MODEST recovery in international bank lending and a further shift away from traditional loans to marketable securities were the main features of the international banking market last year, writes David Llewellyn.

The Bank of England's annual review of developments on the international financial scene says that there was "solid progress" with the world debt problem. Many debtor countries succeeded in improving their external positions and a start was made on rescheduling their debts on a multi-year basis.

Against this background international lending picked up, with final users taking 9½ per cent more loans compared with 6½ per cent in 1983. Much of the growth in spontaneous lending - as opposed to lending forced on the banks by rescheduling LDC debt - was to developed

countries and oil exporters, however.

Total spontaneous borrowing on the international capital markets in the form of loans and securities was \$147bn, 30 per cent more than in 1983, but still 10 per cent below the peak of 1982. Reschedulings and

forced loans totalled an additional \$46bn.

The shift towards marketable paper as a form of financing was most marked in the growth of note issuance facilities (NIFs) which tripled in 1984. They still account only for a small proportion of total capital

market issues, however, and few have actually been drawn on. Floating rates notes (FRNs) another growth market, more than doubled to \$24bn, and fixed rate bonds rose by 20 per cent to \$69bn.

Traditional syndicated credits, on the other hand, fell by a quarter to

\$28bn.

This shift is being caused partly by the growth in demand for capital from corporations in developed countries, and partly by a change in the sources of funds, mainly the increase in the role of Japan as a capital exporter, and a decline in the flow of funds from the OPEC countries which traditionally favoured bank deposits.

The improvement in terms on the Euromarkets also encouraged many borrowers to repay loans early, or refinance them with NIFs and FRNs.

The vulnerability of the banking system - underlined by the crisis at Continental Illinois, the high level of bank failures in the U.S. (78, the most since 1938), and the near-collapse of Johnson Matthey Bankers - caused banks to strengthen their financial position.

World Bank capital increase unlikely

THE ROLE of the World Bank and the possibility of an increase in its capital to expand the scale of its operations have become topical subjects. But a change in the financial structure of the institution seems unlikely in the foreseeable future.

An article in the Bank of England's bulletin notes that the World Bank had only used 63 per

cent of its lending capacity at the end of last year: \$38.1bn against a possible \$60.2bn.

The Bank is also constrained by its articles which impose a one-to-one gearing ratio - it may only lend the equivalent of its capital and reserves whereas commercial institutions lend 15 to 20 times their capital base. But the bulletin says that an increase

in the ratio might be construed as a weakening of support by its government shareholders and a breach of faith with those who buy its bonds.

A higher gearing might, therefore, make it more difficult for the World Bank to raise funds in the capital markets, or at least increase the cost of those funds.

Rumasa chief fails to halt lawsuits

By Raymond Hughes, Law Courts Correspondent

SR JOSÉ Ruiz-Mateos, founder and former head of the Spanish Rumasa group, has failed to bar legal actions brought against him in England after the expropriation of the group by the Spanish Government in February, 1983.

By a 2-1 majority, the Court of Appeal yesterday endorsed a High Court decision in December that Sr Ruiz-Mateos was not legally entitled to argue that the English actions were an indirect attempt by the Spanish Government to enforce penal expropriatory laws which ought not to be recognised or enforced in England.

Sr Ruiz-Mateos was given leave to challenge the ruling in the House of Lords.

In the first action, the new state management of Rumasa and two of the group's banks are claiming ownership of Multinvest (UK), an English company alleged to have been set up either as an undisclosed subsidiary of Rumasa or by Sr Ruiz-Mateos for his own benefit.

In the second, Williams and Humbert, a Rumasa English subsidiary, challenges the validity of an arrangement under which the British trademarks for Dry Sack sherry were transferred from it to a Channel Island company, W&H Trade Marks (Jersey), controlled by Sr Ruiz-Mateos and his four brothers and sister.

Lord Justice Fox said yesterday that Sr Ruiz-Mateos argued that the trademarks action was an attempt to enforce the expropriation decree laws indirectly in respect of property in England - the trademarks.

But, the judge said, Williams and Humbert's action did not derive from the decrees. It was an English company suing under English law to recover English property alleged to have been improperly taken from it. Its claim made no reference to the decrees.

The judge said that the purpose of the decrees had been to obtain control of Rumasa, and with it Williams and Humbert. That had been achieved and as far as the decrees were concerned there was nothing left to enforce.

There was no justification for treating Williams and Humbert as if it were part of the Spanish state.

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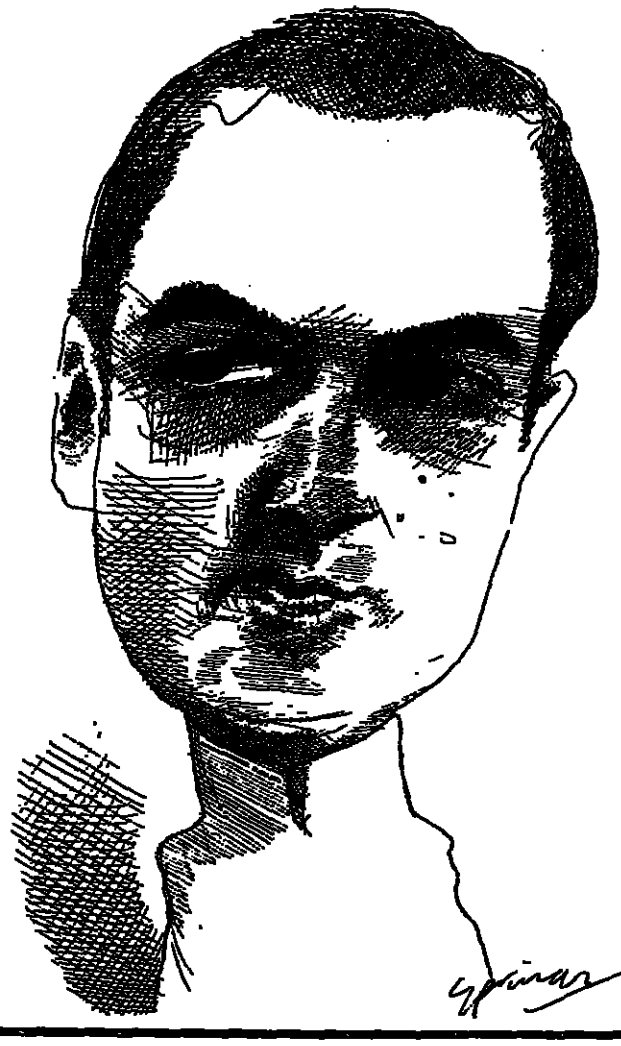
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Thursday April 4 1985

INDIA TODAY

'We've got five years...'

Rajiv Gandhi, in a rare interview, talks to John Elliott, about his plans for the future



Disruption, old style

SOME things never seem to change. Britain's miners may have been humiliated, the rail unions may have conceded an unexpected victory to common sense, but the Civil Service unions still think that the best way to a advance a case which has some real strength is to make themselves as unpopular as possible. Happily it is still reasonable to hope that the union members in the customs sheds will show a good deal more commonsense than their union leaders choose to show in public: the threat of a disrupted Easter holiday seems as much designed to produce advance publicity as to cause actual chaos. What the unions want the public to know is that they have a deep sense of grievance. On the unions' own figures, this grievance looks understandable. Looking down from the peak achieved with the award of 1980, they claim that it would now take an increase of 15.6 per cent simply to catch up with the subsequent movement in the retail price index, and nearly 30 per cent to catch up with clerical workers in other employment. These figures are disputed by the Treasury, which shows that average Civil Service clerical earnings (not salary rates) had kept somewhat ahead of the RPI between the implementation of the 1980 award (five weeks late) and the award last year.

These are all honourable men, but there is some tricky footwork concealed in these contrasts. The Treasury, by starting from the implementation date rather than the date due, conveniently washes the inflationary impact of 15 per cent VAT largely into the irrelevant past. By concentrating on earnings rather than pay scales, it gets some "credit" from the fact that since the service has been cut by reducing recruitment, it now has a higher average seniority. This is one aspect of the tangled question of incremental pay scales.

Pay freezes

The question of automatic increments has always bedeviled discussion. As it did under a Labour government, which came near to suspending increments as representing a breach of one of its pay freezes. The difficulty

can be summed up in the following two statements, both true: any individual clerical officer, enjoying both increases and increments, has probably had a reasonable rise in real income over the past five years; but any post of given seniority has rated steadily falling real rewards. The clerical service have been committed to run up a fairly slow rate of escalation, they can rise while the steps get lower. Comparisons between this system and an outside world in which automatic increments are the exception rather than the rule will always lead to wrangling.

It is possible that the old rules gave too little weight to this feature of the Civil Service (not to mention Civil Service pension rights) and it is certainly true that the Government regarded the levels it inherited as excessive. It has used both obduracy and labour market conditions to hold back Civil Service pay ever since.

Comparability

However, Ministers have always acknowledged that this process had to stop somewhere, as Sir Geoffrey Hogg told the Megaw Committee in 1982; at some stage comparability has to be given a far greater weight. It can also be argued that the service has had little or no return for the undoubtedly though unmeasurable increase in productivity represented by the steady fall in its numbers. For the rail unions, the hope of some productivity deal has been important in sweetening a 4.8 per cent basic settlement.

The danger in stonewalling on is not that administration will suddenly be disrupted again this year; the mood of the membership does not seem militant at present. It is that by waiting until militancy breaks out in good earnest, the chance of a fairly smooth transition to comparability will be lost, and we will have to go through real disruption to some latter-day Clegg. The risk is not worth the return from another small real cut in scales. Meanwhile, however, the unions are asking for such treatment by making threats against the public—especially if they prove empty threats. This will win contempt, not sympathy. Is there no representative for common sense?

Way ahead for training

TECHNOLOGY is fast making nonsense of old distinctions between white-collar and blue-collar jobs. The need for a more skilled and versatile workforce, stressed by the White Paper on education and training published yesterday, applies to all types of jobs throughout the economy.

Production workers increasingly need judgment and other intelligent skills to be able, for example, to anticipate and prevent costly mishaps on automated manufacturing lines. The same is true of front-line sales staff as products on the market become more complicated and expensive.

The diminishing need for administrators in the middle ranks of big bureaucratic organisations can only be emphasised by the Government's efforts to stimulate small business activity. People at managerial level will probably need to become more and more directly involved in developing, producing and selling goods and services. But the outdated blue- and white-collar distinctions are still enshrined in Britain's procedures for training young people to earn their living in the self same changing economic conditions.

The education system's academic courses and examinations prepare middling to good scholars largely for less or more intellectually demanding work of the clerical or administrative kind. Other pupils are mostly released from school at 16 without any well developed alternative skills. As work for untrained school-leavers has grown scarcer, they have been increasingly recruited in to government-financed training courses. But because the courses are predominantly taken by young people lacking success in academic exams, training has been bedevilled with the image of an activity fit only for teenaged educational failures.

Qualifications

The White Paper is far from the first document to point out the potential destructiveness of the gulf in public esteem between education on the higher side, and training on the lower.

But it contains a third proposal which might at last go some way to bridging the gulf in esteem where all previous measures have failed. The added proposal is a swift review of the

tangle of qualifications used in selecting people for different kinds of work. The number of such certificates, from professional accreditation downwards, runs into several thousands.

Representatives of employers, employees and local authorities as well as professional institutions and other examining bodies are being invited by the Manpower Services Commission to join a committee to make the review. They will be expected to complete it within a year by recommending a pruned and reshaped structure of so-called vocational qualifications which, unlike the present network, will be comprehensive and coherent.

Restriction

The Government's prime hope is that the recommended structure will enable acknowledged successes in practical training to count as credits towards educational qualifications and the other way round. If the hope can be adequately realised by the review, it could well eventually get rid of the white-collar/blue-collar shibboleth.

The damaging effects go beyond shaping children for either intellectual or practical work but not for both. Employers' and professions' restriction of career prospects to graduates has increasingly limited the top jobs even in essentially practical work such as engineering to people who have succeeded in largely academic studies until they are 21. Would-be engineers who fail little prospect of rising beyond middling rank even if they are fortunate enough to obtain a rare apprenticeship and show themselves practically talented. Their insistence on purely academic criteria for entry will be formidable. Much will depend on the choice of the review committee's members and especially its chairman.

That fact is recognised by the White Paper in its statement that the revised qualifications structure should enable practicable exemptions to count for entry to both higher education and professional studentships. But the difficulties of persuading the professions, let alone universities, to relax their insistence on purely academic criteria for entry will be formidable. Much will depend on the choice of the review committee's members and especially its chairman.

Q: You have been talking about having a mandate for change. What in India do you think most needs changing?
A: One must realise that most of our ideology, our policies, and our thrust in planning was laid down 35 years ago in the early 1950s. Now while the ideology and the basic policies are still relevant, the method of achieving these has changed with development of technology, with changes of what is available to us today and was not available to anyone in the world 35 years ago. So we must modify as we go along.

Q: What are the real problems of India?
A: Ultimately I think today our biggest problem is population: getting it under control, because it affects everything that we want to do. On the political side, making it more homogeneous, more cohesive—reducing the difference between religions, castes, regions, languages—all these multitudinous things that we have got. On the development side, lifting people up from their very gross poverty and making them viable.

Q: Judging by the speed with which you have initiated changes, you could not have been too happy about what you watched happening before, when you could do little or nothing about it.
A: The younger generation always feels things are not moving fast enough and maybe this will be true 20 years from now.

Q: 20 years—is that how long you hope to stay Prime Minister?
A: It's not for me to say that—we have got five years at the moment.

Q: But how frustrated did you feel?
A: In certain areas, very frustrated.

Q: Which particularly?
A: Oh corruption really and speed of implementation.

Q: But you can see corruption as two different areas. One is the very big corruption which is easier for us to get at and easier to control, and which we have managed to control to a large extent since the early 1980s. By big, I mean the person who takes very large amounts.

What is going to be much harder to control is the small chip down in the villages where it is difficult for us really to find out about everything that goes wrong. But we are trying to build a good feedback system and a system where people will be accountable.

Q: On the big side, one has heard lots of stories even in the past couple of years of large amounts of money being paid on contracts either to Congress(I) or to individuals.
A: Well, wherever we have found out we have taken action—dismissals, pushing them out of the political centre.

Q: That's just happened

since you came to power?
A: No before that. People were moved very gently, but if you look back now you will see how many changes had taken place.

Q: Are they being moved less gently now?
A: Well, a little faster maybe.

Q: Are you prepared to say publicly to the world, since many big bribes are paid by foreign companies, that backhanders should no longer be paid to Indian politicians, civil servants or middle men.
A: Absolutely, and that is one of the reasons we are legalising political donations (from companies) so that anyone who does not behave in a party can legally give to a party. So one should assure that if anyone is asking for something for the party and it is not going directly to the party, then it is going elsewhere.

Q: So Congress (I) is taking no black money, at national level?
A: No.

Q: And at local level?
A: I hope not, and if we find out, we will take action. Anyone who wants to give us money (nationally or locally) should give it legally—we have opened the channel.

Q: So businessmen abroad who are approached by middle men and asked to give money in order to get contracts...
A: ...are being taken for a ride.

Q: Your mother had a reputation for running a very tight economic policy, which was widely admired, especially for not raising excessive foreign borrowings. Do you think the time has come for more risk taking?
A: ...are being taken for a ride.

Q: No, I do not think we are ready for that. Most of the countries that have taken that risk are in very deep trouble. We have managed to keep clear of such problems.

Q: Turning to industry, you have relaxed a lot of industrial licences and controls, allowed more imports in, and opened up areas for the private sector. How far do you really want to move to change the Socialist policy?
A: Not at all. It is sticking to the same basic ideology translated into the end of the 20th century. What you have got to look at is, did controls actually add to any control, did they serve a purpose? We are only doing away with those that have not served a purpose. Those controls that did serve a purpose have not been touched. It's the controls that have got us clogged and bogged down which we've removed.

Q: But why weren't such adjustments done earlier?
A: I think a lot of people wanted to change, but there were a lot of political pressure groups which did not allow things to happen, or slowed down the process.

Q: What's happened to that

ment, the technology, the know-how were not available. So we had to build in the public sector and we had to build everything in the public sector. Now we have built up that technological manpower and we must use it.

Q: So areas where we feel it is strategically important for us to have government control which includes things like food distribution for example, it is important that government keeps tabs on because we can't be blackmailed on that.

Q: But in other areas where we have developed a know-how, developed a technology, I think we should ease up and let people in—I am talking about Indian private sector as opposed to foreign private sector.

Q: Does that mean you are changing the Socialist policy?
A: Not at all. It is sticking to the same basic ideology translated into the end of the 20th century. What you have got to look at is, did controls actually add to any control, did they serve a purpose? We are only doing away with those that have not served a purpose. Those controls that did serve a purpose have not been touched. It's the controls that have got us clogged and bogged down which we've removed.

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Men and Matters

BL takes the cash

There is no closed shop at BL according to the company. But Ronald Lake is having some difficulty proving the point.

Lake, an inspector at Austin Rover's assembly plant at Cowley, Oxford, wrote almost two months ago to the Transport and General Workers' Union stating his wish to resign his membership and stop deductions of unions dues at source. So far his plea appears to have fallen upon deaf ears. Union dues continue to be docked from his wages, and, in spite of a mounting pile of correspondence with BL, the company seems reluctant to make any move without the union's say so.

The latest letter Lake has received from the Cowley personnel office states "... I wish to inform you that your request to stop any further payments to your trade union under the checkoff system is being considered in the light of agreements we have with your trade union."

Lake, increasingly frustrated at BL's inability to grasp that



"Banned... drummed out of the Young Conservatives..."

the TGWU is no longer his trade union is looking forward to an interesting case in the Small Claims Court when he seeks to recover the money deducted in unauthorised subscriptions.

Goodhart goes

Much regret among City economists last night as news spread that Charles Goodhart, respected chief adviser in the Bank of England's economics division, is to leave to take up a chair at the London School of Economics.

Goodhart, who has been with the Bank for 17 years, has been its chief thinker and spokesman on monetary affairs since 1977. He has combined that task with a considerable amount of original academic work on the intellectual basis for the economic policies which now hold sway in Europe.

At the same time, his post at the Bank never prevented him from pointing out difficulties and inconsistencies in the operation of monetary policy in Britain, often to the discomfort of those in authority.

In this context, he coined what quickly became known as "Goodhart's Law." Paraphrased, it said that once a specific measure of the money supply, or anything else, was chosen as a target by the Government, it would inevitably change in nature and go wrong.

The Treasury learnt to its cost how true that was.

In the City he has become known for his courtesy and wit as well as his intellect and has been the main link between the Bank and the many economists at banks and brokers.

But it became clear that after he was passed over for the job of head of the economics divi-

sion in favour of John Fleming, who was looking towards a full-time academic career.

That opportunity was provided by the establishment of a new professorship of money and banking at the LSE from September, which will be known as the Norman Sosnow chair.

Goodhart was not available yesterday to talk about his move. He was tied up in his other main interest—sheep farming in Devon.

Logan's run

It turns out to have been a neat transition for Bob Logan. Only a month ago he announced his intention to quit as group chief executive of Grindlays Bank which was taken over by the Australia and New Zealand Bank last year.

Yesterday he had a new job. As group chief executive of Samuel Montagu Holdings, the merchant banking subsidiary of the Midland Bank.

Montagu's has been without a top executive since Staffan Gadd left abruptly just before Christmas over policy disagreements with Midland and Aetna Life and Casualty, Montagu's other owner. Sir Michael Palliser, the former diplomat is chairman, and day-to-day running of the bank was taken over by Christopher Sheridan. But Gadd's shoes were not filled.

Given Montagu's recent history, it may be no surprise that Logan, 55-year-old Scot, described his new job to me yesterday as "a challenge." But he obviously relishes the task that lies ahead. Montagu needs to be reorganised to cope with the changes on the City scene in its alliance with Greenwells, the stockbroker.

He declined to comment on specific plans, but having witnessed a similar upheaval in

Wall Street in the 1970s when he was with Citibank he says: "It's going to change the marketplace a good deal. It will force banks to be greater participants in the capital markets."

Logan will have to get acquainted with the people at Montagu. But he has an old colleague at Midland, Ernst Brutsche, the former Citibanker who now runs the bank's treasury operations in which Montagu will play a big part.

In clover

It has been a good few weeks for the Irish. Hard on St Patrick's Day came the Triple Crown victory over England, and now, soon Germany, another triumph in a legal battle to save the shamrock as an Irish symbol.

The Irish Export Board, CIT, has been involved in a five-year dispute with Meggie Milch, a dairy products company from Bavaria, over whether Irish goods sold in West Germany could bear the shamrock on their labels. Meggie's registered trademark is a blue trefoil, and the Germans claimed the green shamrock was an infringement of their copyright.

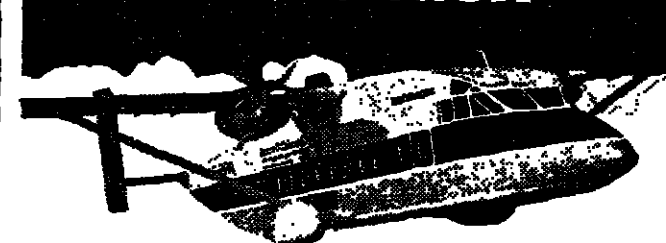
At first things went badly for the Irish. But the state supreme court has now ruled in CIT's favour, with costs.

The Irish argument was that the shamrock was a national symbol, not a trademark, and over 30 examples were documented, ranging from the insignia of Irish troops with the UN in Lebanon, to the marking of registered bulls.

There is more to this than national pride, however, though John Healy, of CIT, did admit it all sounds like something from a Myles na Gopaleen story. Irish exports to West Germany totalled £11.6m last year and the word "Irish" has selling-power there. It is estimated that German companies spend five times as much promoting local goods with an Irish brand-name as the Irish do on promoting the real thing.

Observer

Now there's a better way to fly between Birmingham and London



Roomy new Shorts 330 now links the Midlands with Gatwick, the world's fourth busiest international airport.

The roomy new 30-seater Shorts 330 offers you a better, more comfortable way to fly from the Midlands to Gatwick, London's modern, hassle-free international airport.

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CONSTRUCTION EQUIPMENT.
WHO SAID BRITISH ISN'T BEST?

Polish workers in new call for reforms

By Christopher Robinson in Warsaw

NEW grass roots pressure for industrial reform in Poland has surfaced from a group of democratically-elected workers' councils in the country's electronics industry.

In a joint statement 12 councils have complained that economic reforms were being frustrated. They have demanded a thorough re-organisation of the central bureaucracy.

This is the first time a group of workers' councils, set up to co-manage enterprises, have come together to criticise the implementation of government policy.

Many of the councils' members are former supporters of Solidarity, the now-banned trade union, and their complaints about interference with the decentralisation programme are an important challenge to the Government.

The councils were created as an integral part of the reforms aimed at decentralising industrial management and making the economy more responsive to market demands.

Until now many of the councils have been embroiled in struggles with their managements for recognition of their wide-ranging powers of co-decision.

The statement from the electronics group was prepared last month but has remained unpublished in Poland.

The statement demands that the central ministries stop trying to directly manage companies and restrict themselves to "planning, analysis and general supervision."

It says the present system of ministries representing the various industries should be changed with the establishment of a single responsible industrial ministry, as has already been done in Hungary.

The councils also demand that the present range of tax relief which favours ailing companies and gives the central ministries a measure of power over industry, be limited.

Profitable companies, the 12 councils argue, should be allowed to invest more and banking policy should be changed to allow for this. The statement also demands that bankruptcy regulations be applied more stringently.

● In a separate development, the workers' council at the Huta Warszawa steelworks has taken the Steel Industry Ministry to court to prove that a directive issued by the ministry demanding a review of management personnel at the plant is illegal.

At issue is whether, in view of a new company law guaranteeing company independence, the minister has the right to demand such a review.

BA proposes cash solution to Laker suit

Continued from Page 1

settlement figures put to them by BA in January.

BA might hope for a more sympathetic response from British Caledonian, which has flotation plans of its own. Some of the European airlines involved are scornful of the Morris suit, though, while Pan American and TWA appear reluctant to consider making any award in excess of anticipated legal fees for a full trial.

The payment to Sir Freddie has done nothing to endear the settlement to them. Mr Beckman has been retained by Mr Morris as his U.S. counsel throughout the suit on a contingency fee basis and therefore has a contractual claim on any final out-of-court deal. Sir Freddie, though, has no legal standing in the civil suit.

Nor is the pioneer of the old Skytrain transatlantic service held in much affection by BA's co-defendants. Few have bothered to hide their private distaste for the idea of a pay-off to Sir Freddie.

UK helicopter group receives double blow

BY BRIDGET BLOOM IN LONDON AND JOHN ELLIOTT IN NEW DELHI

WESTLAND, Britain's only helicopter manufacturer, has received a double blow to its hopes of achieving orders worth nearly £500m (£572m) for its Westland 30 aircraft.

The company is under pressure to fill a critical gap in its production lines in the late 1980s, but deals it had hoped to conclude with the Indian Government and the British Army seem to be in jeopardy. Mr Rajiv Gandhi, the Indian Prime Minister, yesterday appeared to scotch expectations in London and Delhi that the company would clinch a £58m deal with the Indian Government.

Mr Gandhi told the Financial Times that the Westland's W30 was too large for India's requirements and would be too costly to operate. Negotiations on the contract for 21 W30 helicopters had been in progress for 18 months, with the Westland bid being approved by the Cabinet seven months ago. Westland had hoped to sign the contract last month.

No moves on the deal have been made, however, since Mr Gandhi became Prime Minister five months ago. It now seems clear that Mr Gandhi, a former airline pilot who has kept direct ministerial responsibility for aviation, does not support the deal, at least under the terms negotiated.

Mr Gandhi's reservations reopen the possibility of Westland's main rival, Aerospatiale of France, winning the order with its Dauphin

helicopter. The aircraft are needed by India's offshore oil and Natural Gas Commission for servicing offshore oil wells.

"We have a problem with economic performance. Westland's is much more expensive in kilometres per rupee," said Mr Gandhi. "The real problem is that Westland is not in the slot, it is a little too large, it has to carry empty seats, so it is more expensive."

The £58m cost of the helicopters is fully covered by grants provided by the UK's aid budget for India. There is also a parallel order under negotiation, but not covered by aid, for six helicopters, costing £30m, for use by the Indian Government.

The blow to Westland from Delhi is the more serious in that it comes only a week after British ministers made clear they had doubts over a potentially much larger deal on a military version of the W30.

Westland is one of the three companies competing for a contract for about 100 battlefield troop-carrying helicopters for the British Army, which might ultimately be worth up to £500m.

Mr Adam Butler, Minister of State for defence procurement, told parliament last week that the army was reviewing its requirement. It was probable that the army would want a larger helicopter with a greater payload than those on offer, Mr Butler said.

It is suggested within the Ministry of Defence that no decision will

be made for at least a year, which is coincidentally the time allotted for completion of a feasibility study on a new five-nation troop-carrying helicopter.

Westland has argued strongly that it needs the W30 orders to plug a gap in its production lines between the end of 1987 and the early 1990s, when it begins to produce the new-generation EH101 aircraft, a joint project with Agusta of Italy.

Last year, Westland's sales fell from £225.98m to £206.25m. The decline was wholly in the helicopter and hovercraft division, which fell by £34m to £216m.

Earlier this year, the company said that without the W30, its orders from the UK Ministry of Defence (MoD) over the next few years might drop to 15 per cent of their current level.

There were suggestions in the MoD yesterday that ministers believed the company, as part of its high-pressure tactics to secure the W30 order, had overstated its plight.

Westland said yesterday that its failure to win an order for the W30 from the MoD would be "serious but not catastrophic." The company refused to say whether Westland would seek to improve its offer to India, so that Mrs Margaret Thatcher, the British Prime Minister, could discuss the matter in New Delhi when she meets Mr Gandhi on April 13.

Interview with Rajiv Gandhi, Page 22

Greece to call early election

BY ANDRIANA IERODIACONOU IN ATHENS

GREECE'S Socialist Government is to seek an early general election in June, several months after its four-year term runs out in October. A spokesman said last night that the Government wanted to renew its mandate to tackle critical developments in the Cyprus problem.

The Socialists have faced insistent calls for early elections from the Conservative opposition, ever since last month's presidential elections in parliament. The Conservatives declared the elections unconstitutional, and are refusing to recognise the elected President, Mr Christos Sartzetakis, whose candidacy was backed by the Government.

Prime Minister Andreas Papandreu is to meet the President to day, to ask that he set the election procedure in motion as soon as parliament has voted through a

Government proposal for constitutional reforms in early May. Given that elections must be held within 30 days of the dissolution of parliament by the President, June 2 or June 9 are billed as likely polling dates.

The Cyprus problem, which has currently bogged down in yet another stalemate United Nations peace initiative, will hardly serve as the "national issue of exceptional importance" which needs to be invoked by the President to justify the early dissolution of parliament.

But the Government's reasons for deciding to go to the polls early are judged to have more to do with the domestic political crisis engendered by the presidential election row. Economic Ministers are also said to have recommended an early elec-

tion to avoid a protracted pre-election period.

Debate on the constitutional reforms, which centre on curbing drastically the powers of the President, began in parliament last night. The Government defended its proposals by drawing a parallel between the President and the former King, whose conflict with the Prime Minister in the mid-1960s triggered off a chain of events which led to the military dictatorship in 1967.

The Conservative opposition accused the Government of wanting to eliminate a check on its own powers, and leave Greece open to authoritarian rule. The Communist opposition, the third party in the parliament, are backing the Government's proposals.

British Aerospace sale may raise over £600m

BY MICHAEL DONNE IN LONDON

THE FORTHCOMING combined sale of the UK Government's remaining 48.43 per cent stake in British Aerospace, together with BA's own offering of new shares, is expected to raise more than £600m (£720m) for the 146.85m shares involved.

The Government's offering will amount to just over 98.85m ordinary shares at 50p, with BA itself issuing 50m new shares, raising the company's issued share capital by 25 per cent.

The precise offer price will be announced close to the sale date in early May, but at yesterday's price of 412p, the Government would gain

about £400m, and BA just over £200m.

Sir Austin Pearce, chairman, commenting on the preliminary prospectus issued yesterday, said that BA did not need to raise money for itself immediately but had been advised that it ought to do so alongside the Government's own share sale.

The full report of BA, also issued yesterday, confirms that pre-tax profits of BA in 1984 amounted to £120m (against £82m in 1983), on sales of close to £2.5bn (£2.3bn in 1983).

See Lex

Europe in line for big defence contracts

Continued from Page 1

cal consortium up to 60 per cent in the production work on the Rolling Airframe Missile (Ram), a joint German, U.S. and Danish ship-based anti-missile venture. The U.S. is also thought ready to begin placing large orders for tank trucks made in Germany.

The Ram project, in which Bonn and Washington each have a development share of 49 per cent, with the Danes making up the rest, is now in an advanced state of development, with General Dynamics of the U.S. as lead developer.

The Pentagon, however, is thought to be concerned at cost and time overruns on the project and in Washington that the memorandum of understanding on production will provide for General Dynamics to bid against a German consortium for the bulk of production work. The lower bid would win some 60 per cent of production.

The West German argument has been that the missile could be built more competitively there, by a consortium comprising AEG, Diehl, Bodenseewerke and Messerschmitt-Bölkow-Blom, which was established in January. The U.S. Navy is thought likely to order up to 10,000 of the missiles, with the West Germans needing fewer than 2,000. Giving the bulk of the work to

West German armed forces chief Wolfgang Altenburg yesterday defended the practice of giving most troops the weekend off, saying he ruled out the possibility of a surprise Soviet attack on a Saturday or Sunday. Heater reports from Bonn. "I already know on Thursday evening if there is going to be a war at the weekend," Herr Altenburg said in an interview with the weekly magazine Stern. Most of West Germany's 435,000 servicemen work what is effectively a five-day week. Critics of the system argue that in the past most major wars have begun with surprise invasions launched on a Saturday or Sunday. Herr Altenburg argued that Western intelligence would give ample warning of an impending attack and that the Soviet bloc would in any case need time to mobilise its forces.

Germany, although the U.S. is the main customer, would represent something of a breakthrough in Bonn's attempts to reduce the imbalance in arms co-operation between the two countries. Bonn currently buys 10 times more military equipment from the U.S. than it sells there.

Reliance on exports 'only threat to German expansion'

By Rupert Cornwell in Bonn

WEST GERMANY'S manufacturing industry faces only one serious threat to continued expansion in the next few months - a potentially dangerous dependence on foreign orders - according to three separate reports on the economy issued yesterday.

The three surveys, compiled by the Economics Ministry, the independent Munich-based IFO research institute and the engineering employers' association Gesamtmetall, all point a picture of a broad-based upswing in most sectors, but fuelled above all by export demand.

According to the ministry, new orders booked by manufacturing industry - a key barometer to activity in the months ahead - stood 4 per cent up in volume terms in January and February this year compared with the same period last year. But domestic orders actually declined over the year, by 1.5 per cent, leaving the difference to be more than made up by a 13.5 per cent surge in foreign orders.

The same findings are made by Gesamtmetall, covering a sector which, with 3.7m employees, is the single most important in the economy. The association reported yesterday that while overall orders in hand stood 10 per cent higher in January than 12 months earlier, that was predominantly the result of a leap of 28 per cent in business booked from foreign clients of its 10,000 affiliated companies.

Perhaps the most cheering prognosis for the Government comes from IFO. It reckons that output by manufacturing industry as a whole this year might grow by 5 per cent in real terms, the strongest performance since 1979, with most sectors joining in the trend.

Among its individual forecasts are expansion of up to 6 per cent in the engineering and heavy vehicle industries, and of 8 per cent in the output of capital goods by the electrical and heavy electrical sectors. Export demand is expected to underpin any upswing in many consumer goods sectors, while both foreign and domestic orders are likely to contribute to a growth of 5 per cent in production of the chemical industry.

Many analysts have attributed in part the current steady recovery in the West German economy to the weakness of the D-Mark against not only the dollar but several other leading currencies, which in turn has made German industry extremely competitive. The fear has been that a sharp extended drop in the dollar - as has seemed possible in recent days - might propel the D-Mark upwards and reduce the appeal of the country's goods abroad.

IFO admits that export demand has been a prime contributor to the upswing of late. But while it concedes that the Dollar's unwanted strength has played a part, it argues that the U.S. currency has a very long way to fall before the unenviable competitive advantage of German producers is seriously dented.

It draws separate hope moreover from the gathering recovery in the world economy at large, which should aid exporters in the months ahead, whatever happens to the dollar.

UK toughens bank rules on Euronotes

Continued from Page 1

lished voluntary standards to ensure that their capital cover is adequate for Euronote business.

The question of contingent commitments has been taken up internationally by the so-called Cooke Committee of central bankers and agencies responsible for supervising the activities of banks that meet at the Bank for International Settlements in Basle.

The U.S. Federal Reserve is known to be considering the need for guidelines similar to those introduced by the Bank of England, but some bankers say the Bank of Japan has been hesitant.

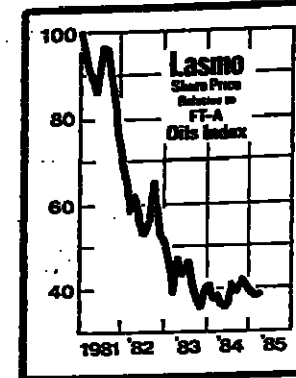
The Bank of England's concern is that banks are participating in note issuance facilities on the assumption that their underwriting pledge will never be called on.

The attraction for banks is that they collect fees from the business without having to set up space for it on their balance sheets. Borrowers know they will be able to roll over maturing short-term paper issues, effectively obtaining medium or long-term funds at cheap short-term rates.

Though outstanding facilities total about \$35bn, only \$7bn is actually drawn. This has created an overhang which could strain financial markets.

THE LEX COLUMN

Cutting up ruf at the Bank



Yesterday's quarter-point base rate cut by Barclays and Midland looked suspiciously like a diplomatic attempt to find a middle ground somewhere between the UK Chancellor of the Exchequer, who is wearing a "13 per cent please" badge in his lapel, and the Governor of the Bank of England, whose message appears to be rather different. If the intention was indeed to do neither one thing nor the other, it succeeded admirably. The gilt-edged market took one look at the changes and went out to lunch.

Risk assets

The Bank of England's review of off-balance sheet risk in the banking system comes not a minute too soon. It is plainly illogical that commercial banks should be able to underwrite a commitment in a public market and then treat the ensuing contingent liability as risk-free.

Many banks already make internal calculations about the risk involved in the practice but until now the Bank itself has officially considered these quantity termed Nifs and Rufs to be as solid as a pound coin.

From the standpoint of the banks, of course, the underwriting habit has all kinds of merits. When capital ratios are mighty constrained, business growth can be developed off-balance sheet and with a minimum of public disclosure. It is far from clear, for example, precisely what constitutes a contingent liability and what does not.

The sums involved are already very substantial, however.

The four London clearing banks achieved a growth in contingent liabilities - excluding acceptances - of about 37 per cent last year, which compares with a growth in advances of about 17 per cent.

The danger with these guarantees, as the Bank is well aware, is that they are apt to crystallise just when nobody else is interested in lending to the client.

The quality of commercial loan books is already being impaired by the growing preference of high-quality corporate customers for the securities markets. It hardly makes sense for the banks to lend money to lower-quality clients and at the same time agree to pick up the tab if the securities industry becomes disenchanted with a blue-chip.

The underwriting practice hinges, after all, on a bank's readiness to take a more charitable view

of credit risk than a public market. History shows the banks are not always right.

The Bank's decision to attribute to Nifs and Rufs half the risk weighting of a straightforward advance is most welcome as far as it goes. The problem is, however, that a Nif is intrinsically different from a loan. It is anomalous, for example, to attribute a higher risk to an underwriting commitment for another bank than to an inter-bank deposit. Yet, as of now, that is the position.

The Bank will no doubt tidy up this matter in its wide-ranging review of off-balance sheet items. In order to be effective, however, it will have to act in close co-operation with other supervisory authorities. The last thing the Bank wants is for Nifs to be driven out of London to a beach on some off-shore isle.

Lasmo

The history of Lasmo has been a perpetual scamper to stay ahead of capital expenditure, so that yesterday's one-for-four rights issue should have been no surprise. Even before Tricentrol's exercise in February, Lasmo shareholders must have known that their company could not support such a wide exploration programme indefinitely without new equity; and the vigorous market pricing of the last few weeks had the whiff of rights.

In fact, the share price shed 18p to 330p despite a trading performance for 1984 that was all but wholly expected. The market did not reckon with a rights issue so soon after the \$44m convertible Eurobond last December and just at the season of traditional worries about the oil spot price. While the rights price is fairly set at an 18 per cent discount, Lasmo may also have

gone as little far in punting the Arctus fund - especially as Tricentrol is nowhere near as enthusiastic: the City has fallen for this beautiful name and may be disappointed if she proves fickle.

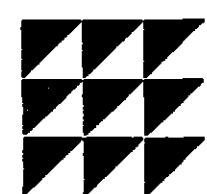
That said, there is much to justify the rights issue. Lasmo is scarcely desperate for funds by its own highly geared standards and could easily see out the year with a net cash outflow of, say, £40m. But Lasmo's drilling programme last year was little short of spectacularly successful and would cry out for capital expenditure of £150m even at a company less in love with drill-bits. As it is, Lasmo stands a good chance of being cash neutral this year.

Nor is it a bad thing to have something in reserve when the depredations of Mr Pickens and his sort are shaking out some interesting potential development prospects. In the case of Phillips, Lasmo is particularly well-placed as a member of the consortium. Though the dividend for this year is not exactly munificent, there is no long-term reason not to take up rights.

P&O/Ocean

P&O may describe its 8.03 per cent holding in Ocean Transport as a trade investment, but it is not Sir Jeffrey Sterling's policy to hold investments where there is no control. So the inference must be either that P&O is contemplating a further investment in Ocean or that the accumulation of Ocean shares is part of a deeper plan - quite probably leading to a reorganisation of OCL, in which Ocean and P&O are partners.

Whatever the plan, its outcome will hinge on the attitude of British & Commonwealth Shipping, the remaining partner in OCL: not only does each partner have an option to buy OCL should any of the others be taken over, but there is also an agreement no partner should hold more than 30 per cent of OCL directly; indirectly, through Ocean, P&O has now gone over the limit. Since B&C has for some time been reducing its exposure to shipping, and is thought to be a strategic seller of its OCL stake, Sir Jeffrey could have more than one deal to choose from. What seems certain is that OCL will need quite a lot of money invested in it before long, and while neither Ocean nor B&C is an obvious source of the necessary funds, neither is P&O, so long as it lacks control.



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- ☐ Increase in profits, despite setbacks in U.S.A.
- ☐ Liquidity and order book up.
- ☐ Outlook encouraging.
- ☐ Dividend increased by 10%.

The final dividend of 7.0p will be paid on 1 July 1985.

	Year ended 31 December	
	1984	1983
Turnover	£1,000.0	£966.2
Profit before tax	27.1	26.1
Profit after tax	19.5	18.0
Earnings per share	29.6p	27.9p
Dividends per share	11.0p	10.0p

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World Weather

Area	C	F	Area	C	F
Africa	15	61	Indonesia	15	61
Algeria	15	61	Malaysia	23	73
Angola	23	73	Mali	15	61
Argentina	15	61	Morocco	15	61
Australia	23	73	Nigeria	15	61
Bahamas	23	73	Poland	15	61
Bangladesh	23	73	Portugal	15	61
Barbados	23	73	Romania	15	61
Belize	23	73	Russia	15	61
Bermuda	23	73	Saudi Arabia	15	61
Bhutan	23	73	Senegal	15	61
Bolivia	23	73	Sierra Leone	15	61
Brazil	23	73	Singapore	23	73
Bulgaria	23	73	Slovakia	15	61
Cameroon	23	73	Slovenia	15	61
Canada	23	73	Somalia	15	61
Cape Verde	23	73	South Africa	15	61
Cayman Islands	23	73	Spain	15	61
Central America	23	73	Sweden	15	61
Chad	23	73	Switzerland	15	61
China	23	73	Taiwan	15	61
Cote d'Ivoire	23	73	Tanzania	15	61
Cuba	23	73	Togo	15	61
Cyprus	23	73	Tunisia	15	61
Czech Republic	23	73	Turkey	15	61
Denmark	23	73	Uganda	15	61
Dominican Republic	23	73	Ukraine	15	61
Dominica	23	73	United Kingdom	15	61
DRC	23	73	USA	15	61
Ecuador	23	73	Venezuela	15	61
Egypt	23	73			

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FINANCIAL TIMES SURVEY

Confidence
strongly
back on line

/ ALAN CANE

NEW optimism is lifting the spirits and feeding the expectations of the pioneers of on-line services, companies which disseminate computer-held information to customers' desktops.

It is also encouraging others to develop their own services. The consultancy International Resource Development forecasts the entire U.S. electronic information market will be worth \$10bn annually by 1990. Most of this growth will be at the expense of printed information, according to Communications Trends Inc. It suggests that electronic delivery of business information will replace 11 per cent of print distribution in the U.S. by 1988.

Annual growth rates of between 25 and 30 per cent are expected for the European on-line market. In 1983, turnover was estimated at \$700m; the \$1bn mark is expected to be passed by 1985.

So there has been a sea-change from the late 1970s when the EEC sponsored Euro-net, a Europe-wide packet switching network covering some 300 scientific and technical databases, to counter the threat presented by large U.S. on-line vendors such as Dialog, SDC and BRS.

Euro-net was absorbed into the European telecommunications authorities' interlinked data networks and ceased to exist in December 1984.

Europe is still, most consultants believe, some five years behind the U.S. in on-line information services. This is giving some European observers, who see control of this basic business asset moving inevitably westward, cause for concern.

It would be wrong, however, to assume that the future for the electronic information industry is clear and problem free.

In retrospect, it is easy to see why there was so much enthusiasm for electronic information services in the early days—and why that early promise has taken so long to show signs of fulfilment.

sign an agreement to supply data to the IBM and Merrill Lynch venture.

Financial projections support these bullish moves. In the U.S. the market for online databases was estimated at only \$1.5bn in 1984 but is expected to grow to \$5.0bn by 1987.

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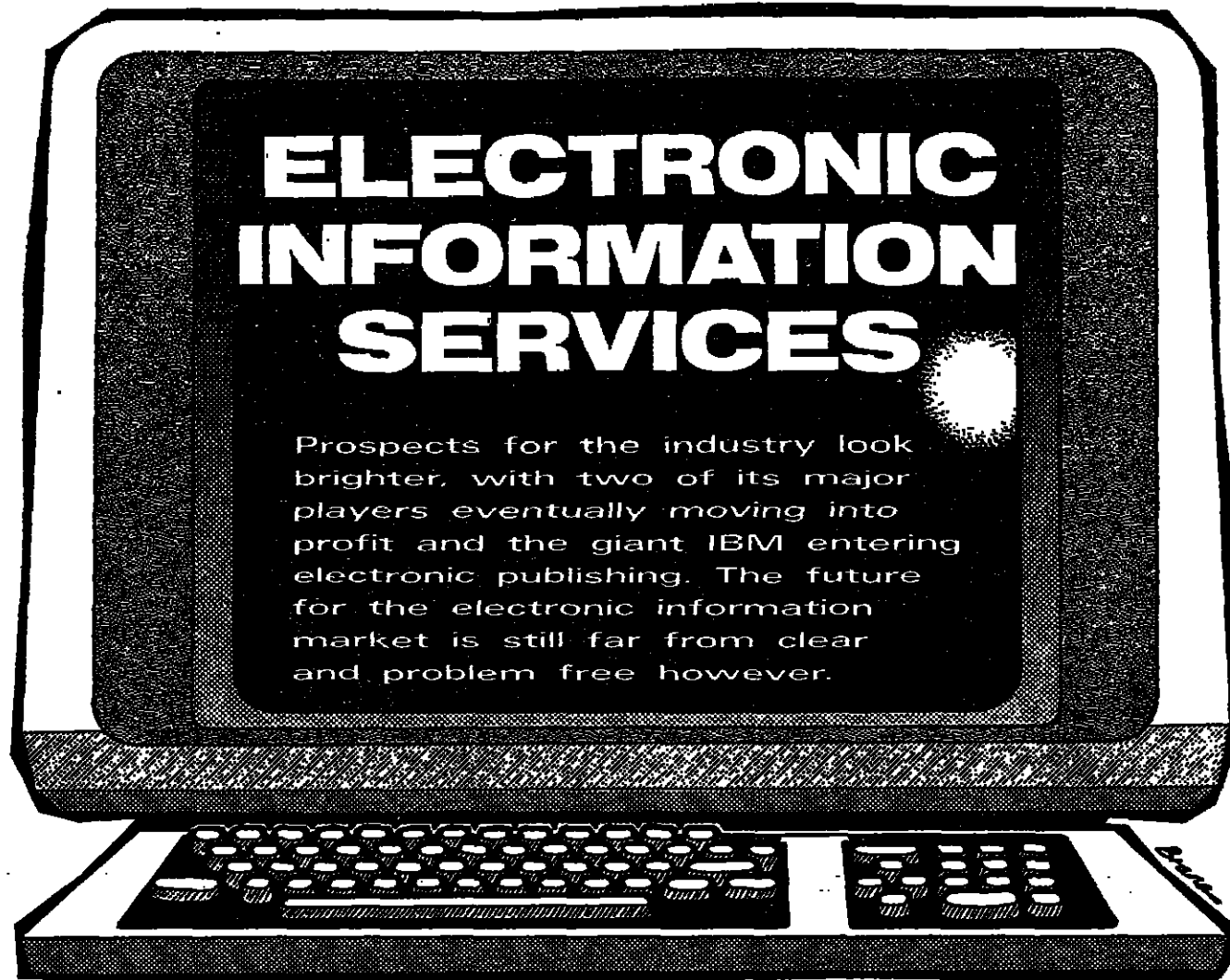
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Prospects for the industry look brighter, with two of its major players eventually moving into profit and the giant IBM entering electronic publishing. The future for the electronic information market is still far from clear and problem free however.

financial data, bears ample testimony to this.

Reuters, for example, realised in 1971 that fluctuations in currency exchanges had to be monitored as quickly as possible. Its "Monitor" service was established to provide information of the movement of currencies on a 24-hour basis; now the service has extended to include commodities, shipping, equities, bonds, gold and oil.

According to a recent study of the European information industry carried out by Business International of Geneva: "Reuters spends most of its research and development funds on markets, then purchases state-of-the-art technology to supply the markets with a service which soon becomes indispensable."

Reuters' pre-tax profits last year were \$96.2m on revenues of \$363m. Its services now reach over 15,000 subscribers in 74 countries.

Teletrac is based in New York and is Reuters' biggest rival in the U.S., although it is 40 per cent owned by the UK money-broker group Exco.

It now has some 14,000 terminals in place in the U.S. Its 1984 figures were spectacular: \$58.7m profit on revenue of \$114m.

Exel Computing, a part of the Exel group in the UK which provides on-line the "tools" for financial analysis—Exshare, for example, which provides raw

data on shares for backroom analysis, says its profits from electronic information are very strong.

IBM and Merrill Lynch are not the only big league players to show interest in such glitteringly profitable operations. Mr Walter Wriston, former chief executive of Citicorp, parent company of the largest bank in the U.S., has said that the organisation intends to become a principal competitor in the distribution of financial data-base services world-wide.

What has become increasingly apparent is that there is a lively market for financial information services at budget levels far below those met by the big

companies like Reuters, Teletrac or Unicom.

For example in the UK market, Mr Christopher Sharples, managing director of Prestel CityServices, the "poor man's Reuters" says: "Business has suddenly started to explode."

"There were 600,000 accesses in October, 1.25m in November and 1.90m in January."

The service is based around the British Telecom Prestel service which as Mr Sharples says is "beginning to shake off its grotty image."

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ware to enable them to be linked to databases.

Consultants estimate that general interest databases services like the Dow Jones News Service, Mead Lexis, CompuServe and The Source will grow annually by 75 per cent to reach \$178m by 1987.

The same pattern is likely to evolve in Europe, although more slowly—especially as telecommunications authorities' telephone time tariffs were established to recoup investment from transmitters of data rather than text.

Nevertheless, the Commission of the European Communities has helped to establish ten projects in electronic publishing including electronic newspapers and magazines.

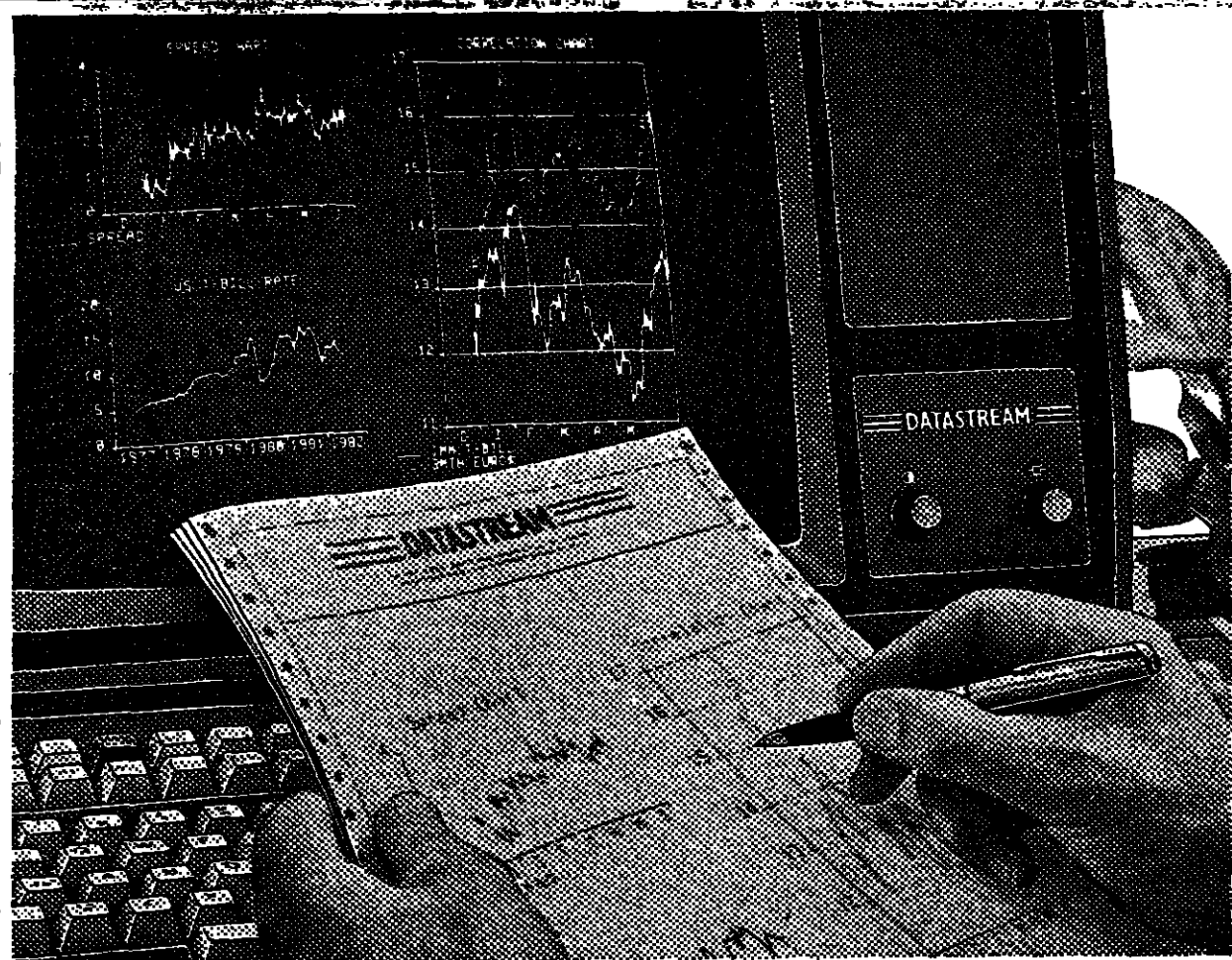
The largest international news and current affairs service in the UK, World Reporter published by Data-Solve and developed in conjunction with the BBC, is now available in the U.S. where the chief competition is Mead Data Central's Nexis service (which now distributes the New York Times database).

What seems the most likely next step is the merging of financial information and general news mediated by the use of computer-based artificial intelligence.

Such a system in embryonic form is illustrated by Unicom's Delta Trading System which enables users to manipulate data to help make decisions on trades.

Such a combination, not only bringing all the apposite information to the user's desk but presenting also the means to analyse it in unlimited different ways, is likely to change the whole nature of the on-line business. There would be no doubt about the value of the information and no quibbles over paying the price to get it.

DATASTREAM



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REUTERS

Electronic Information Services 2

Lack of standardisation a problem

Technology
ALAN CANE

THE electronic business information industry is suffering the technological pain inevitably associated with dramatic growth and comparatively unplanned responses to immediate market demands.

The cause is a complete lack of agreed standards, a situation seemingly fostered by some suppliers in the hope of maintaining a marketing advantage. The symptom, from the users' point of view, is a proliferation of incompatible information lines into the office and a proliferation of screens on the desk top to handle them.

The ideal number of screens is clearly a matter for debate—in London bank dealing rooms, for example, three seems to be the preferred number for foreign exchange dealers. Most people would agree that it is essential to have more than one screen. Proliferation, however, brings its own problems.

These include the cost, both of the terminals and the leased lines used to carry the information from the provider to the user, the space occupied by the equipment and difficulties generated for the individual user who has to remember a separate set of operating methods for

each screen. So the major technological argument turns around basic standards and the need to reduce the number of screens or terminals on any user's desk.

The second problem is the lack so far of a powerful voice and data telephone network able to handle text and information at an adequate speed. As Mr John Roddy of Mandarin Communications puts it: "Conventional voice band frequency shift keying is simply not an appropriate transmission medium for this kind of information."

Companies like Reuters avoid this difficulty by transmitting information only over leased lines; speeds of up to 9600 baud can be achieved which are fast enough—but expensive for the user.

The start of British Telecom's voice and data network, however, is expected in the next few months which should eventually resolve this difficulty.

A third problem which affects the publishers of legal and medical information essentially culled from outside sources rather than Reuters or Telerate—which essentially disseminate their own information—is the lack of common standards for the preparation of data for electronic publication.

It means one of two processes—rekeying data presented either as the printed word or as electronic data in a foreign format, or the use of a reading

machine able to convert text into computer readable form.

Datasolve, a subsidiary of Thorn EMI, for example, which publishes "World Reporter," a computerised information service, which makes it possible for customers to retrieve the full text of the Financial Times and the Guardian among a host of other information, uses the latest Kurzweil scanner to help feed in some 60,000 words every day.

Just as a lack of standards in conventional data processing has led to the emergence of "protocol converters," hardware devices which change data from one format to another, so in electronic publishing, bureaux have sprung up which, for a fee, will convert text or data from one format into a format compatible with the publisher's transmission system.

Mr Ray Hoare, development manager for Telerate in Europe, the Middle East and Africa has pointed out that two solutions have emerged over the past few years to the problem of providing easily read and up-to-date information which is updated readily.

First, the advent of the programmable keyboard. Second, the "digital feed."

The programmable keyboard enables various services to be accessed from a common keyboard—the microprocessor controlling the keyboard is programmed to look like the individual keyboards of the

services that have to be retrieved.

The digital feed collects, combines and manipulates the information from a number of individual services. As Mr Hoare puts it: "The reason that Reuters, Telerate, Datastream, Topic Quotron and the rest are all used at a particular desk position is that none of them offers all the available information."

"There seems no likelihood of this position changing dramatically in the immediate planning timescale. Consequently there is considerable interest in looking at data from one or more Telerate pages in conjunction with data from one or more pages of data from other sources."

"The vendors already create their own composite pages, but it is clearly desirable for users to be able to create their own multi-vendor composite pages."

So there are two trends—to reduce the number of screens on the user's desk and to make it possible to mix and match information from a variety of sources on the screens.

Mr Hoare, speaking at a seminar organised by Aregon, a company specialising in data feed management using videotex techniques, said Telerate's own protocol (SOP) made it possible for customers to create composite screens, but he warned that it was not a job for the amateur.

"Our experience suggests that the job of interfacing to and distributing our data feed requires two skilled people working for about four months."

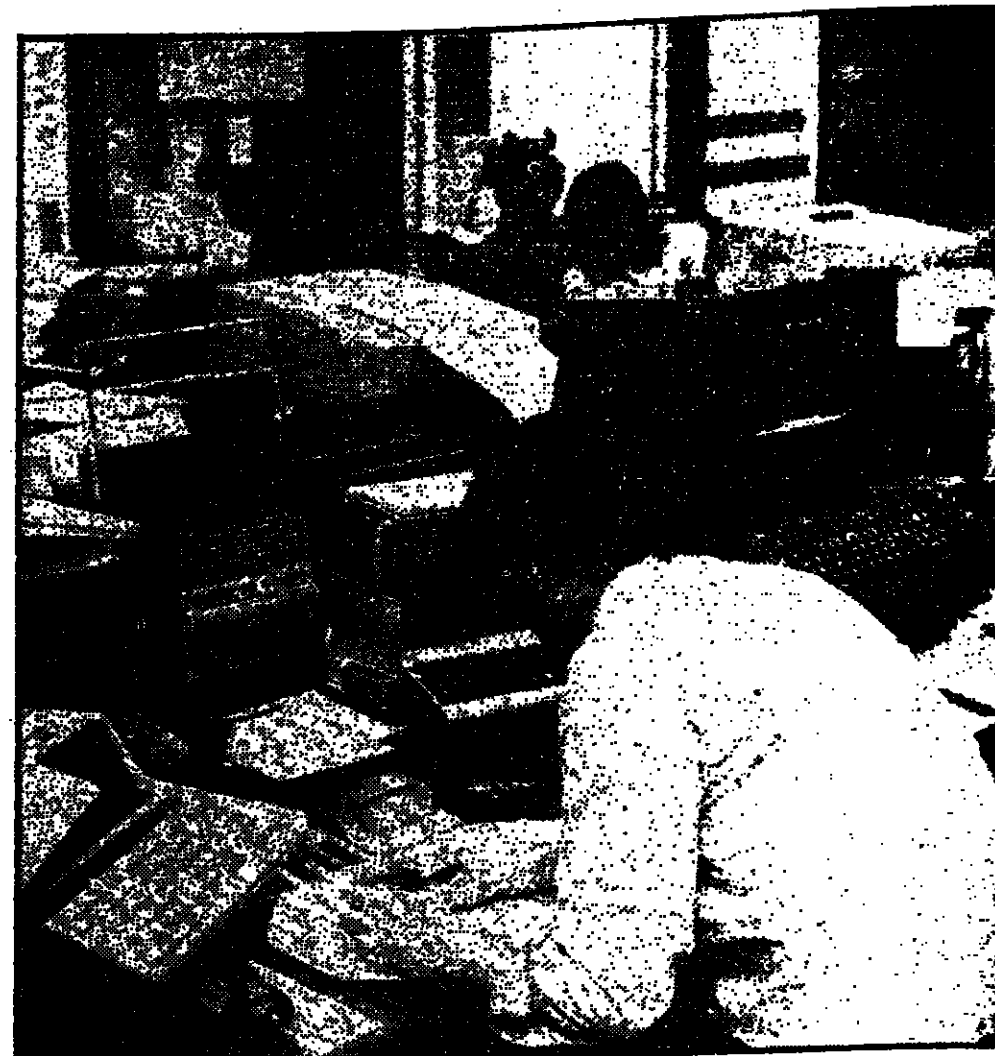
Mr Roddy of Mandarin, a sister company to Aregon, suggests that one answer is a network of intelligent terminals linked to service devices functioning as handlers for the information services. It is an attractive solution but expensive, especially where more than 100 terminals are linked.

Another solution is the use of a wideband video switching technique, which allows simplicity of selection and instantaneous display.

Its drawbacks are the selection and retrieval techniques which are expensive in terms of system resources.

Mr Roddy argues the merits of a system Aregon has installed at the Bank of England and based on videotex technology: "The basic concept is that of a videotex system modified to permit dynamic updates at levels lower than the full page interface to a series of software based services handlers."

The problem of integrating electronic publishing services will face all businesses sooner or later; competition from faster moving companies will ensure this. It remains to be seen if companies like IBM or AT & T can bring order to this situation by imposing standards from outside.



The fight for desk space, with the number of incompatible information lines coming into the office making for a proliferation of screens

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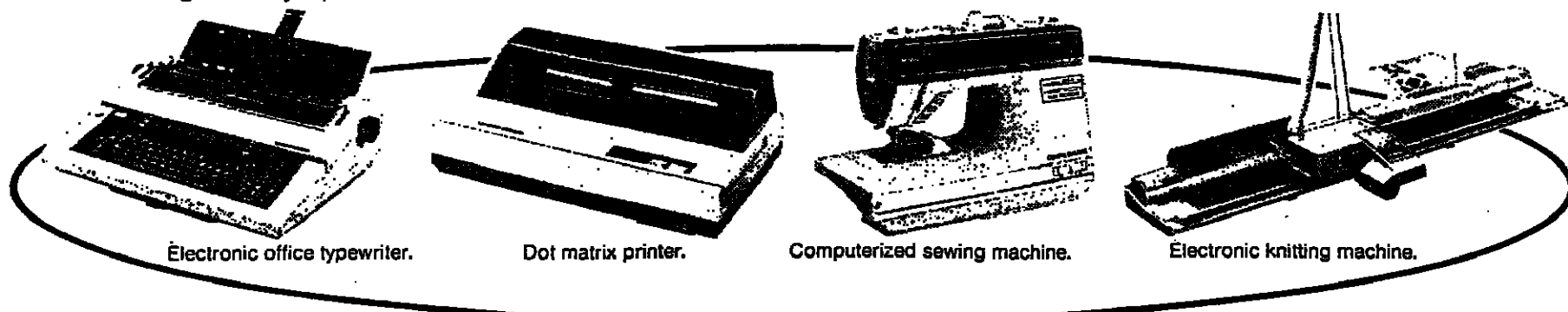
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AT THE tap of a few keys at a terminal, the researcher can flash through years of stories in some of the world's leading newspapers and magazines.

For in addition to being published in their conventional paper form, most leading English-language newspapers are now available on computer databases.

Most of the major U.S. papers like the New York Times, the Washington Post, and the Wall Street Journal have been on such databases for four or five years. More recently British papers, such as the Financial Times and The Guardian, and other publications like the Japan Economic Journal have started appearing in the computerised form.

Such electronic publishing represents a minor and peripheral activity which scarcely impinges upon the main business of producing and distributing a newspaper. But publishers are looking further ahead and wondering whether the ability to view their product on a computer screen will affect sales or the advertising revenue of the paper version.

Companies like Dow Jones Information Services, Mead Data Central in the U.S. and Datasolve, part of Thorn EMI in the UK, are looking for substantial businesses in electronic publishing.

No one is seriously suggesting that electronic publishing will mean the end of newspapers and magazines in the foreseeable future. The printed word has the advantage of being widely and easily available, portable—unlike a computer terminal—and much easier to read or scan through.

The rapid growth in the number of personal computers in the U.S. has begun to open up much wider opportunities for electronic publishing. Most of this activity has occurred in the U.S., partly because of the technology used in the publishing industry there.

Vast databases

For example Mead Data Central, publisher of Nexis and Lexis, which has vast databases of published information, takes the photocopying computer tapes used by magazines and newspapers in the U.S. and electronically transfers the information to its own computers.

Most newspapers in Britain are not written or set by computer. It means that the published stories have to be entered into the computer. This can either be done by using Optical Character Recognition (OCR) equipment which "reads" the newspaper or by manually retyping on a terminal.

In practice papers which do not exist in computerised form are usually retyped because of the considerable technical problems which still exist with OCR equipment. The retyping is typically done in low-wage countries such as Taiwan, the Philippines and South Korea. The disadvantage is the time it takes to get a newspaper

on to the computer database. Electronic publishing is not just restricted to newspapers and magazines. There are already large databases consisting of reference works such as the Official Airline guide published as a book by Dun & Bradstreet also available on several databases.

Read by laser

Many book publishers on both sides of the Atlantic are very interested in the possibilities of producing material both on computer databases and video-disc systems. Optical disc systems such as LaserVision developed and sold by Philips can store huge amounts of information. The systems were first developed to show pre-recorded films on a television with the information stored on a silver disc which is read by laser.

Already Philips and several Japanese companies are selling document storage systems to business which can keep records and other information on optical discs. These are very expensive, but work is also being done to put encyclopedias, reference works and educational books on domestic video disc systems.

The great attraction of publishing on video-disc is the ability to link it with a personal computer and create interactive programmes. An example, developed by Thorn EMI for the rival VHD videodisc system, is a programme on car mechanics. The programme shows pictures of both moving and still—of parts of the car. More important it can take the amateur mechanic through fault finding programmes by asking questions and then showing how to repair it.

The personal computer has become the key to the expansion of electronic publishing—both for business and, to a lesser extent, for the home.

The widespread use of personal computers in business and homes in the U.S. and UK provides an ideal terminal for databases and particularly important stimulus for electronic publishing.

In Britain Applied Computer Techniques has recently launched a package called Communicator on its Apricot range of computers which makes it easy to gain access to a number of databases.

Communicator, costing £395, consists of software and a built-in modem which enables someone to use the Apricot personal computer to be linked to databases like Extel, Textline, Dun and Bradstreet, Datastream and Pergamon Infoline.

In the U.S. Mead Data Central has recently formed a new group to speed the links between its databases and personal computer users. Until the end of 1983 Mead subscribers were linked to its databases through a leased dedicated terminal. Now subscribers can use personal computers and terminals from companies like IBM, Apple, AT&T, Wang, Xerox, and Televideo.

The combined effects of the rapid growth in personal computing, the improvement in communications and the rapid expansion in the availability of databases means electronic publishing is set to become an important industry in its own right.

Electronic Information Services 3

Determined steps to accommodate corporate demand

Company Searches
GORDON CRAME

COMMERCIAL credit searches, needed by a supplier or credit backer presented with an order from a company with which it might not have had previous dealings, have long been able to be undertaken by a telephone call to one of the organisations serving as storage centres of data on past payments.

These days, however, the 'phone call is increasingly being made through a computer modem to interrogate an online database.

The past six months have brought the arrival online of several such databases in the UK, much the same in scope and each the subject of intensive marketing promotion. In many cases their emergence has been as an adjunct to existing clearance operations covering individual consumer credit.

"Instant credit" via electronic access has been a fact of high speed retail life for some years, but its extension to the corporate sphere has come slowly and sporadically. The present flurry in establishing online companies databases signals a realisation within the business

information industry that for economic recovery — led as it has been by a consumer spending boom — to take hold fully, wholesale suppliers will need to become just as responsive to incoming orders.

Credit checking is not the only application to which the new databases lend themselves: the ability to isolate businesses of a particular size, range of operations, or geographical location also allows companies undertaking post-recession expansion plans to explore potential new customers, suppliers, or even acquisition targets.

These are acknowledged by the information providers concerned, however, as being secondary uses for the bulk of their customers. Even with the core function of clearing corporate creditworthiness, moreover, the field of regular users is narrowed somewhat by the fact that the biggest players find little need to become involved.

Mercantile Credit, the financial house subsidiary of Barclays Bank, says that while it is a major and willing user of consumer records available online, for its dealings with industry and commerce it would prefer to maintain its own independent operations.

It has its own person on full-time duty at Computex House, feeding it with any information it needs on registered accounts, while for further data its representative would simply go directly to the company in ques-

tion. It draws on external databases "only as a fallback in the last resort."

A more typical user is Medens Trust, a long-established but smaller finance house based in Brighton and dealing mainly in motor credit.

Medens, owned by the merchant bank Brown Shipley, underwrites 2,000 to 3,000 hire purchase transactions a month

Medens uses both UAPT InfoLine, brought online last September by the non-profit-making United Association for the Protection of Trade, and CCN Systems, a division of the Great Universal Stores group which last July took over the Manchester Guardian Society and put in place a viewdata line for its credit database.

The aim of the study is cost

Whisperwriter teleprinters, which embody a modem and can store a batch of different status requests in advance. "Having got 10 or 20 on board, you can ring up UAPT. It immediately feeds in your inquiries, and someone doesn't have to be there to watch it all the time," says Mr Smith.

The information providers are acutely aware of this level

tion. Its association with CCN is more recent and its use of the system is "still on an experimental basis," Mr Smith says.

But he expresses satisfaction with the quality of the data provided by each service as well as the format in which it is presented — an aspect which the providers generally have been at pains to simplify as far

business intelligence report — sending its staff out to research a company where the deal under consideration involves either substantial amounts of credit or a long-term contract.

But for the most part, as Mr Smith puts it, "it is really the speed at which one can get some initial information that is important. A full report can be obtained subsequently if needed, but generally we have the confidence to proceed."

The specific need when Medens makes an online request is for an alert to what he describes as "any adverse experience with another finance house," and Mr Smith sees this as one of the strengths of the UAPT information sharing principle, where searches requested in the past by other users can be made available to him.

He acknowledges, though, that manufacturing companies might find more useful a more industrially oriented service such as that provided by Dun and Bradstreet, which Medens has used in the past. D & B's Dunsprint facility came online last October, designed to be compatible with its existing U.S. service and part of a planned European-wide database.

Datastream, acquired by D & B last year, has an entirely separate companies database. Both carry details of financial history, structure and trading activities although Dunsprint is shortly to extend its payments coverage with a credit scoring

system drawn from information provided by suppliers of goods — another concept pioneered in the consumer credit market.

As yet, D & B has no definite plans to link the two services, and joint data collection remains merely a possibility. The attitude mirrors that of the industry as a whole — one of reluctance to create new upheavals in systems so recently established and still far from saturation in sales terms. Few if any have a customer list numbering much beyond 10,000.

The most recent entrant is Jordan and Sons, which last month brought its JordanWatch database online through Pergamon InfoLine, a system which acts as host to a range of business databases.

JordanWatch extends in scope to all UK limited companies, and includes the additional sophistication of a monitoring function which provides an on-screen alert to changes announced at any predetermined company.

For the business information providers themselves, the changes which have been announced over the past months have been determined steps to accommodate the growing demand for instant access. As a result, an industry has emerged which is at once diverse, highly competitive, and covering much the same territory. It may not take many more years before the logic for a greater pooling of information begins to intrude.

Credit checking is not the only application to which new databases lend themselves. The ability to isolate businesses of a particular size, range of operation, or location also allows companies undertaking post-recession expansion plans to explore potential new customers, suppliers or even acquisition targets.

— as could be expected, a high proportion of these are for individual applicants, but it does undertake an average of 50 commercial searches at each of its branches every month, amounting to "several hundred in all."

The figures are working estimates of Don Smith, Medens' credit director, who has just commissioned a detailed study within the company about how long it spends connected to the two search databases it uses and how fruitful its inquiries prove.

control, also a factor motivating the links to two systems which Mr Smith sees as "in direct competition, with services very similar to one another."

The cost advantage he sees in CCN's service, described by the provider as one of the largest private viewdata networks in Europe, is that access can be gained through any of its more than 20 centres around Britain. Because of this, telephone call charges can often be at the local rate.

For Infotek, Medens uses

of cost-consciousness on the part of their clients, as well as the very varying volumes of use.

Charge structures are as a result biased towards a pay-as-you-use basis, and annual subscription fees account for a relatively small part of their revenues. High frequency users can often win entitlement to a discount on these where they exist.

Medens came to Infotek through its long-standing membership of the UAPT organisa-

as possible.

The online data by no means offer a full enough account of a company's standing to satisfy the enquirer in all cases — for the majority of the 1m or more UK businesses on file, information immediately available will not extend far beyond the public records, although by a process of gradual accumulation this is being redressed.

Many of the organisations do also offer customised services where a user can commission what CCN, for example, calls a

U.S. ELECTRONIC DATA BASE SERVICES BY FASTEST GROWTH OF CUSTOMERS

Company	Service	1/10/1984 9 months' (Number of growth customers)	%
VU/Text (Knight Ridder)	VU/Text	800	627
General Videotext Corp	Delphi	5,000	203
Official Airlines Guide (Dun and Bradstreet)	OAG Electronic	15,000	150
NewsNet (Ind Publctns)	NewsNet	6,900	130
Int Thomson and BAI	Innerline	2,411	84
Dialcom (ITT)	Dialcom	50,000	74
CompuServe Inc (H and R Block)	CompuServe	145,000	56
AgriData Resources (Raintree Publishing)	AgriData Network	19,000	46
Dun and Bradstreet	Dunsprint	16,000	39
Dow Jones and Co Inc	News/Retrieval	164,000	35

Source: Knowledge Industries.

U.S. ELECTRONIC DATA BASE SERVICES BY GREATEST NUMBER OF SUBSCRIBERS

Service	Number of subscribers October 1 1984
Dow Jones News/Retrieval	164,000
CompuServe Information Service	145,000
Dialcom	50,000
Financial Information Services/Quotron	72,696
The Source	60,000
Dialog	53,000
Prestel	48,000
Reuters Monitor	44,000
Financial Control Services/Equifax	35,000
Market Division System 7/Telequote	30,000

Source: Knowledge Industries.

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A secure place in computer history

The Source
LOUISE KENOE

"THE SOURCE" holds an important place in personal computer history. Its roots go back to the days when personal computers were the toys of electronic hobbyists. Founded by William F. Von Meister, an entrepreneur in the telecom munications field, The Source became the first personal computer accessed "information utility."

Over the past five years The Source has grown into one of the most widely used computer information services in the U.S. Latest available figures show it had 60,000 members as of last September, with the number growing at a moderate rate.

For the "old timers" of personal computing, The Source represented a medium for inter-computer communications. The system is still widely used as a means of transferring files from one personal computer to another, whether to overcome the aggravations of incompatibility between different personal computers or to transfer data from one location to another.

Another popular feature of The Source is its electronic conferencing system, called Participate. Using Participate groups with common interests — whether they be co-workers in distant locations or a personal computer "user group" — members can hold discussions to which every participant can add his "ten cents worth" as and when he chooses.

Like its competitors, CompuServe and Dow Jones News Retrieval, The Source offers a variety of "news" services. The most comprehensive is United Press International's wire service. Users can tap into UPI reports selecting a geographical region, subject matter or date. News items are stored in the system for about a week. Top news stories from around the world can also be obtained

on The Source from the Videotext service of Associated Press. Computer shopping, via Computore on The Source, is "electronic mail order." Whether the system offers any real advantage over conventional mail or phone order catalogues is debatable, but the novelty certainly seems to be attracting users.

A real need is however fulfilled by the "official airline guide electronic edition." Business travellers in particular are tapping into The Source to take advantage of this new data base.

The user simply types in his origin and destination to call up a list of flights and air fares. The system was recently extended to cover overseas travel as well as U.S. domestic flights.

The source is also at the centre of the competition to attract home computer investors — individuals who use a computer to make stock transactions. Investor services available on The Source include real time stock quotes, instant transactions managed by Spear Securities, a Los Angeles-based independent brokerage firm, and on-line portfolio updating.

The challenge facing The Source, and indeed all such information services, is, however, to prove themselves indispensable to a sizable group of customers. Currently it is much cheaper, and often easier, to find information using conventional libraries.

As a result, the most lucrative aspect of The Source has been its sale of subscriptions, rather than subscribers' on-line usage. Source members pay a U.S.\$50 registration fee and a minimum charge of \$10 per month to maintain their membership, even if they do not use the service.

Once on-line, users pay between \$7.75 per hour for non prime time to \$20.75 during business hours. Premiums are charged for certain business-related databases.

Other providers are profiled on Pages 4, 5 and 6

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Electronic Information Services 4

More acquisitions likely in search for growth

Reuters

RAYMOND SNOODY

AT THE end of last year Reuters, the international news and business information company, had a total of 19,477 subscriber contracts for its range of business services and 47,631 video screens in operation.

The latest sign that Reuters is a restless company on the move came earlier this month with the announcement that the company will market the Instinet equity trading service outside North America.

Instinet is a computer system which provides continuously updated market information, as well as automated trading of equities and other similar financial instruments.

The deal could lead to the creation of an automated trading system embracing stock markets around the world.

Reuters already provides a dealing service—complete with paper printout when a deal is struck for currency, bonds and bullion dealers.

Mr Glen Renfrew, Reuters managing director said at the time: "The agreement with Instinet will help to strengthen Reuters presence in the international equities market. It links a growing service, backed by some of Wall Street's largest retail brokers, with Reuters worldwide communications network."

The relationship with Instinet comes less than a month after Reuters agreed to buy, for around \$57.7m, Rich of Chicago, the designer of communications systems for financial trading rooms.

At the heart of the Rich system is a single console which controls financial information from many different sources and the purchase gives Reuters further control over advances in the receiving hardware, as well as the provision of the information itself.

Last month Reuters declared profits before tax for 1984 which were up by 34 per cent to \$74.3m. And Mr Renfrew makes it clear that the company is looking for further acquisitions. At the end of the year Reuters had \$84m in cash should it find the right purchasing opportunities.

Reuters is clearly looking seriously at data bases in areas close to its main interests in financial and business information.

At a less dramatic level than acquisitions, Reuters has been



On the floor of the London Stock Exchange when Reuters went public. Mr Nigel Judah, group finance director (second from left), Sir Denis Hamilton, chairman, Mr Glen Renfrew, managing director, and Mr Michael Nelson, deputy managing director and general manager.

gradually extending its services. The Eurobond database launched last year was seen as the first of a family of financial information services which will add elements of historical data and calculation to "Instant News".

"We are always looking at new products and new ways of enhancing the products we are

already selling," says Mr Robert Eborington, Reuters money markets manager. The company is planning to add graphics and more analysis facilities on commodities. Talks are also being held with the banks on the possibility of setting up a Libor service (London Inter Bank Overnight Rate).

Shortcut to obtaining background material

Finsbury Data Services

RAYMOND SNOODY

WHEN Tim Brooks and Ron McKay started planning the launch of a new trade magazine covering the media, lack of background information was clearly a problem.

"We started keeping cuttings from last October but really we had no library and no memory," says McKay, executive editor of Media Week which was launched on February 5.

A librarian advised them to avoid cutting up bits of paper and subscribe instead to an on-line service.

Now the magazine has a memory in the form of a terminal from Finsbury Data Services which provides text-line-unlimited business and political information for an annual fee of \$8,850.

"We couldn't get a librarian for that and information available goes back more than five years," says Ron McKay. Finsbury is giving the maga-

zine instant access to the sort of comprehensive background information from all over the world that the small journalistic staff of eight could not easily match in any other way.

"Do you remember when the London Evening News closed?" Ron McKay asks. He needed to know for an article on Rupert Murdoch's planned new London evening paper The Post. Textline came up with more than 20 references.

Mr Graham Bleese, chairman of Finsbury Data is not surprised by such testimonials.

"It's very useful for small businesses. For a modest sum you effectively acquire a vast library," Mr Bleese comments.

His customers range from such small new companies, through medium-size stock brokers, to some of the world's largest corporations and institutions.

Finsbury, which was set up in 1979, is owned by three UK financial institutions—Scottish Northern Investment Trust, Scottish Amicable Life Assurance and British and Commonwealth Shipping. They see it very much as a long-term investment.

Finsbury runs two other services apart from Textline. Newsline which gives summaries

of that day's national and international news and Dateline, an on-line corporate financial analysis service. Newsline costs \$1,000 a year and Dateline \$750. In the past few months Finsbury, which now has an annual turnover of more than \$2m, moved into a trading profit for the first time.

"We started with a five year plan which saw us being in this position about now," says Mr Bleese who has been involved in electronic information systems for more than 20 years.

"There have been times when business was slow but people are coming to terms with a traditional area, with a new mode of information retrieval," he adds.

Finsbury now has more than 1,000 subscribers and the growth rate has been around 30 per cent a year.

Most of the subscribers are organisations or companies. They range from the Moscow Narodny Bank to the House of Lords, Cadbury Schweppes and Westland Helicopters to Lehman Brothers and Edinburgh City Library.

But it is possible to get into the database with an IBM personal computer rather than having the Textline terminals. Instead of the annual subscrip-

tion customers can choose to pay £70 an hour on a use basis. Finsbury has many tales to tell of subscribers who have found what they wanted from the database. One British financial institution needed to find out about emeralds as quickly as possible. The database, which is held on Digital Equipment computers, turned up 53 items on emeralds including one on an emerald find in Afghanistan.

A woman executive at Monsanto in the U.S. due to have a meeting with a German company, researched it using Finsbury and tells glowingly how she was the only one at the meeting who knew about the potential customer.

If you ask the database—for example—for items on BP covering past three months

345 are offered within about three or four hours. Information comes from sources such as national newspapers, press releases, corporate financial reports and brokers surveys. Apart from English it is published in French, German, Italian, Japanese, Spanish and Danish.

Finsbury is about to launch four new categories on the database—finance, property, insurance and consumer goods. Further categories to provide a better service for industrial and commercial clients will probably be added later.

As Finsbury Data steps up its marketing effort in Europe and the U.S. Mr Bleese sees no reason why the present growth of his electronic information services should not be sustained.

GLC INFORMATION TECHNOLOGY SERVICES

The Greater London Council introduced its first computer twenty five years ago. The GLC's Central Computer Service is now the core of a network of more than 1000 terminals situated throughout London and the Home Counties and responsible for over 1000 other smaller computers and processes in the capital.

The Council has adopted the new technology and uses it extensively, not only to improve the administration of government in London but also to provide greater benefit for London and Londoners as a whole.

The Computer Workshop—the GLC's demonstration centre—is equipped with a wide range of computer equipment and open to Londoners (both individuals and groups) to promote awareness of the benefits and pitfalls of computing.

Among the Council's achievements in the field of information processing are:

- * The Greater London Housing Mobility Scheme which matches the requirements of those wishing to move home with the details of vacant council houses throughout London and in the Home Counties
- * The prize-winning use for architectural and engineering work of one of the largest Computer-aided design systems in Europe
- * The Road Accident System which helps the GLC, London Boroughs and the police identify the need for new road safety measures
- * providing on-line databases on technical and professional professions and current affairs to users throughout the world
- * central computerised systems for statistical analysis, mapping and plotting for local authorities throughout London
- * a hand-held computer developed for use by auxiliary workers in order to increase the take-up of welfare benefits in London.

These few schemes, although only a fraction of the total, illustrate the wide range of services provided by the GLC. For fuller information concerning any of the GLC's information processing schemes or the likely effects of the Government's abolition proposals, please contact:

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Electronic Information Services 5

A strategy of diversification

Dun and
Bradstreet
GORDON CRANE

TWO DATABASES, between them providing access to details on nearly 7m companies worldwide, have been brought online in the last six months by the UK division of Dun and Bradstreet, as part of a strategy to transform the US-based business information agency into a broad-ranging international warehouse of corporate data.

The aim is to make its services of equal use to marketing managers planning mailshots and finance directors contemplating takeovers. The new diversity, though, is intended to remain underpinned by D&B's traditional strength: the regional teams of credit monitors in personal touch with many of the businesses on its files.

While continuing to expand in the US—last year D&B paid \$1.1bn for A. C. Nielsen, the market research concern—the company has been making a concerted move to build on its less-established European operations.

In the UK, apart from its 87th purchase of Datastream last June, it has set up a computer centre at a first-year cost of £25m, and plans by mid-1985 to bring online subscriber services to the Netherlands and France, with West Germany, Belgium, Denmark, Austria and Ireland following by October.

The commitment is clearly making initial inroads on profits: D&B-Eurinform, its much smaller Belgian unit, for example last month reported a 77 per cent setback in net income as a partial result of an investment in computerised information.

But the company is confident the need is there. "For many people, it's just no good recycling data in the past few days later," says Amanda Connor, computer products manager for

D&B's business marketing division in the UK.

The databases which came online towards the end of last year are Dunsprint, offering company registry and in some cases immediate credit information on around 1m British companies, with access to a further 5m in the U.S.; and Who Owns Whom, an electronic version of the familiar set of directories linking about 25,000 parent companies in world business centres with their 275,000 or more subsidiaries and associates.

They join Key British Enterprises (KBE), available online since 1983 as a means of targeting the country's top 20,000 companies.

Access to each is through the user's own computer terminal or microcomputer—D & B is not in the hardware retailing business—via a modem or acoustic coupler to the telephone.

Quickest way

Dunsprint, to which the bulk of the company's energies in this field have been devoted, is handled by D & B directly. KBE and Who Owns Whom are both accessible through the Pergamon InfoLine host system, chosen as the quickest way of getting these services up and running while drawing in the existing InfoLine customer range.

Although an inevitable degree of overlap exists in the information stored in the three databases, they are seen by the company as serving divergent needs—a perception reflected in the extent of the data and its presentation, the separate marketing efforts, and the differing cost structures involved.

KBE, confining itself to an outline sketch of Britain's blue chip and middle ranking companies (line of business, turnover, worldwide markets, regional bases, number of employees) would by an inverse logic tend largely to attract smaller concerns with a lesser visibility but eager to become their suppliers.

The crucial advantage of a

computer-based system of this nature is the ability to predetermine the sort of business that a sales drive might best be aimed at, and then obtain an instant list of those which fit the bill.

One such profile cited by D & B is of companies involved in telecommunications, turning over more than £1m a year, with 1,000-plus employees and exporting to the U.S. Without the facility for electronic cross-referencing of these categories, the process would usually be too laborious to be worthwhile.

Once a KBE user company has isolated its list of targets on screen, it has the contacts for its sales staff to pursue (some 125,000 directors are named individually) or can have address labels produced in the KBE format for mailings.

What brings the system within the financial reach of small businesses—often wary about the cost of committing themselves to a service they might infrequently use—is the absence of a subscription charge. The basic cost is timed per minute, with additional charges for each company displayed.

Although the creditworthiness of the upper crust of corporate Britain displayed on KBE would rarely be in question, the same could not be expected to apply with equal force to the much larger number listed on Dunsprint. The emphasis there is on credit status, with the companies viewed primarily as potential trade customers.

Not exclusively so, however—the financial information it offers can just as easily be used as the trigger to a takeover bid. Mr Roy McInnis, co-ordinating manager for the Dunsdata retrieval system on which the service is based, says the related Dunsquest facility in the U.S. is being used more and more as a takeover tool.

"As a result, it is geared there increasingly to acquisitions," he says, and D&B's attempts to offer a responsive attitude to differing markets have meant that the initial promotion of Dunsprint in Europe is laying stress on such applica-

tions, as well as functions like a breakdown of capacity levels and product ranges of potential suppliers, also allowing an assessment of how competitors are faring.

The company is anxious to make clear, though, that the core credit evaluation ability is not being neglected along the way. From next month Dunsprint will embody a 1-to-100 scoring system based on an analysis of time lags in payments made to suppliers.

This sort of detail will not be instantly available for all the companies on the Dunsprint "books"—of the 1m directly accessible only some 350,000 carry much information beyond the bare company registration data (in many cases, the very user-friendly format will make the frank acknowledgement: "File needs updating").

Tailor-made

At that point the tailor-made aspect of the D&B service comes in: users, who buy access to Dunsprint in advance "blocks" of time, can commission a report of a company's standing.

The sheer number of corporate units involved means that Dunsprint is updated on a more sporadic basis than the more selective KBE and Who Owns Whom, each of which is given a monthly overhaul to draw in any new data relevant to the listings.

The Who Owns Whom data is restricted to the structural rather than the financial, but it none the less enables large organisations to keep a check on their trading exposure to any particular group, and subscribers—who sign up on an annual basis—can nominate those about which they wish automatically to be informed. Of the 300,000 entries in Who Owns Whom, an average of 10,000 are changed each month and 5,000 newly incorporated businesses added—an indication of how quickly the annually published information in book form can date, as the pace of worldwide mergers and acquisitions continues to quicken.

Stefan Wagstyl looks at the benefits derived by one big user of electronic information services, stock-brokers Hoare Govett

Worth is proved
by time saved

A TELEPHONE call from stock-broker Hoare Govett's London office to Australia takes 30 seconds to connect. Across Reuters international network the same message can be flashed around the world in 13 seconds.

For international dealer Mr Dick Robinson, who specialises in gold and mining shares, that advantage alone makes electronic information services indispensable.

And his employers are in no doubt about the importance of electronic information services. Hoare Govett, in which the U.S. bank Security Pacific has a stake, spends well over £250,000 a year in rent to the information providers—it is the third

largest item on the annual account after office rents and salaries.

The largest slice of this money goes to Reuters which is available on about 100 screens mostly in the broker's dealing room.

From Reuters, dealers like Mr Robinson can receive up-to-the-minute information on foreign exchange movements, stocks and shares, commodities and the money markets.

Reuters does not say Mr Robinson is providing a broad picture of different markets. But other services are used to supplement Reuters in particular fields: Hoare Govett's gilt (government bonds) dealers use Telerate to cover the bond market; the U.S. equities desk uses Quotron to help keep in touch with American share prices; and for the London stock market, the dealers turn to the Stock Exchange's own network.

Meanwhile in the broker's research department, the analysts say their most important electronic information service is Datastream. "We would die without it and so would most other brokers," says Mr Bob Cowell, head of research.

Datastream, which was originally developed and later sold off by Hoare Govett, offers subscribers access through a display screen to a database including a wide range of information on UK and Continental stocks and shares.

Alongside Datastream, sits the latest information service to enter Hoare Govett's offices: this is Textline, run by a private company, Finsbury Data Services, and offering an electronic library of press cuttings on all subjects.

But does Hoare Govett have any criticisms to make about the development of the electronic services which are now at the heart of its business? Apart from inevitable grumbles about costs, Mr Guy Kingsbury, head of systems development, does have one complaint.

He says that the large information providers do not do enough to explain what is available on their topic. Reuters, for example, has tens of thousands of pages of information but the average dealer uses about ten.

Part of the answer, says Mr Kingsbury is for Reuters and others to offer better and continuous training to their clients.

The other part is for the information providers to offer more limited packages of services—and charge less. Reuters does offer a 32-page service, but even this is expensive, says Mr Kingsbury.

He compares the electronic information providers to the makers of mustard—both make their money not from the amount of product used but from what is left behind—either on the plate, or inside the computer.

Telerate...

WORLD SPOT CURRENCY MARKET									
LAST FIVE UPDATES IN EACH CURRENCY									
				PAGE 263					
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3568	B.C.I.	MIL 2.2432	9.14	3371	DEN NORSE	OSL 2.7615	9.13		
3516	DRESDNER	FFM 1.1185	9.13	3540	CRUSIGER	ZUR 2.7615	9.13		
3509	U.B.A.	PAR 2.2432	9.14	3506	CHEMICAL BK	LUN 2.7615	9.13		
(EURO MARK DEPOSITS PG 272)									
06:58 CALENDAR OF EUROPEAN OFFERINGS..... 1045									
07:26 DOLLAR STERLING OF HIGHLY LIQUID IN EARLY FRANKFURT TRADING..... 1045									
09:47 MITSUBISHI OIL SELLS ILO REFINERY FACILITY..... 1658									
09:10 DOLLAR CONTINGENTS GAMING AGAINST GULFERS EYES STEADY..... 1662									
09:12 SAUDI BATES THRIFTER ON DOLLAR STRENGTH, KUWAIT RATES STEADY..... 1668									
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Increased effort
pays off with
rapid expansionDow Jones
PAUL TAYLOR

THE Wall Street Journal is still the Dow Jones flagship and primary profit earner, but the company's ambitious electronic publishing initiatives are attracting increasing attention.

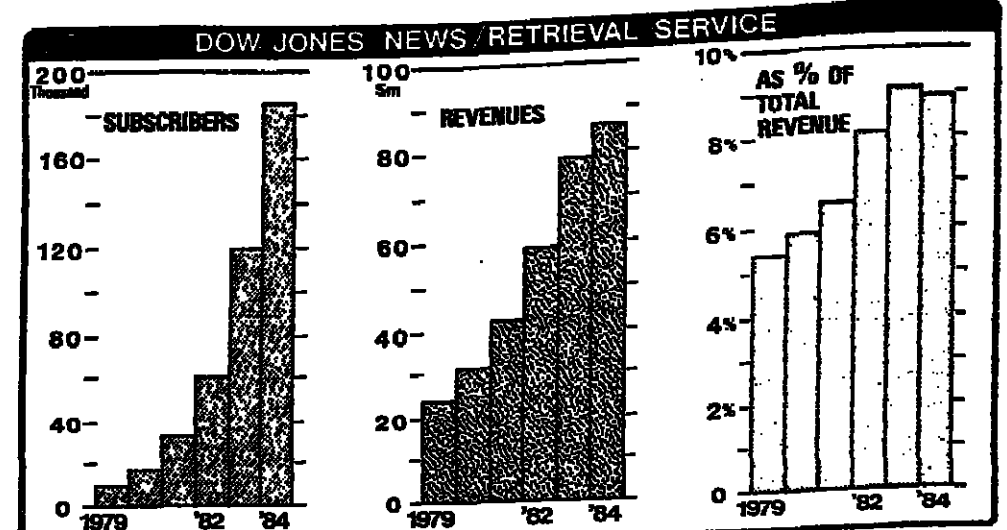
In the 1970s, after pioneering satellite newspaper printing, Dow turned its attention to what Mr Carl Valenti, vice president of Dow's information services division, describes as "finding other ways to deliver our information through different media."

The move into electronic publishing grew directly out of the Dow Jones News Service, the

unit that had put out a news ticker, tape for almost 90 years. Putting that information into a computer, adding stock quotes and other business information, initially primarily aimed at brokers and institutional clients, was a logical extension of the broadtape service, growth of which had begun to flatten by the mid-1970s.

The result was the Dow Jones News/Retrieval Service, perhaps the most popular business-oriented database in the U.S. From small beginnings the service has grown rapidly. Its revenues now almost equal those of the broadtape itself. Together the two services represent the bulk of the \$66m in revenues of Dow's information services division.

Last year the number of databases available on the News/Retrieval Service expanded from 26 to 35 at year-end, ranging from the full text of the Wall Street Journal to financial analysis, sports, weather forecasts, film reviews and the Academic American Encyclopedia. Subscribers grew by over 50 per cent to 185,000. Even Dow executives admit it will be hard to match such spectacular growth in the future.



The reason for the success of the News/Retrieval Service is not hard to find. There are now about 17m personal computers in U.S. offices and homes - up from around 10m a year ago and 5m the year before.

About 10 per cent of these machines are equipped with modem devices that allow the computer user to communicate over telephone lines with other computers.

This phenomenal growth in personal computers with the ability to collect information electronically over the telephone line has spurred a booming business for the electronic information providers. Today there are over 2,000 on-line databases in the U.S. But, unlike some, Dow Jones has concentrated on the business market. The service has been expanded

primarily in response to customer demands, particularly those of professionals as personal computers have found their way from the office desk into the home.

Nevertheless Dow's information services division has had some notable failures. In 1981 the company started a service called Dow Alert which delivered broadtape news over FM radio to a customer "black box." Using the box, subscribers could select specific companies or subjects to track - the device kicked out an alert when a story on one of these subjects came up and recorded it for playback later.

Last year the company killed off Dow Alert, admitting that people never really understood the service or how to use it. In its place the company has

launched Dowphone, a service which lets subscribers dial a telephone number to listen to the latest news on their favourite topics. So far Dowphone has about 10,000 customers.

The information services division is also expanding its activities in other ways. It has moved aggressively into the specialist information management software marketing and development field, making investments in small companies en route.

In addition Dow Jones has actively pursued joint ventures with other financial and market information providers like Quotron and Telebase - both in the U.S. and overseas.

Electronic publishing is perhaps the key to Dow Jones's most ambitious diversification strategy.

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EUROPEAN ON-LINE DATABASE MARKETS

	1982	% of total	1987	% of total
U.S.\$m	market	U.S.\$m	market	
Marketing information	275	36	605	34
Financial database services	216	29	535	30
Credit information	182	—	185	10

† Forecast. Source: Frost and Sullivan 1983.

GROWTH OF EUROPEAN ON-LINE MARKET

Description	1982	1985*	1987*	Forecasting body
U.S.\$m	U.S.\$m	U.S.\$m		
On-line database services	185.7	—	570	IDC (1983)
On-line database systems	757	—	1,800	Frost and Sullivan (1983)
Electronic data	532	1,000	—	Business Int (1984)

*Forecast

Quiet revolution in legal profession

Lexis

RAYMOND SNOODY

THE CASE Miss Sharon Murray, a young solicitor at City law firm Wilde Sapte, was given to research was very complex.

It involved a British subject being sued for libel in a New York court by an Austrian plaintiff. She needed to know all the relevant cases affecting law in three different jurisdictions. She began the search on Lexis, the on-line legal data base and retrieved five relevant cases from the data base in Dayton, Ohio in a matter of minutes.

Without it, she admits, she would have found it difficult knowing where to start, and the task could have taken several days.

Wilde Sapte, which specialises in banking and commercial law, and this year celebrates its 200th anniversary, began subscribing to Lexis last year.

Now the terminal which gives access to 200bn characters of case and statute law, the largest data base of its type in the world, sits in the firm's library - a slightly incongruous intruder among the leather-bound law reports that run back to 1891.

Wilde Sapte is a recent example of the quiet revolution that has overtaken a significant proportion of Britain's legal profession in the past five years.

A profession noted for its conservative nature has happily gone on-line and embraced electronic publishing. In the UK more than 7,500 people have been trained to use Lexis, a service provided in Britain by Butterworth Telepublishing, a subsidiary of Mead Data Central the U.S. legal publishing company.

Mr Kyle Bosworth, marketing manager of Butterworth Telepublishing points out that 51 of Britain's law schools now have Lexis and only three do not. Eighty-five sets of chambers are

on-line and 560 barristers have been trained in the art of instant retrieval.

Lexis, which began life as ORAR in 1968, a creation of the Ohio Bar Association, first began in London in 1979.

Mr Bosworth set up a demonstration in Bell Yard near the Temple and asked lawyers to bring real research to try it out. Mr Geoffrey Bryce QC was the first to take it, and Norton Rose the first law firm.

It was solicitors who really took to Lexis, which costs about £6,000 a year or about £1.20 a minute of access, Mr Bosworth states. Barristers started to notice that the quality and range of solicitors' research had improved dramatically - and did not want to be left behind.

Paper and books have not gone out of fashion at Wilde Sapte, but Mrs Susan Ellaby the firm's librarian is convinced that Lexis saves time and money on research.

There are "eureka" moments when Lexis throws up the full text of a case a lawyer only vaguely remembers having read about.

"Lexis is a logical machine. If you put in common words a lot of irrelevant material will be thrown up," explains Mrs Ellaby.

The trick is to use key words to narrow the range of material offered to that which is truly useful. Apart from full text the computer has a Key Words in Context facility which offers a window of 25 words either side of the key words to show whether a document is useful.

The whole of British and American statute law as in force and amended is on the data base which is run on four Amdahl mainframe computers. Lexis has the contents of a range of law reports dating back to 1945. In addition new statute law and the most up-to-date cases are available on the data base more quickly than the printed versions.

"I would hate it if the day ever came when everybody was on line and never looked at a book. I think the way to look at it is not as something special but just another library tool."

says Mrs Ellaby.

Lexis is still very much a device in the library to be consulted when needed. But Mr Robert McCaw, the Wilde Sapte senior partner responsible for the library and the decision to put a computer terminal among the books, is certain Lexis has something to offer.

"The expense is entirely justified. I have no doubt about that," he states.

A lawyer, for example, dealing with a case involving restrictive covenants under section 227 of the Companies Act can call

up all relevant case law in a few minutes at the terminal.

It is, Mr McCaw believes, a very efficient search and retrieval tool.

"Ask it the right questions and it will tell you. But it will never take over from books," says Mr McCaw.

Lexis in the UK has spread through large and medium firms, in and out of London.

However, the day when a terminal linked to the Dayton data base is on the desk of every country solicitor still seems a long way off.

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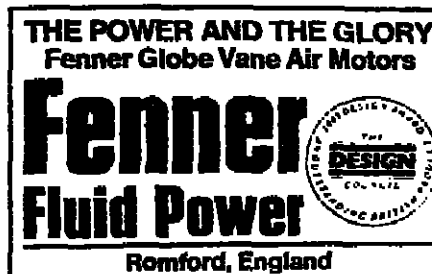
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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Thursday April 4 1985



Talks advance for U.S. Steel link with Korea

BY TERRY DODSWORTH IN NEW YORK

U.S. STEEL is discussing with a number of foreign producers joint projects aimed at reducing its costs and injecting capital into its activities.

The leading U.S. company refused yesterday to give details of its negotiations, but there are strong indications in the industry that it is well down the road towards an agreement with Pohang Iron and Steel of South Korea.

Mr David Roderick, chairman of the U.S. group, recently visited the South Korean company on a tour of South East Asia.

U.S. Steel's negotiations follow an abortive attempt to reach a similar

joint agreement with the British Steel Corporation (BSC), the nationalised UK group, two years ago. At that time U.S. Steel was intent on a deal that would involve the investment of BSC funds in the Fairless plant near Philadelphia. BSC would have modernised Fairless and then supplied in with British-made raw products finishing.

Since then other U.S. companies have forged several links with Japanese steelmakers. The largest of these agreements was a \$250m deal under which Nippon Kokan took a 50 per cent stake in National Steel, but there have been four other large deals.

Kawasaki Steel of Japan, for example, bought Kaiser Steel's Fontana works in California, which it supplies with raw steel from Brazil. Wheeling-Pittsburg lined up with Nippon of Japan in a finance and technology agreement.

In U.S. Steel's case it is felt that the most likely outcome of the current negotiations with Pohang will be a deal along the lines of the proposals for the link with BSC, since the South Korean company has exceptionally low raw steel production costs. Pohang might want to gain access to U.S. Steel's technological know-how at the same time.

FMC may produce Bhopal chemical

By Our New York Staff

FMC, THE U.S. chemicals and equipment group, is considering making methyl isocyanate, the deadly chemical that killed some 2,000 Indians after a leak at a plant in Bhopal last year.

Since the disaster at Bhopal, production of methyl isocyanate has been suspended in the U.S. by Union Carbide, the world's main producer and the owner of the Indian plant. FMC, which uses the chemical in its fertiliser production, has been acquiring alternative chemical supplies from an unnamed European source.

Du Pont, another big user of methyl isocyanate, has already decided to begin manufacturing the chemical for use in fertiliser production at its La Porte plant in Texas. That investment will eliminate the need for transportation of the chemical.

One other proposal being considered by FMC is to transfer its own fertiliser output to West Virginia, building a plant near Union Carbide's facility. Union Carbide is planning to resume output of methyl isocyanate at the West Virginia plant this month. It said yesterday that modifications designed to improve safety at the plant had been completed.

SEC backs ITT over liquidation

By Robert Gibbens in Montreal

ITT, the U.S.-based multinational conglomerate, has won the backing of the Securities and Exchange Commission (SEC) for its decision not to submit any shareholder proposals for liquidating the company to its annual meeting on May 16.

ITT, which is in the midst of a major reorganisation including the planned divestiture of assets valued at \$1.7bn, confirmed yesterday that the SEC agreed early last week that it need not include the liquidation proposal in proxy material.

The group received five form letters proposing a liquidation in November. Subsequently, four of these letters were withdrawn. ITT, which opposes liquidation, declined to include the fifth proposal in the proxy material because it claims that it was made by a shareholder seeking satisfaction of a "personal grievance" against the group.

ITT also revealed that it had told the SEC that liquidation proposals were "orchestrated" by a New York investment adviser who had connections with two families which control large stakes in the company but had not owned the shares long enough to submit their own liquidation proposals. ITT identified the two parties as the Pritzker family of Chicago and the Anschutz family of Denver, Colorado.

Advance for champagne producer

By Our Financial Staff

MUMM, the big champagne producer which is controlled by Canada's Seagram distilling group, reports increased profits for 1984.

Pre-tax earnings have risen from FF42.2m to FF48.2m (US\$4.4m) following an adjustment in accounting procedures. Sales improved by 15 per cent to FF886m.

Seagram, which has had an interest in Mumm since 1980, controls some 56 per cent of the company. Earlier this year it made an offer to minority shareholders.

The Canadian group, which is the world's largest producer of distilled spirits, has for some time been seeking to diversify away from hard liquor in order to counter the long term decline in consumption of whisky and gin.

Net income at Mumm totalled FF22m, compared with 1983's adjusted FF18m. The 1984 earnings include a FF11.3m gain from the reincorporation of previous provisions for cost increases. The 1983 figures showed a reincorporation of FF2.8m from previous provisions. Tax was FF35.5m, up from FF27m.

Mumm will pay an unchanged gross dividend of FF16.50 for 1984.

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WORLD ECONOMIC RECOVERY BOOSTS WEST GERMAN CHEMICAL GROUP

Bayer pre-tax profits rise 34%

BY JOHN DAVIES IN FRANKFURT

BAYER, the West German chemical and pharmaceutical group, lifted pre-tax profit by 34.1 per cent to DM 2.9bn (\$920m) last year, with economic recovery and the strong dollar giving powerful impetus to its operations.

The group's worldwide sales revenue was 13.3 per cent up at DM 43.03bn. Bayer, like the other big German chemical groups, BASF and Hoechst, is widely expected to increase its dividend substantially as a result of its profit performance.

All three companies paid a dividend of DM 7 per share on their 1983 results, after making a sharp recovery from a setback in 1982, when dividends were cut.

BASF increased group pre-tax profit by 50 per cent last year to DM 2.53bn, while its parent company pre-tax earnings were 47 per cent up at DM 1.32bn. Although Hoechst has not yet disclosed group earnings the parent company pre-tax profits rose 44.7 per cent to DM 1.33bn.

Bayer's results were greatly helped

by its performance in the U.S., where it has been building up its activities. The consolidated pre-tax profit of its U.S. subsidiaries rose 37 per cent to \$238m, with the strong dollar further boosting the result in terms of D-Marks.

With their operations running at a high level, the German chemical companies have been cautious about growth prospects this year.

The Bayer parent company registered a decline in sales in West Germany in the fourth quarter of last year, although the continued

surge in exports more than offset this.

While the domestic sales of DM 1.31bn were 2.1 per cent down on a year earlier, exports rose 6.8 per cent to DM 2.51bn, producing total fourth quarter sales of DM 3.82bn.

Bayer's profit increase came despite higher costs for energy, raw materials and labour. The parent company's increased sales revenue mainly reflected a higher volume of goods produced and delivered, with a more economical use of plant capacity.

Shell warns of petrochemicals plant closure

BY TONY JACKSON IN LONDON

SHELL CHEMICALS UK announced yesterday that its entire petrochemicals complex at Carrington, near Manchester, which employs 1,300 people, is in jeopardy. It is highly likely that the 146,000-tonne ethylene cracker at Carrington will be closed when the Shell/Esso Mossburn ethylene plant is commissioned this autumn and the downstream operations may be closed as well.

Besides producing ethylene Carrington makes ethylene oxide derivatives, and polyethylene, polypropylene and expandable polystyrene.

In a statement to staff Mr Ian Thornley, Carrington's manager said that though the complex's performance had improved significantly in 1984, it had still not made a positive contribution. With increasing competition in the petrochemicals

business, this situation was unlikely to improve in the medium term.

Mr Thornley said: "While I have no finalised proposals I feel it is only fair to indicate that it is highly likely our ethylene cracker will close down. If so, we will also have to reduce costs and operations elsewhere on site."

A two month review of Carrington's operations is to be undertaken.

Shell said that unless the review shows that parts of Carrington can be run competitively with other producers, all 1,300 jobs at the complex are on the line. Apart from the new Mossburn complex, Carrington is one of only two petrochemicals plants run by Shell in the UK, the other being the plant producing intermediate chemicals for detergents at Stanlow in Cheshire.

U.S. satellite TV venture fails

BY PAUL TAYLOR IN NEW YORK

THE FIRST and only commercial satellite direct broadcast service in the U.S. ceased operations after subscribers fell far short of expectations and the company, United Satellite Communications (USC), failed to make a recently due \$600,000 payment for satellite services.

The suspension of the USC service marks the latest in a series of setbacks for the embryonic DBS industry in the U.S. - and potentially for planned DBS services in Europe and elsewhere.

The once highly-touted satellite

to-home DBS option offers subscribers equipped with small and inexpensive roof-top mounted receiving dishes access to television programmes beamed down using high power satellite transmitters.

Mr Jim Longo of Prudential Insurance of America confirmed yesterday that USC, in which the insurance group has a majority stake, had been forced to suspend operations after it failed to meet the bill for the satellite "uplink."

He said, however, that the fledgling DBS joint venture company had "not gone out of business" and

is engaged in rescue negotiations with Tele-Communications, the U.S. cable television group.

"We are still negotiating with Tele-Communications and hope something will come out of it," said Prudential. However, industry experts expressed doubts that negotiations, so far between lawyers representing the two companies, would reach a successful conclusion.

Prudential added that the board of USC will meet next week to consider the options for the company, whose other participants include

General Instrument and a group of private investors.

USC, which began its DBS service late in 1983, is believed to have attracted only about 9,000 subscribers far short of its projections of up to 100,000 by the end of last year.

In addition, the company has been plagued by financing problems which have limited its ability to expand the service. In November negotiations aimed at merging USC's DBS interests with those of Communications Satellite Corporation (Comsat) were terminated by Comsat.

Seven Day Notice Deposit Account

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Inco pension surplus to reduce debt

By Our Montreal Correspondent

INCO, the Canadian nickel producer is using about C\$105m (\$78.8m) in surplus Canadian pension fund assets to reduce its debt of nearly C\$1bn.

The plan has been approved by the Canadian Government and the Ontario Pension Commission. The surplus assets came from Inco's non-contributory pension plan for more than 3,000 salaried employees in Canada and 2,400 pensioners and resulted from good investment performance, the company said.

Existing and future pension needs will not be affected.

The company's debt-equity ratio will dip to 44 to 56 from 48 to 54 at the end of 1984.

Inco has retrenched drastically in the past few years in North America and overseas.

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initiated this transaction and acted as advisers to Imperial Chemical Industries PLC

Cable and Wireless PLC

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Eurotech BV, Eurotechnica S.A.,

Eurotech Italia SpA

to

Bell Canada International Inc.

Kleinwort, Benson Limited

was retained to seek purchasers for the above companies and to act as financial advisers to Cable and Wireless PLC



AECI LIMITED

(Incorporated in the Republic of South Africa)

NOTICE TO PREFERENCE SHAREHOLDERS DIVIDEND NO. 94

Notice is hereby given that on 7 March 1985, the Directors of AECI Limited declared a dividend at the rate of 5.5 per cent per annum for the six months ending 15 June 1985 payable on that date to holders of preference shares registered in the books of the Company at the close of business on 26 April 1985.

The dividend is declared in United Kingdom currency and cheques in payment will be posted from the offices of the transfer secretaries in South Africa and the United Kingdom on 14 June 1985.

Dividends payable from Johannesburg will be paid in South African currency at the rate of exchange ruling on 20 May 1985.

Any change of address or dividend instruction involving a change in the office of payment, if intended to apply to this dividend, must be received on or before 26 April 1985 and members must, where necessary, have obtained the approval of the South African Exchange Control authorities and, if applicable, the approval of any other Exchange Control Authorities having jurisdiction in respect of such changes. Changes of address or dividend instructions to apply to this dividend which do not involve a change in the office of payment must be received not later than 3 June 1985.

In terms of the Republic of South Africa Income Tax Act 1962 (as amended) dividends payable to persons not ordinarily resident nor carrying on business in the Republic or to companies not registered nor carrying on business in the Republic are subject to deduction in respect of non-resident shareholders tax at the rate of 13.7025 per cent.

With regard to cheques despatched from the United Kingdom office, United Kingdom income tax, at the basic rate less, where applicable, the appropriate double tax relief, will be deducted from the dividends paid except in cases where the holder's address and the address to which the dividend is sent are both outside the United Kingdom and in cases (if any) where the company has received from the Inspector of Foreign Dividends in Great Britain a certificate exempting the dividend from United Kingdom income tax.

The transfer books and registers of members in Johannesburg and the United Kingdom will be closed from 27 April 1985 to 10 May 1985 both days inclusive.

Carlton Centre Johannesburg 4 April 1985 By order of the Board J. M. Doods Secretary

Transfer Secretaries:
Consolidated Share Registrars Limited
40 Commissioner Street, Johannesburg, and
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Weekly net asset value

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All these Notes have been sold. This announcement appears as a matter of record only.



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April, 1985

FIAT FINANCE CORPORATION B.V.

U.S. \$100,000,000

GUARANTEED FLOATING RATE NOTES DUE 1994

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the six month Period 9th April 1985 to 9th October 1985 has been fixed at 9 1/4 per cent per annum. Coupon No. 3 will therefore be payable at U.S.\$501.98 on 9th October 1985.

Manufacturers Hanover Limited

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NOTICE OF ISSUANCE OF SHARES

ADJUSTMENT OF CONVERSION PRICE

Pursuant to Clause 7(E) of the Trust Deed dated June 7, 1984 under which the above-described Bonds were issued, notice is hereby given as follows:
An issuance of 1,200,000 Shares of our Company has been made on March 28, 1985. As a result of such issuance, the Conversion Price at which shares are issuable upon conversion of said Bonds will be adjusted pursuant to Condition 5(D) of the Terms and Conditions of the Bonds from 5.978 Japanese Yen to 5.958.90 Japanese Yen effective March 28, 1985.

Dated: April 4, 1985

INTEC INC.

INTERNATIONAL COMPANIES and FINANCE

Wong Sulong looks at an image-changing exercise

Bank Buruh woos the Malay co-ops

THE CHINESE have a formula for turning around less-making businesses, first, change the management, if that does not work, change the location of the business. If recovery still does not come, change the name, and finally change the owners.

Bank Buruh (Workers Bank), Malaysia's smallest commercial bank and long shunned by the banking community, is in the process of trying all these.

Since it opened ten years ago, the bank has been plagued by management problems and losses. By April last year, the accumulated deficit reached 18.7m ringgit (\$7.4m) compared with paid up capital of 16.3m ringgit. If not for special permission from the Finance Minister, it would have folded: under the Banking Act, a commercial bank must have at least 10m ringgit in shareholders' funds, unimpaired by losses.

A rescue operation was mounted in the middle of last year, with a consortium of co-operative societies, headed by the central Co-operative Bank, buying majority control.

The vendors were the Chinese Multi-Purpose Co-operative Society and the principal shareholder, Mr Lorrain Osman, who is a former director of

Bank Bumiputra, and a central figure in that bank's 51bn Hong Kong loans problems.

This was immediately followed by a board and management shake-up with Dr R. Thillainathan, a prominent economist, appointed Bank Buruh's managing director.

Early this year, the bank completed a rights issue which boosted capital to 49m ringgit, and the new owners are now negotiating with two influential Malay co-operatives to take a 30 per cent stake that would further expand capital to 71m ringgit.

The link with the two Malay co-operatives, apart from fulfilling the demand of the Government's new economic policy regarding Malay corporate ownership, will give Bank Buruh the right political connections needed for expansion. It is understood that two Malay cabinet ministers are advisers to the co-operatives.

Bank Buruh, which began life under the auspices of the Malaysian Trades Union Congress, was awarded a banking licence by Tun Abdul Razak, the then Prime Minister, as part of an accord under which the unions would not throw their weight behind the opposition

parties in the next general election.

One senior union leader says: "Bank Negara (the Malaysian central bank) objected to the granting of the licence. Bank Buruh was considered as an illegitimate child by the banking community. It was never allowed to grow, remaining as a single branch bank until even today."

The new owners hope all this would change.

Early this month, the bank, as part of its image-changing exercise, relocated its headquarters from an obscure street corner to an impressive multi-story building along Kuala Lumpur's prime commercial district. It will also adopt a new name that will reflect its status as a commercial bank, but directors are not yet disclosing what it will be.

According to Mr P. P. Narayanan, Bank Buruh's chairman and head of the National Union of Plantation Workers, the big injection of funds by the new owners has placed the bank on a more solid financial footing and he is confident it will achieve a turnaround soon. Two major problems remain, however.

The first is the size of its non-

performing loans. It is estimated that about half of the bank's 30m ringgit loan portfolio is non-performing.

The second problem is the loan limit imposed by the central bank. Between 1979 and the end of 1983, Bank Buruh was restricted to lending a maximum 100,000 ringgit to any single borrower. This had the effect of increasing loan administration costs, as well as forcing the bank to look for borrowers at the tail-end of the market.

This ceiling has now been lifted to 500,000 ringgit per borrower, and is likely to be raised again. Bank Buruh hopes that once the Malay co-operative societies are brought in as partners, the authorities will remove all restrictions so that it can operate like any normal commercial bank.

Despite the sluggish Malaysian economy, the Malaysian banking industry is still enjoying good profits and Bank Buruh feels that once the loan restrictions go it should have no difficulty in making profits. It has recently begun to participate in loan syndications, an indication of its gradual acceptance into the banking fraternity.

State to take over ailing Dubai Bank

BY KATHLEEN EVANS IN KUWAIT

UNION BANK of the Middle East, majority owned by the Dubai Government, said yesterday it was taking over Dubai Bank, previously owned by the Galadari brothers, in a move designed to protect depositors.

At a stormy board meeting, shareholders of the bank were offered only a nominal sum in compensation, equivalent to 1 per cent of the face value of the shares.

Shareholders of the bank include the two brothers, Mr Abdul Latif Galadari and Mr Abdul Rahim Galadari, who together held 70 per cent, as well as Credit Suisse and Wells Fargo Bank with minority stakes of 7.4 per cent each. The remainder is held by a group of United Arab Emirates nationals and Indian merchants of the town.

The bank was said to have a negative capital base at the time of the takeover.

The Galadaris' shareholding had already been pledged to a group of foreign banks as part of security on a \$85m loan lead-managed by Citibank. The foreign banks met earlier in the day with Mr Ahmed Al Tayer, who is the UAE Finance Minister as well as being chairman of Union Bank.

At the meeting, the foreign banks agreed to the transfer of the shares and the proposed compensation.

One of the bankers in the syndicate said they had agreed to

the move "in good faith, for the benefit of the Dubai Government" but that they hoped that the deal would be "a two-way street".

The foreign banks are believed to be seeking a gesture of support from the Dubai Government in their future dealings with the Galadari brothers. Some 19 banks have extended funds to the holding company owned by the brothers, several of them on an unsecured basis. They fear Union Bank will seek to acquire some of the Galadari assets in lieu of the brothers' borrowings from Dubai Bank.

The banks are anxious that there should be no disorderly liquidation of the Galadari assets, should such a course prove necessary. An extra \$3.72m was lent to the Galadari holding company until April 8, when further meetings are planned between the group's executive and the foreign banks.

Auditors have been appointed to assess the extent of the company's assets and liabilities. The banks are believed to be considering a major restructuring of all of the borrowings of the group, depending on the outcome of the auditors' report.

In announcing the take-over of Dubai Bank, Mr Al Tayer said: "This is the last of the problems in the Dubai banking community. This is the end. Union Bank was said by the minister to have paid \$400,544 for the troubled bank's shares."

Venture capitalists turn to Taiwan technology

BY JIM JONES IN JOHANNESBURG

PICK 'N PAY, the South African supermarket group, maintained its strong growth record in 1984. Turnover increased by 21.6 per cent to R1.82bn (\$926.2m) while operating profits rose 20.2 per cent to R35.9m.

Lower investment income and a higher overall tax rate, however, led to a net profit advance of only 6.5 per cent to R23.5m.

Higher sales tax rates introduced last July and austerity measures implemented in August contributed to a decline

in spending on consumer durables and semi-durables which carry higher margins than food. This, combined with the opening and stocking of eight new stores put trading margins under pressure.

A hypermarket in Brisbane, Australia, which is the company's first venture outside South Africa, has performed better than expected. Earnings increased to 17.2 cents a share from 16.0 cents and the dividend has been lifted to 83.5 cents from 72 cents.

Trading is expected to be extended to two hours instead of the one hour allowed so far this week. Trading will again be allowed in the exchange's 55 major shares, although only deals for immediate transfer will be allowed. For all issues, transactions will have to be approved by the exchange authorities.

patriciate their earnings without being subjected to capital gains taxes.

But R. H. Chappell, through Asiatec, also expects to interest among high technology companies abroad in setting up in Taiwan, where costs are significantly lower than in most developed countries as well as the growing number of Taiwanese engineers that are beginning to develop technical expertise on their own and thus represent fertile fields for capital seeding.

Asiatec, now awaiting formal licence approval, has an initial \$5m capital, which Chappell has invested 75 per cent and Walsin Lihwa the remainder. Mr Richard Kamman

of KKK International, Chappell's Asia consultant, said however, that as much as \$20m would be needed "to do the job."

That end he expects the Taiwan Government to eventually give its approval to the higher figure.

Taiwan has over the past half year seen the establishment of two other companies billed as venture capital operations, but which Mr Kamman described as holding companies which either seek to bring fledgling high technology operations under their mantle or to simply encourage the establishment of high technology on the island.

Asiatec by contrast will provide management and marketing consultants, so-called "mentors," to the companies it funds and will derive its profits from later sales of its shares after the ventures go public.

Chappell is already funding three foreign companies operating in Taiwan. They are Lemtek, which manufactures a line of IBM-compatible personal computers in the Hsinchu Science Park; XO-Industries, which subcontracts production of energy-efficient electronic ballasts for fluorescent lamps to Taiwanese companies; and Racore Corporation, which sources and sub-assembles components for its IBM PC add-on line in Taiwan. Chappell has invested \$7.3m in the three to date.

Moody's to set up Japanese rating agency

By Our Tokyo Staff

MOODY'S INVESTORS Services, the U.S. debt rating agency, yesterday announced plans for a Japanese subsidiary scheduled to begin operations in June.

Mr William Dwyer, Moody's president, said in Tokyo that the new company means "our worldwide system of ratings will now be available for the increasingly important European sector of the Euro-markets."

Moody's also yesterday published its first ratings of 35 European bond issues.

On Monday, a group of 74 financial institutions in Japan established an organisation named the Japan Credit Rating Agency. It has at its head Mr Takeshi Kato, former president of the Asian Development Bank.

It too will assign ratings to yen-denominated bonds issued by Japanese and foreign borrowers in domestic and international markets as well as foreign currency bonds by domestic borrowers.

Barclays Bank Interest Rates.

BASE RATE

Barclays Bank PLC and Barclays Bank Trust Company Limited announce that with effect from 3rd April 1985 their Base Rate was decreased from 13 1/2% to 13 1/4%.



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In connection with the forthcoming Extraordinary General Meeting to be held on 24th April 1985 at 20 Boulevard Emmanuel Servais, Luxembourg, a letter is being sent to shareholders setting out the reasons for the proposals to be put to shareholders. Copies of this circular can be obtained during normal business hours from:-

County Bank Limited,
11 Old Broad Street,
London EC2N 1BB

Brown & Pittman,
1 Finsbury Avenue,
London EC2M 2PA

W. Greenwell & Co.,
Bow Bells House,
Broad Street,
London EC4M 9EL

Banque Privée S.A.,
20 Boulevard Emmanuel Servais,
PO Box 474 L-2014,
Luxembourg



Energy Recovery Investment Corporation S.A.

In connection with the forthcoming Annual General Meeting to be held on 24th April 1985 at 20 Boulevard Emmanuel Servais, Luxembourg, the 1984 Annual Report and Accounts are being sent to the shareholders. Copies of the Annual Report and Accounts can be obtained during normal business hours from:-

County Bank Limited,
11 Old Broad Street,
London EC2N 1BB

Brown & Pittman,
1 Finsbury Avenue,
London EC2M 2PA

W. Greenwell & Co.,
Bow Bells House,
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INTERNATIONAL COMPANIES and FINANCE

VMF to pay first dividend in 10 years

By Laura Raun in Amsterdam

VMF-STORK, the Dutch process machinery manufacturer, is resuming a dividend for the first time in a decade with a F1 6 a share payout for 1984.

Earnings surged 40 per cent to F1 30.8m (\$50m) last year from F1 22m in 1983 on a historical-cost basis. On a current-cost basis, profit doubled to F1 20.1m from F1 9.9m.

VMF predicted that its profit would climb again this year. Last year's sharp improvement caps a gradual four-year recovery for the company following losses totalling F1 63m in 1979 and 1980. In 1978, VMF received F1 60m in government aid, which is to be repaid by 1993.

Sales surged 20 per cent to F1 244m from F1 197m, while orders received edged up 9 1/2 per cent to F1 203m from F1 185m. Contracts from abroad stabilised at 71 per cent, the same level as the previous year.

The divisions producing paper and textile machines, engineering and industrial implements as well as poultry-fodder mixers performed well. In the air-conditioning division, however, provisions were made for a troubled habitat project in Saudi Arabia.

Deutsche Bank starts year strongly

BY JONATHAN CARR IN FRANKFURT

DEUTSCHE BANK, West Germany's biggest commercial bank, has made a strong start to 1985 after raising its group operating profit by 1.3 per cent last year to a new record level believed close to DM 4bn (\$1.26bn).

Profits from the first two months of this year by 3.5 per cent while earnings from commissions were up by 13 per cent.

Dr F. Wilhelm Christians, one of the two speakers (co-chairmen) of the board, noted that credit volume had been raised, making up for a fall in the bank's interest margin.

He said the margin—the difference between interest earned and paid—was down to 3.07 per cent compared with an average 3.16 per cent in 1984. Further pressure on the margin was to

be feared this year, but the bank would seek to compensate by boosting business volume and earnings from trading on its own account.

All the big three German banks have now announced lower interest margins for this year, but Deutsche Bank remains ahead of the field. The Dresdner's margin is below last year's 2.7 per cent (by an unspecified amount) and Commerzbank's is down to below 2.5 per cent from 2.61 per cent.

Last year Deutsche Bank's partial operating profit (which includes interest and commis-

sions) earnings less operating expenses) was down by 3.5 per cent in the parent bank to DM 1.83bn and in the group by 0.9 per cent to DM 2.87bn.

However, in each case full

operating profits was above the result of 1983, thanks to a particularly strong showing in the bank's trading on its own account.

In common with other German banks, Deutsche Bank refuses to specify its operating profit figure. A sum of DM 3.7bn for the group result, mentioned during the bank's annual press conference this week, is believed in fact to be on the low side.

Dresdner Bank's operating profit last year was somewhat over DM 2bn and Commerzbank's more than DM 1bn. In each case the figures are said to be a little lower than in 1983.

Deutsche Bank's accounts show lower sums being set aside for risk provision both in the

parent bank, down from DM 826m in 1983 to DM 673m, and in the group, from DM 1.5bn to DM 1.3bn.

But officials stressed that the published figures did not represent the full sums in fact set aside, and it would be quite wrong to conclude Deutsche Bank believed the debt crisis was virtually over.

Dr Wilfried Guth, the other spokesman, confirmed reports last month that the European Asian Bank, in which Deutsche has a 60 per cent stake, is setting aside greatly increased risk provision for 1984 because of possible losses, mainly on business in Taiwan.

Dr Guth gave no figure—but the sum involved is believed to be several hundred million D-marks.

Alusuisse expects to hold steady for 1985

BY JOHN WICKS IN ZURICH

ALUSUISSE, the Swiss industrial concern, expects this year's results to be of about the same order as for 1984.

Mr Emanuel R. Meyer, chairman, said this could mean a repeat of the 6 per cent dividend.

The 1984 dividend, announced earlier this month, will be the first pay-out since 1981. It follows a major recovery at Alusuisse which last year returned net profit of SwFr 168.7m (\$63.6m) after a loss of SwFr 82m in 1983.

With the exception of the small engineering division, all sectors contributed to the improved 1984 results. The aluminium division, which accounted for two-thirds of turnover, returned to profits thanks to increased demand and a long-term restructuring programme.

According to Dr Bruno Sorato, president and chief executive of parent company Swiss Alu-minium, the strength of the dollar had little or no net effect on the group earnings. While the higher dollar led

to a rise in the European aluminium price and aided exports to the U.S., it also increased interest and raw-material costs, and meant that imports depressed prices for the group's American subsidiaries.

With regard to 1985, group capacity is showing generally good rates. Corporate restructuring costs, which have amounted to SwFr 572.3m since 1982, will this year be of only some SwFr 50m. They should result in an estimated SwFr 20m in 1986.

Capital investments are put at around SwFr 420m. The group may carry out further diversifications. It is still interested in selling Heyward-Robinson, the New York engineering unit. It seems likely that the remaining operations at the New Johnsonville smelter in Tennessee will close next year.

● Campbell Soup of the U.S. is seeking a listing on the Zurich, Geneva and Basle bourses. Credit Suisse is handling the introduction.

First Pacific International Limited Annual Results (unaudited) for the year ended 31 December, 1984

- Consolidated net profit after taxation and minority interests of US\$2.431 million, an 18.2 per cent increase over 1983.
- Earnings per share of US0.79 cent compared with US0.52 cent in 1983.
- Final dividend declared of US0.10 cent per share compared with US0.10 cent in 1983.

Consolidated Results (US\$'000)	1984	1983
Turnover	810,793	472,945
Profit before taxation	9,246	7,850
Taxation	4,832	4,329
Profit after taxation	4,414	3,521
Minority interests	1,983	1,464
Profit before extraordinary items	2,431	2,057
Extraordinary items	(425)	(364)
Profit available for appropriation	2,006	1,693
Dividend	415	309
Retained profit	1,591	1,384
Return on shareholders' equity (%)	6.04	4.92
Earnings per share (US cents)	0.59	0.52
Net asset value per share (US cents)	9.70	10.14

Notes:

¹ First Pacific International Limited was incorporated on 4 March, 1983 and attained its public listing on 26 May, 1983 as a holding company. It was not until 21 June, 1983 that a majority holding in Hagemeyer N.V., its principal operating subsidiary, was injected.

² 1983 per share figures were adjusted to account for the 1-for-3 bonus issue allotted on 19 June, 1984.

Agency Representation and Distribution
Hagemeyer N.V., the principal operating subsidiary, recorded a 72 per cent increase in earnings from Dfl 10.566 million (US\$3.453 million) in 1983 to Dfl 18.165 million (US\$5.117 million) in 1984 based on the continued success of its non-commodity trading business.

Commodities Trading
The coffee trading subsidiaries performed at a modest profit level in 1984.

Securities Brokerage
The securities companies showed growth during 1984, contributing satisfactorily to overall profits.

by order of the Board
Manuel V. Pangilinan
Managing Director
28 March, 1985

FIRST PACIFIC

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Lazard Brothers will, at its discretion, make available further information to interested parties. Initial offers should be submitted by 31st May, 1985. It should be noted, however, that under the Aircraft and Shipbuilding Industries Act 1977, the consent of the Secretary of State is required before British Shipbuilders disposes of any interest in any of its wholly-owned subsidiaries.

Enquiries:
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21 Moorfields,
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Industrie Pirelli back in black on higher sales

BY JAMES BUXTON IN ROME

INDUSTRIE PIRELLI, the Italian operating subsidiary of Pirelli tyres and cables group, returned to profit last year after two years of substantial losses.

The company, which operates predominantly in the tyre sector, made net profits of L77.6bn (\$8.5m) on sales of L2,100bn. In 1983 it lost L53.3bn and it recorded a deficit of L15.5bn in 1982.

The improved figures from Industrie Pirelli—which accounts for about 30 per cent of the Pirelli group's global turnover—reflects both improved operating results and better financial performance.

Sales, of which a third were exported, rose by 12 per cent. Cable operations improved further while tyres went into

Industrie Pirelli is in the midst of a major restructuring of its tyre operations. It is to close tyre making at its Biococca plant in Milan, laying off 2,400 workers, and is to build a new plant on a greenfield site elsewhere in the Milan area. It is completing the gradual absorption of the tyre making and selling operations of its only Italian-owned rival, the Ceat group.

Italian unit trusts show rapid investment growth

BY ALAN FRIEDMAN IN MILAN

ITALY'S newly created unit trusts, which reached a total of L3,070bn (\$2.55bn) in investment funds at the end of March, an increase of \$700m in one month and more than a fourfold increase in three months.

The latest figures for the 23 approved funds confirm that the trusts, which offer tax-free capital gains if distributed as income, are fast becoming the hottest development in Italian finance.

The trusts, authorised by legislation in 1983, began operating last summer. The largest, ARCA, a fund managed jointly for Italy's numerous co-operative banks, has attracted L1.294bn in six months.

The fund has two separate portfolios, one for government bonds (54 per cent of total invested funds) and the other for shares (46 per cent).

The Bank of Italy has authorised a total of 27 fund

management companies which will be permitted to offer a total of 44 unit trusts in Italy. In the past month the number of funds operating has increased from 15 to 23.

Designed to attract small investors, the growth has been extraordinary. In the last 10 days, for example, the Banco di Roma's two trusts have attracted L258bn.

● Farmitalia Carlo Erba, the main drugs operating company of the Montedison chemicals group, reports a modest decline in net profits for 1984. The result is L64.2bn (\$52.1m), against L67.4bn.

Sales rose by 17 per cent to L2,023bn with exports increasing their share of the total to 67 per cent from the 65 per cent of 1983.

The company is stepping up its dividend from L400 a share to L500.

Elsevier sees slowdown in current year

By Our Financial Staff

ELSEVIER, the Dutch publishing group which increased profits sharply in 1984, expects the business momentum to slow during the current 12 months.

At the per-share level, however, profits are forecast to be at least maintained, despite the recent capital increases.

North America accounted for almost a fifth of total sales of F1 1.44bn (\$397m) last year, and the bulk of profits which rose by 40 per cent to F1 75.8m, largely as a result of the strong dollar.

The group unveiled plans for an aggressive U.S. expansion programme through acquisitions aimed at doubling U.S. sales by 1990. By that time, it would have increased U.S. sales to 50 per cent of its total turnover.

The acquisition hunt is already under way. The company said: "We are continuously looking at acquisitions in the U.S. We are looking very hard."

"Our position has grown to about F1 500m and we have quite a lot of cash and we have quite a lot of cash."

Although declining to identify potential acquisition candidates, Elsevier has its eye on several U.S. concerns. Its list of target companies includes business, professional and scientific publishers.

WORLD TRADE NEWS
GLOBAL COMMENT DAILY IN THE FT

GENSTAR CORPORATION

NOTICE OF PARTIAL REDEMPTION

TO THE HOLDERS OF 14 1/4% DEBENTURES DUE APRIL 15, 1991

NOTICE IS HEREBY GIVEN, pursuant to the provisions of the Trust Deed of Hypothec, Mortgage and Pledge and a Deed of Trust and Mortgage (the "Principal Trust Deed"), both bearing formal date of June 1, 1978, as supplemented by deeds supplementing the Principal Trust Deed, and a Supplemental Trust Deed bearing formal date of April 15, 1981 (all hereinafter collectively called the "Trust Deed") between Genstar Corporation (hereinafter called the "Company") and Montreal Trust Company (hereinafter called the "Trustee"), as Trustee, providing for the creation and issue of Debentures of the Company, that (U.S. \$ 1,000,000 principal amount of the 14 1/4% Debentures due April 15, 1991 of the Company bearing the undermentioned distinguishing letters and numbers, namely:

Coupon Debentures, to be redeemed in full, each in the denomination of (U.S. \$) 1,000 and bearing the distinguishing prefix 6M:

000009	002234	000954	010426	013738	016799	020488	023341	026180	030426	033921	043084	045809
000043	002253	000958	010438	013774	016773	020487	023342	026181	030427	033922	043085	045810
000048	002259	000969	010449	013783	016778	020488	023343	026182	030428	033923	043086	045811
000052	002268	000971	010458	013794	016783	020489	023344	026183	030429	033924	043087	045812
000102	002351	001029	010511	013849	016827	020507	023388	026211	030438	033945	043095	045821
000111	002356	001032	010542	013854	016848	020513	023390	026214	030440	033947	043097	045823
000121	002365	001036	010562	013864	016858	020519	023392	026216	030442	033949	043099	045825
000142	002400	001071	010571	013884	016883	020528	023398	026224	030448	033956	043106	045832
000149	002423	001084	010583	013905	016908	020535	023400	026232	030450	033958	043108	045834
000209	002527	001203	010679	014110	017081	020595	023405	026237	030455	033963	043113	045839
000244	002588	001216	010689	014121	017092	020596	023406	026238	030456	033964	043114	045840
000252	002609	001220	010692	014124	017095	020597	023407	026239	030457	033965	043115	045841
000276	002631	001233	010709	014138	017109	020603	023412	026244	030462	033970	043120	045846
000280	002632	001234	010710	014139	017110	020604	023413	026245	030463	033971	043121	045847
000348	002733	001314	010761	014170	017147	020616	023424	026256	030474	033982	043132	045858
000352	002734	001315	010762	014171	017148	020617	023425	026257	030475	033983	043133	045859
000354	002736	001317	010764	014173	017150	020619	023427	026259	030477	033985	043135	045861
000358	002738	001319	010766	014175	017152	020621	023429	026261	030479	033987	043137	045863
000362	002740	001321	010768	014177	017154	020623	023431	026263	030481	033989	043139	045865
000366	002742	001323	010770	014179	017156	020625	023433	026265	030483	033991	043141	045867
000370	002744	001325	010772	014181	017158	020627	023435	026267	030485	033993	043143	045869
000374	002746	001327	010774	014183	017160	020629	023437	026269	030487	033995	043145	045871
000378	002748	001329	010776	014185	017162	020631	023439	026271	030489	033997	043147	045873
000382	002750	001331	010778	014187	017164	020633	023441	026273	030491	033999	043149	045875
000386	002752	001333	010780	014189	017166	020635	023443	026275	030493	034001	043151	045877
000390	002754	001335	010782	014191	017168	020637	023445	026277	030495	034003	043153	045879
000394	002756	001337	010784	014193	017170	020639	023447	026279	030497	034005	043155	045881
000398	002758	001339	010786	014195	017172	020641	023449	026281	030499	034007	043157	045883
000402	002760	001341	010788	014197	017174	020643	023451	026283	030501	034009	043159	045885
000406	002762	001343	010790	014199	017176	020645	023453	026285	030503	034011	043161	045887
000410	002764	001345	010792	014201	017178	020647	023455	026287	030505	034013	043163	045889
000414	002766	001347	010794	014203	017180	020649	023457	026289	030507	034015	043165	045891
000418	002768	001349	010796	014205	017182	020651	023459	026291	030509	034017	043167	045893
000422	002770	001351	010798	014207	017184	020653	023461	026293	030511	034019	043169	045895
000426	002772	001353	010800	014209	017186	020655	023463	026295	030513	034021	043171	045897
000430	002774	001355	010802	014211	017188	020657	023465	026297	030515	034023	043173	045899
000434	002776	001357	010804	014213	017190	020659	023467	026299	030517	034025	043175	045901
000438	002778	001359	010806	014215	017192	020661	023469	026301	030519	034027	043177	045903
000442	002780	001361	010808	014217	017194	020663	023471	026303	030521	034029	043179	045905
000446	002782	001363	010810	014219	017196	020665	023473	026305	030523	034031	043181	045907
000450	002784	001365	010812	014221	017198	020667	023475	026307	030525	034033	043183	045909
000454	002786	001367	010814	014223	017200	020669	023477	026309	030527	034035	043185	045911
000458	002788	001369	010816	014225	017202	020671	023479	026311	030529	034037	043187	045913
000462	002790	001371	010818	014227	017204	020673	023481	026313	030531	034039	043189	045915
000466	002792	001373	010820	014229	017206	020675	023483	026315	030533	034041	043191	045917
000470	002794	001375	010822	014231	017208	020677	023485	026317	030535	034043	043193	045919
000474	002796	001377	010824	014233	017210	020679	023487	026319	030537	034045	043195	045921
000478	002798	001379	010826	014235	017212	020681	023489	026321	030539	034047	043197	045923
000482	002800	001381	010828	014237	017214	020683	023491	026323	030541	034049	043199	045925
000486	002802	001383	010830	014239	017216	020685	023493	026325	030543	034051	043201	045927
000490	002804	001385	010832	014241	017218	020687	023495	026327	030545	034053	043203	045929
000494	002806	001387	010834	014243	017220	020689	023497	026329	030547	034055	043205	045931
000498	002808	001389	010836	014245	017222	020691	023499	026331	030549	034057	043207	045933
000502	002810	001391	010838	014247	017224	020693	023501	026333	030551	034059	043209	045935
000506	002812	001393	010840	014249	017226	020695	023503	026335	030553	034061	043211	045937
000510	002814	001395	010842	014251	017228	020697	023505	026337	030555	034063	043213	045939
000514	002816	001397	010844	014253	017230	020699	023507	026339	030557	034065	043215	045941
000518	002818	001399	010846	014255	017232	020701	023509	026341	030559	034067	043217	045943
000522	002820	001401	010848	014257	017234	020703	023511	026343	030561	034069	043219	045945
000526	002822	001403	010850	014259	017236	020705	023513	026345	030563	034071	043221	045947
000530	002824	001405	010852	014261	017238	020707	023515	026347	030565	034073	043223	045949
000534	002826	001407	010854	014263	017240	020709	023517	026349	030567	034075	043225	045951
000538	002828	001409	010856	014265	017242	020711	023519	026351	030569	034077	043227	045953
000542	002830	001411	010858	014267	017244	020713	023521	026353	030571	034079	043229	045955
000546	002832	001413	010860	014269	017246	020715	023523	026355	030573	034081	043231	045957
000550	002834	001415	010862	014271	017248	020717	023525	026357	030575	034083	043233	045959
000554	002836	001417	010864	014273	017250	020719	023527	026359	030577	034085	043235	045961
000558	002838	001419	010866	014275	017252	020721	023529	026361	030579	034087	043237	045963
000562	002840	001421	010868	014277	017254	020723	023531	026363	030581	034089	043239	045965
000566	002842	001423	010870	014279	017256	020725	023533	026365	030583	034091	043241	045967
000570	002844	001425	010872	014281	017258	020727	023535	026367	030585	034093	043243	045969
000574	002846	001427	010874	014283	017260	020729	023537	026369	030587	034095	043245	045971
000578	002848	001429	010876	014285	017262	020731	023539	026371	030589	034097	043247	045973
000582	002850	001431	010878	014287	017264	020733	023541	026373	030591	034099	043249	045975
000586	002852	001433	010880	014289	017266	020735	023543	026375	030593	034101	043251	045977
000590	002854	001435	010882	014291	017268	020737	023545	026377	030595	034103	043253	045979
000594	002856	001437	010884	014293	017270	020739	023547	026379	030597	034105	043255	045981
000598	002858	001439	010886	014295	017272	020741	023549	026381	030599	034107	043257	045983
000602	002860	001441	010888	014297	017274	020743	023551	026383	030601	034109	043259	045985
000606	002862	001443	010890	014299	017276	020745	023553	026385	030603	034111	043261	045987
000610	002864	001445	010892	014301	017278	020747	023555	026387	030605	034113	043263	045989
000614	002866	001447	010894	014303	017280	020749	023557	026389	030607	034115	043265	045991
000618	002868	001449	010896	014305	017282	020751	023559	026391	030609	034117	043267	045993
000622	002870	001451	010898	014307	017284	020753	023561	026393	030611	034119	043269	045995
000626	002872	001453										

INTERNATIONAL COMPANIES and FINANCE

APPOINTMENTS

John Griffiths reports on a leading U.S. car group's ambitions

Chrysler may take Liberty abroad

CHRYSLER's car and "truck" operations are undergoing substantial structural change with a \$10.5bn capital investment programme planned up to 1988. They include a major new car production project, designed like General Motors' Saturn venture to allow small cars to be built cost-competitively with the Japanese industry. But even this project could be shifted outside the U.S., according to Mr Robert Miller, executive vice-president and chief financial officer, unless U.S. unions are prepared to abandon "wasteful" work practices and the Reagan Administration moves to provide a fairer climate in which the U.S. industry can operate.

Mr Miller made his point in London during a tour of European financial centres by senior Chrysler executives, aimed primarily at improving Chrysler's access to Eurodollar markets. His warning followed an announcement last month by Mr Lee Iacocca, Chrysler's chairman, that in the near-term at least, Chrysler is to rely for small car sales on greatly increased imports from Mitsubishi of Japan, in which Chrysler has a 15 per cent holding. At the same time, the company's U.S. plants are shifting emphasis to the production of larger, up-market cars.

Mr Miller stressed that Chrysler is not preparing to "abandon" small car production to the Japanese.

But the corporation, which has achieved perhaps the most remarkable turnaround in U.S. business history—going from

the brink of bankruptcy in 1980 to record \$2.4bn profits last year—is bitterly critical both of the Reagan Administration's decision to end restraints on Japanese car imports and its apparent unwillingness to act on currency and tax structures to the benefit of the U.S. industry.

"We're deeply concerned about the yen's low value against the dollar. The relationship is completely out of whack—it's been rigged by the Japanese and they're being allowed to get away with it," observes Mr Miller. U.S. tax regimes also discriminate against domestic producers, he maintains.

And until there is fundamental change, embracing also higher labour productivity, Chrysler's senior executive insists that the company is prepared to shift as much sourcing overseas as it feels necessary to maintain sales volumes, despite networks and profitability, while other elements of its strategy are put into place.

Mr Iacocca is making clear that Chrysler, with its U.S. production base, is intent on carving out a distinct niche in the marketplace as a manufacturer of up-market cars. An analogy is drawn with Mercedes' position in Europe as representing the desired role of Chrysler within North America.

A substantial proportion of its investment over the next three years is being committed to this end. The company's \$10.5bn budget subdivides into \$3.5bn being spent on car development and introductions, \$1.1bn on engines/transmis-

sions, \$3.8bn on production facilities, including modernisation and \$2.1bn on developing its surging "truck" business. (The latter, however, is a misnomer—production is entirely of vans and pick-ups, the majority of which are seven-seater "people carrier" minivans used 80 per cent by private motorists deserting the traditional station wagon.)

Much of the planned investment in the small car venture, the Liberty project, is contained within this total. Most observers of the industry accept that there is some difficulty in differentiating Chrysler's true intentions from the almost Messianic campaign being waged by its senior figures on the political front to obtain changes in Federal policies.

However, Mr Miller's warning that the Liberty project could go "offshore from the U.S."—he has not suggested a possible location—has been given substance by Chrysler's decision, also announced in March, not to proceed with options taken up last year on two potential U.S. manufacturing sites at Indianapolis, Indiana and Peoria, Illinois.

Although the Liberty project was unveiled publicly only a few days ago, it was intended originally to have been located at one of these sites. The second site was expected to have been used for a few minivan projects.

Mr Iacocca, repeating a theme which has become familiar since the publication of his best-selling autobiography and his rise to folk hero status in the U.S., again blamed the prospect of intensified Japanese competition—both from their own American plants and now theoretically unrestricted direct imports—for the decision not to proceed.

The announcement by Japan's Ministry of Trade and Industry—to retaliate against Japanese manufacturers—that it is imposing its own constraints on car exports to the U.S. (nevertheless allowing them to rise from 1.85m to 2.3m) will have done little to change Chrysler's stance on its short-term approach to the small car market.

Under it, Chrysler is to import 200,000 additional Mitsubishi small cars a year, on top of the 87,500 a year currently imported. Meanwhile, Chrysler is making much play of the Liberty project, wherever it is located

finally. Mr Miller insists that the Liberty car, to be built in modular form and using all the latest technology and just-in-time inventory systems General Motors is applying to its Saturn project, will beat the GM product to the marketplace. Quite how it plans to achieve that, given that not even a size exists, remains unclear. GM intends to bring its Saturn cars to market by the end of the 1980s from a new complex near Detroit.

It is clear that Chrysler resents the huge publicity coup gained by GM from its Saturn project which, GM professes, will allow it to wipe out a current cost advantage enjoyed by Japanese imports of about \$1,500 a car. Chrysler executives suggest that it is serving to paper over GM's own moves to shift more sourcing to the Far East.

GM has contracts to import 200,000 small cars a year from Isuzu, in which it has a 34 per cent holding, and 84,000 a year from Suzuki, in which it has a 5 per cent stake.

One area in which Chrysler expects to make particular progress this year is in its production and sales of vans and pick-ups. Its seven-seater minivans, a concept it claims to have pioneered in the U.S., have been largely responsible for a spectacular increase in its share of the U.S. "truck" market, from 8.7 per cent to 12.6 per cent last year.

This year, says Mr Miller, Chrysler's share should rise further, to 14 per cent. Production of the vans is already running at 1,000 a day and the company is planning to expand capacity by opening up a second plant to produce a stretched version.

Chrysler is looking for possibly even higher profits this year if the U.S. market overall continues to expand, based on the fact that for the past three years it has maintained its breakeven output level at 1.1m units a year—down from 2.4m in 1980—while shipments have climbed over the same period from 1.1m to 2m.

And despite Mr Miller's insistence that its U.S. employees must dispense with "wasteful work rules, waste, period and abuse of fringe benefits," it has still been able to show financial institutions during its current trawl through Europe that productivity in terms of man-hours per vehicle has improved by 40 per cent since 1980, from 175 hours per vehicle to 105.



Lee Iacocca: due to visit Tokyo on April 14

Mitsubishi stake rise studied

CHRYSLER MAY increase its equity stake in Mitsubishi Motors Corporation (MMC), its privately held Japanese affiliate, according to a report in Japan's Nihon Keizai Shimbun newspaper, writes Robert Cottrell in Tokyo.

MMC said yesterday: "Mitsubishi Motors is discussing a number of matters with Chrysler, but we have neither decided nor agreed anything." One possible date for a major announcement about the two companies' relationship would be April 14 when Mr Lee Iacocca, Chrysler's chairman, is due to visit Tokyo.

MMC is presently owned 15 per cent by Chrysler and 85 per cent by Mitsubishi Heavy Industries, one of Japan's largest engineering groups. It is Japan's fifth largest car maker, with provisionally estimated net profits of ¥1.6bn (\$63.2m) on sales of ¥1.39bn for the year to last month.

According to the report, on which MMC declined any further comment, MMC would reduce its shareholding in MMC to 30 per cent. Chrysler would raise its stake to 24 per cent, while the outstanding shares would be distributed between other companies in the loosely-knit Mitsubishi group, including Mitsubishi Corporation, Japan's largest general trading house.

The newspaper said the adjustment of ownership could be the prelude to a listing of MMC on the Tokyo Stock Exchange, and that it might be linked to plans for an MMC-Chrysler joint manufacturing plant in the U.S. MMC said yesterday it has been studying the possibility of such a plant, but again no decisions have been taken.

Head of Government statistical service

Mr Jack Hibbert has been appointed to succeed Sir John Boreham as director of the CENTRAL STATISTICAL OFFICE and head of the Government statistical service from August 1. Mr Hibbert joined the Central Statistical Office in 1960. He was promoted in 1970 to chief statistician. He spent a period on loan as a consultant to OECD and EUROSTAT in 1981. On his return in 1982 he joined the Department of Trade and Industry on appointment to his present post as head of statistics division 2.

Mr G. N. (Geoff) Davies has joined the board of TAYLOR WOODROW. He is managing director of Taylor Woodrow Construction, chairman of Taylor Woodrow Construction (Scotland) and chairman and managing director of Taywood-Santa Fe.

Mr William Scott Rhys has been appointed a member of the South Wales regional board of LLOYDS BANK. He is chairman of S. A. Brain & Co.

Mr John Trevor has been appointed chairman of J. TEVOR MORTIMER & POLAND in succession to Mr John Poland.

Mr Bruce Chivers has been appointed chairman of W. E. CHIVERS HOLDINGS following the retirement of Mr Peter Chivers from executive directorship of the Holdings board.

C. Czarnikow, London, and TransMarket Group Inc, Chicago, have formed a new partnership to act as brokers in financial futures and options. CZARNIKOW TRANSMARKET. The board consists of: Mr Michael D. Czarnikow, chairman; Mr Nicholas E. H. Mason, chief executive; Mr William M. Feldman; Mr Michael R. Liddiard; Mr James G. McCormick and Mr Lawrence M. Becker.

Mr Peter Cooper has joined CONTINENTAL REINSURANCE CORPORATION (UK) as financial controller and company secretary. He was chief accountant at the Terra Nova Insurance Co.

Mr Jeffrey Palmer has been appointed director of marketing services for SHOWERINGS, VINE PRODUCTS and WHITEWAYS division of Allied-Lyons. He was managing director of Allied Products.

Mr Graham A. Coles has been promoted to secretary of the JAMES HALSTEAD GROUP. He was assistant secretary.

Mr D. G. Inns has been appointed director of finance and Mr P. F. Shurelock has been appointed director of business development at BASS.

Mr Simon Grove has joined DE ZOETE AND BEVAN, stock-

brokers, and will be responsible for establishing a Tokyo representative office for the firm in the near future. He was formerly Tokyo representative of Grievson, Grant and Company.

Lord Peyton of Yeovil, Mr David Norton and Mr Patrick J. J. Rich have been elected directors of ALCAN ALUMINIUM, parent company of British Alcan Aluminium. Lord Peyton is a director of the company's principal subsidiary in the UK and chairman of Texas Instruments. He is a director of London and Manchester of Group, West's Group International and Xenotron. Mr Morton is regional executive vice-president, the Americas, for Alcan Aluminium and president and chief executive officer of the Aluminum Company of Canada, the company's principal subsidiary. He joined the company in 1984 in the UK. Mr Rich is regional executive vice-president, Europe, Middle East and Africa, of Alcan Aluminium. He joined the company in 1980. He is a director of Bekart, Belgium, and the BOC Group in the UK. The new directors succeed Mr Paul H. Leman, Mr John E. Hale and Dr Joachim Zahn who did not stand for re-election.

Mr J. W. Holloway has been appointed managing director of THE DISTILLERS CO, food group. He succeeds Mr T. Tiplady who has retired.

Mr J. D. Eccles has resigned from the board of THE BORDER & SOUTHERN STOCKHOLDERS TRUST on taking up his appointment as general manager of the Commonwealth Development Corporation.

PRESTWICH HOLDINGS has appointed Mr Brian Simmonds to the board.

Mr William Nuttall, has been appointed financial director of LANGUAGE SCHOOL HOLDINGS, the holding company of Lingua. He was formerly financial director for the overseas and mail order divisions of Fine Art Developments.

Dr J. D. Place has been appointed a director of DELTA CONTROLS, part of Concentric. He was development manager with Delta.

The PENSIONS MANAGEMENT INSTITUTE has elected the following officers for 1985-86 to serve from July 11: Mr Edward A. Johnston (Government Actuary) as president, Mr Ben J. Carroll (regional director) as vice-president, Mr Brian W. T. Dawson (senior actuary—Commercial Union Assurance Company) as vice president; and Mr Alan C. Chapman (group pensions executive—Ranks Hovis McDougall) as honorary treasurer.

Mr Peter Paky has been appointed financial director by DORIC COMPUTER SYSTEMS.

Mr David Cole, financial director and company secretary of Morlock Industries, has been appointed group financial director to the ELLISON GROUP. Mr Rederek E. Wilkes, marketing director of Morlock Industries, becomes group marketing director to the Ellison Group.

Mr David Page has been appointed managing director of MILES, part of Manders (Holdings).

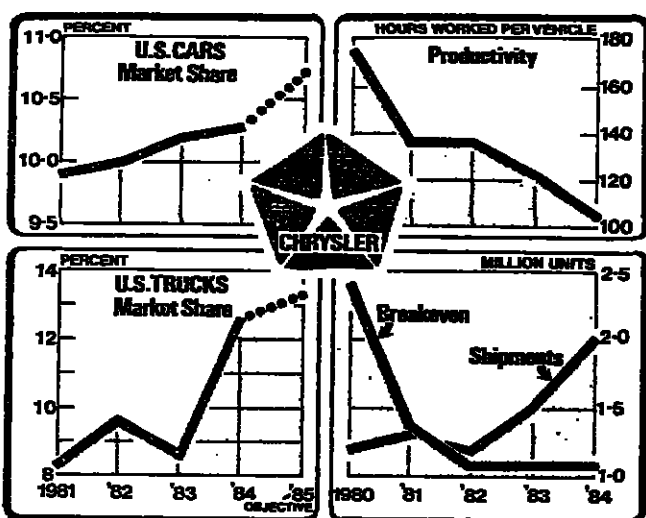
Mr Alan Kaye has been appointed group chief executive of DOBSON PAINT INDUSTRIES.

Mr R. A. Omlans, Mr W. Thewlis and Dr J. Walker have been appointed non-executive directors of SPECTROS INTERNATIONAL.

Mr Chris Ford has been appointed a director of AMARI WORLD STEEL, Amari World Metals and Amari World Stainless. He was a director of the Alloy and Metals Group.

Mr J. R. Wells, group finance director, retires from the board of COSTAIN GROUP at the end of July. Mr T. W. Snee, at present group financial controller, is to join the board as group finance director.

Mr David S. Ritchie, technical director of BARR & STROUD will retire from the board on June 30. He will continue as a consultant. Dr Arthur C. Shicht has joined the board as research director, and Mr Martin I. Bell has joined as engineering director.



Graham Laver

WESSANEN

1984 RESULTS

	1984	1983
Sales (Dfl m)	4,136	3,588
Profit before taxation (Dfl m)	90.6	76.9
Net profit after taxation and before extraordinary items (Dfl m)	48.1	38.7
Net profit after taxation and extraordinary items (Dfl m)	48.1	36.8
Earnings per Ordinary share (Dfl)	16.70	15.39
Dividends per Ordinary share (Dfl)	6.80	6.20

For Wessanen, 1984 was a year of continued growth. Sales passed the Dfl 4 billion mark. Net profit rose by more than 30 per cent, and the forecast made at the time of the placing in London in October 1984 was exceeded. All the divisions of the Group contributed to this very satisfactory result. Earnings per Ordinary share increased by over 8 per cent, after taking into account the placings of Bearer Depositary Receipts representing new Ordinary shares in November 1983 and November 1984.

The proposed final dividend is Dfl 4.60 per Ordinary share, which is payable in cash or, at the shareholder's option, Dfl 0.40 in cash and Dfl 0.60 nominal in Ordinary shares.

Copies of the 1984 Annual Report are available in the United Kingdom at the offices of Morgan Grenfell & Co. Limited, New Issues Department, 21 Austin Friars, London EC2N 2HB.

The Wessanen Group

Established in the Netherlands in 1765, Wessanen is now one of Europe's largest food manufacturing groups. The group has a philosophy of decentralised management, and is currently organised into six autonomous divisions: edible oils and fats, animal feeds, flour, meat products, dairy products and US consumer food products.

Over the last ten years, Wessanen has pursued a strategy of product specialisation and geographical diversification, increasing the proportion of European sales in higher added value specialty products and developing through acquisitions a successful consumer products business in the dairy sector in the United States.

Wessanen Bearer Depositary Receipts representing Ordinary shares are listed on the London and Amsterdam Stock Exchanges.

1985 Annual General Meeting

The Annual General Meeting will be held at the Okura Hotel, Ferdinand Bolstraat, Amsterdam at 2.30 p.m. on Thursday, 25th April, 1985.

The Meeting is open to holders of Priority shares, Registered Ordinary shares and Bearer Depositary Receipts, and to representatives of the Press upon presentation of their press pass. As provided for in Article VIII.4, clause 6 and 7 of the Articles of Association of the Company, holders of Bearer Depositary Receipts for shares of Koninklijke Wessanen N.V. issued by the Stichting Administratiekantoor van aandelen Koninklijke Wessanen N.V. are entitled to attend the Meeting in person, or to be represented by a proxy appointed in writing, and may address the Meeting, provided that they have lodged their Bearer Depositary Receipts or a receipt given therefor with the Amsterdam-Rotterdam Bank N.V., Hengstengracht 597, Amsterdam, The Netherlands by 22nd April 1985 and have obtained a receipt which will serve as a card of admission to the Meeting.

AGENDA

1. Opening of the Meeting.
2. Nomination of a Shareholder to approve the Minutes.
3. Approval of the Minutes of the Ordinary General Meeting of Shareholders held on 25th April, 1984.
4. Report of the Board of Managing Directors for the financial year 1984.
5. Adoption of the Accounts for 1984 as approved by the Supervisory Board, including the appropriation of profit for the financial year 1984; announcement of the date of payment of the final dividend for the financial year 1984.
6. Extension of the special voting rights conferred on holders of Priority shares in the matter of the issue of shares and the limitation or suspension of preferential rights.
7. Authorisation of the Company to acquire shares or depositary receipts for shares in its own capital.
8. Reappointment of retiring members of the Supervisory Board.
9. Any other business.
10. Closure

The Board of Managing Directors
Koninklijke Wessanen N.V., P.O. Box 410, 1180 AK Amstelveen, The Netherlands
4th April, 1985

All these Notes have been sold. This announcement appears as a matter of record only.



Electricité de France

US\$ 300,000,000 Floating Rate Notes due 1997
with Warrants permitting Exchange of Notes for
ECU-denominated 9 3/4% Bonds due 1995

Issue Price of the Notes: 100% • Issue Price of the Warrants: US\$ 14 per Warrant

Notes and Bonds unconditionally guaranteed by

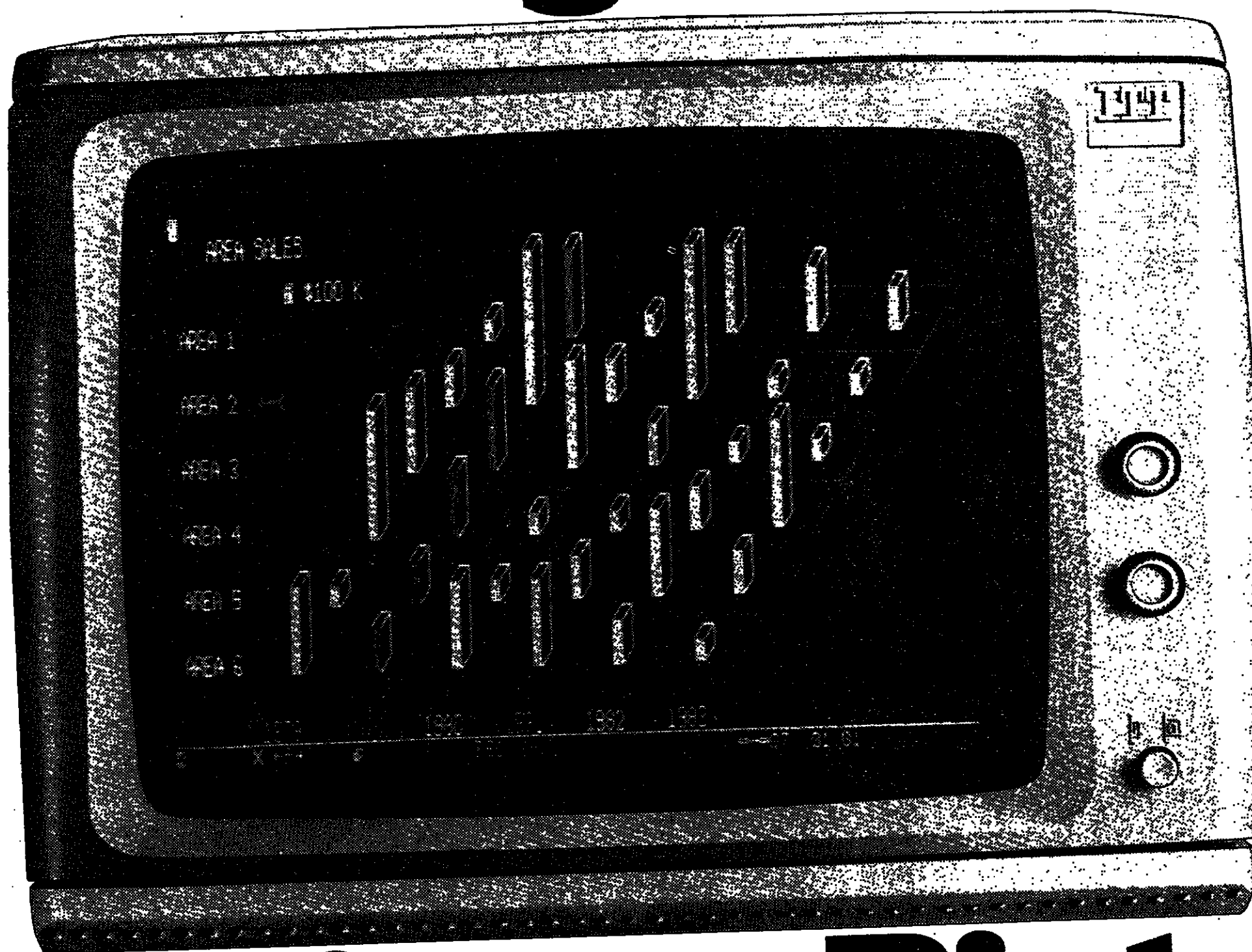
The Republic of France

Crédit Commercial de France • Morgan Guaranty Ltd

BankAmerica Capital Markets Group • Bank of Tokyo International Limited
Bankers Trust International Limited • Banque Bruxelles Lambert S.A.
Banque Indosuez • Banque Nationale de Paris
Baring Brothers & Co., Limited • Caisse des Dépôts et Consignations
Chase Manhattan Capital Markets Group • County Bank Limited
Crédit Lyonnais • Daiwa Europe Limited
Deutsche Bank Aktiengesellschaft • Dominion Securities Pittfield Limited
Dresdner Bank Aktiengesellschaft • Hambros Bank Limited
Hill Samuel & Co. Limited • IBI International Limited
Klüber, Peabody International Limited • Kredietbank International Group
LTCB International Limited • Mitsubishi Finance International Limited
The Nikko Securities Co., (Europe) Ltd. • Nomura International Limited
Orion Royal Bank Limited • Sumitomo Finance International
Swiss Bank Corporation International Limited • Union Bank of Switzerland (Securities) Limited
Westdeutsche Landesbank Girozentrale • Yamaichi International (Europe) Limited

New Issue • March 12, 1985

The Big Picture.



The Bigger Picture.

The big picture, above, is displayed on the ITT 9236 color display terminal.

Which lets one organize business data in big, colorful, easy-to-read graphics.

But the ITT 9236 is only part of the picture. The bigger picture is the whole 9000 series of display terminal products from ITT.

This family of products includes everything from display terminals

and printers, to our ITT XTRA™ Personal Computer.

It includes something else: a

variety of highly sophisticated technologies.

And that's the point we're trying to make, really.

At ITT more and more of what

we're doing today involves companies in high technology, or other growing fields.

In fact, as a matter of corporate strategy, we're concentrating our resources on such businesses.

The result is a very different ITT. But it's one for which we see unusual opportunities—and rewards—

opening up. If you get the picture.

ITT

It's a different world today.

THE MANAGEMENT PAGE: Marketing and Advertising

EDITED BY CHRISTOPHER LORENZ

Going public

Whither the second generation?

Highly rated agencies are under pressure to perform. Feona McEwan reports.

WHEN THE second generation of advertising agencies ventured onto the Stock Exchange just over two years ago, the air was thick with warnings, reservations and general breath-holding. The established first guard (Saatchi, Geers Gross, Brunning) had blazed a successful trail. Saatchi almost single-handedly had done much to massage city nerves made raw from earlier traumas (Bensons, Durand and bright star Knightley Manton and Palmer variously became unstuck) but the questions kept on coming.

Did they have the management skills? Could they keep key staff? Would creative standards drop? Would account decisions become ill-considered under the pressure to see that the share price was always right? World agencies accept new business for money reasons only?

These are some of the challenges faced by publicly quoted agencies. Boase Massimi Pollitt, Wight Collins Rutherford Scott, Valin Pollen and Lowe Howard-Spink Campbell-Ewald. Others in related fields of public relations, design and sales promotion felt similar pressures.

Now that a further batch of agencies is lining up on the starting blocks—Abbott Mead Vickers, Grandfield Rork Collins, Gold Greenlees Trotter, and Chetwynd Street's Group are known to be seriously considering the move, how are the second generation of public companies, with post-issue euphoria now behind them, coping with life in the glass house?

The enthusiasm to go public marks a shift away from U.S. domination of the UK scene. "Whereas UK domestic agencies in the 1960s and 1970s were subsidiaries of the U.S., now there's a strong independent movement funded for growth future," as one adman puts it, "with lock-ins for key

personnel so succession of management is assured." Going public offers agencies a way of capitalising on their success without yielding to a third party (often American), which until now has been the only route for agencies to follow.

The "second generation" agencies are pretty bullish about things, both individually and the sector as a whole, but then they would be, wouldn't they? There's no denying the continuing fashion for this glamorous stock as share prices sparkle and price/earnings ratios, for the moment at least, soar to heady heights.

The astronomically-rated agency Valin Pollen (floated January 1984) is keenly aware of the pressure to perform. "We're doing very well, and the market likes us," says chief executive Reg Valin, "but if we don't perform well, there's a complementary effect on our share price so we must keep pedalling fast." The pluses, he reckons, far outweigh any minuses. "We've been able to raise money to invest in the business (to computerise, to build a conference complex) and to clear personal debts—everything from buying a car to leasing a building."

"It has also made our marketing effort much easier. Being more visible and better known has attracted new business which might not have come by this stage of our development. In the first four years, we were beating on doors, now companies come to us at the rate of about one a week. In fact our new business development director has been working out of a job and he's leaving."

WCRS launched itself on the Unlisted Securities Market in January 1983 to intense specula-



The London Stock Exchange may well entice a further batch of advertising agencies.

tion about its abilities. "Being young and having started as four people in a hotel room, we were suspect," says Peter Scott, the fourth and managing partner. "Evidence shows we're not on a short-term hit and run mission. We're seen as a good business as well as a good advertising agency which has delivered so far." Clients too like the public status. Many companies it works for are public "responding to the same disciplines" which creates a readier trust.

Scott believes the risks of going public are not overweighing for those with their eyes open—that is in having a sustained growth dynamic you can deliver. "You must believe," he says, "that outside commentators in the media and shareholders are a good business discipline."

BMP is living proof that going public can be commensurate with high creative standards. The agency has already swept the board in this year's Campaign press awards and looks set to do the same in other arenas. Overcaution need not cloud judgment, persuades chairman Martin Boase, citing

his agency's recent resignation of the Johnson and Johnson account following a disagreement.

"Inevitably a rating puts expectations on you of probably 25 per cent compound growth, following the Saatchi expectations and that is year-in-year-out," he says. "It can be achieved organically but in the end you must look inorganically. That's why, so early in our history we are working towards a group of market services companies, autonomously run, to join us."

Chief executive of Lowe Howard-Spink (which went public in June 1984), Tim Bell (ex-Saatchi) has his own view on the City. "Anyone who lets the City run them is a fool," he says. "What you must worry about is the shareholder. This means approaching investments as if it were one's own money and doing the right job for him. It's all a matter of expectation. Don't create false hopes; that's a nightmare in itself. The most important thing is not to look over your shoulder and say we must be like Saatchi, or BMP or whoever."

For the moment, the advertising and marketing sector may look comfy enough, but just where is all the expected growth

to come from? After all, television revenues are falling, the budget move to abolish the ceiling on national insurance contributions has jacked up overheads and the VAT repercussions have yet to work their way through.

Remember the quoted companies are better than average in their field, reminds Mark Sheppard of Phillips and Drew. There is always the fear that a weak link in the sector could taint the whole.

As company numbers increase, the chances are such that sooner or later one breaks the pattern," says analyst Malcolm Kitchen, of Hoare Govett. "I worry, as I'm sure do others," says Peter Scott, "that some people will consider the move to go public on the basis of one year's good figures only."

Boase feels one bad apple won't spoil the barrel. "I think the City is better informed than two years ago about our business," Kitchen concurs. "The bigger the body of knowledge each agency establishes about itself in the City, the less the risk that the problems of one will become the problems of another," though he believes the finer points of advertising are still not understood by the City, as much as, say, widgets.

Analysts are concerned too that the Saatchis may be seen as the only role model. There is the danger that agencies may feel constrained to perform not just as good advertisers but to acquire top and sooner than they might have the management capability to do so. "Running one industry in one country is one thing," as one analyst puts it, "but running a group with overseas connections is quite another."

Not all companies are seduced by the "public" argument, of course. One disenchanted voice comes from a hi-tech company chairman who admits that given a chance, he wouldn't go public again.

"Everything is seen," he says. "You run into any problem, however small, and it's put under the microscope, examined in isolation, regardless of your track record. Even a director leaving, and it may be for simple career reasons, will elicit questions from all sides about underlying causes."

A final note of optimism from the Advertising Association. Research director, Mike Waterson, reports that from all the evidence available to the AA, "there's no obvious reason why advertising expenditure should ease in the foreseeable future."

Marketing aids

When video can get the message to employees

BY CARLA RAPOPORT

IN AN up-market London club recently, a friend tried to check in a coat, hat and scarf. The beautifully-dressed attendant handed back the hat and said airily: "I'm afraid we can't accommodate this. We don't do hats."

Service is not a refined art in Britain. Marketing, of which providing a good service is an essential part, is also something which most British companies could do much better.

On the contrary, there seems to be a positive joy with which some employees actually relish their inability to provide a service. Like the smiling cloakroom attendant, one can sometimes see a satisfied gleam in the eye of a publicist who informs you that the food is "finished."

So how can a company improve its service to its customers and sell more of its goods, if the natural inclinations of its employees run in the opposite direction? An expensive route is to send each and every worker on a course on marketing, one that explains the individual's role in the process, from product research to the shop floor.

Another route is the in-house video course, specially designed for the company, aimed at explaining all the tasks as well as their collective importance to the group's overall success in the marketplace. McDonald's, the U.S. hamburger chain, has perfected this art through the creation of tailor-made courses, with descriptive videos. These illustrate everything from cleaning a grille to smiling, all within the context of the company's success depends entirely on each employee's effort.

But a tailor-made video cannot be made for less than £10,000 these days, a sum that may be out of reach for those companies which most need help with marketing. A young company, Marketing Today, a subsidiary of Crown International Productions, has come up with a cheaper alternative.

The company has written, researched and produced a series of six video cassettes on marketing. At £245 for a week's rental, the series is within the budget of most small companies. For most of them, a course which presents the concepts of marketing, in almost idiot terms, to all of one's employees



for such a price is probably something to consider.

Nonetheless, the series has its problems. It works on a case study basis, using well-known companies such as Apple Computers and Rowntree MacKenzie. With only one major exception, all the cases are success stories. A great deal can be learned from failures as well, no doubt, but it is difficult to get cameras into companies which have flopped in the market place.

The other major problem of the series is that it is quite historical. A great deal of marketing has to do with looking forward, taking a few risks and showing some flair. These qualities are intangibles which simply cannot be taught.

"Marketing is something nobody ever learns," admits Gabriele O'Connor, a researcher on the Marketing Today series. Nonetheless, she points out that an explanation of the theory behind a particular product launch or advertising campaign provides a basis upon which employees can better understand the wider goals of a marketing effort and his or her own place within it.

On the more positive side, video, a relatively young form

of education, is quite suited to the concept of marketing. Although the remarkably loquacious John Harvey-Jones of ICI comes across as a senior librarian, other lesser known businessmen present a very lively picture of the nerve and determination needed to succeed in marketing.

One of these, John Neill, group managing director of Unipart, BL's automotive parts retailing subsidiary, says in the first programme: "All of us (in the motor trade) went around reassuring ourselves (during the recession) that everything was going to be OK." That wasn't good enough, he goes on to say, and aptly describes how Unipart survived the recession and continues to thrive.

The course cannot be a replacement for an energetic marketing manager, nor should it be. But for the marketing manager who wants to get through to the classroom attendant, a short series on the basics of marketing is probably a reasonable start.

Marketing Today, Greenstar House, 111, Hare Lane, Claygate, Esher, Surrey, KT1 10 QOY.

PREDICTING CORPORATE COLLAPSE

Credit Analyst in the Determination and Forecasting of Insolvent Companies
by Alexander Bathory

Company insolvency is a growing problem today: can it be forecast? Using sample company figures, PREDICTING CORPORATE COLLAPSE identifies different levels of insolvency. It helps grantors of credit and other interested parties to determine the likelihood of insolvency.

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Published November 1984.

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The Banker in May will be discussing the futures markets around the world. The link-ups between exchanges and the international dealers and brokers who operate across the world's leading markets.

Banks, brokers and institutions committed to the expansion of the international futures markets who wish to advertise in the May issue of The Banker should contact:

The Marketing Director
THE BANKER
102 Clerkenwell Road
London EC1
01-251 9331
Telex: 23700

Company Notices

COMMERZBANK AKTIENGESellschaft

The Annual General Meeting of Commerzbank A.G. will be held in Berlin on 15th May, 1985.

Agenda for the Meeting:

- To present: The Annual Statement of Accounts and Annual Report of the Board of Directors and the Supervisory Board, and the Annual Report of the Auditors for 1984.
- To approve the dividend of DM 6.00 for every DM 50 nominal amount of shares held.
- To approve the actions of the Board of Directors for 1984.
- To approve the actions of the Supervisory Board for 1984.
- To elect one member to the Supervisory Board.
- To elect one member to the Board of Directors.
- To approve the actions of the Board of Directors for 1984.

United Kingdom shareholders who wish to attend the Annual General Meeting should inform S. G. Warburg & Co. Ltd., 10/11, Austin Friars, London, EC2A 3JF by 7th May 1985, notice of whom will be sent to them by the company.

Copies of the Company's Annual Report for 1984 in German will be available shortly from S. G. Warburg & Co. Ltd. The report in English is in course of preparation.

14th April, 1985
COMMERZBANK AKTIENGESellschaft

BY WARTSLA AB

NOTICE IS HEREBY GIVEN that the ORDINARY GENERAL MEETING OF SHAREHOLDERS of the Company will be held at the Registered Office of the Company on Thursday, 25th April 1985 at 2.30 pm to consider the following agenda:

- Report of the Board of Directors and the Supervisory Board for the financial year 1984.
- Discharge to be given to the Directors and the Supervisory Board.
- Statutory appointments. Number of shares to be allotted to the Company.
- Shareholders wishing to attend or to appoint a proxy should apply to the Company Secretary at the Registered Office of the Company (Incorporated in Sweden) at 25, rue du Commerce, 1000 Brussels, Belgium.

Report shares must be deposited up to and including the day before the meeting at the business hours at the company's registered office in London at 25, rue du Commerce, 1000 Brussels, Belgium.

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Chances are, this ad won't win this award.

A lot of successful companies use press in their advertising. But it's a fact that most IPA Award winners put the majority of their budget into TV.

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Last year, 19 of the 21 winners chose TV as their major medium. Like the winners of the Grand Prix, Dulux...

Playing on their Emulsions.

Unlike other shaggy dog stories, the Dulux story has a simple message and a logical ending.

In 1981, their share of the white emulsions market had dropped to 18%.

But, by splashing out on TV, they managed to paint a totally different picture.

By 1983, brand share had soared to 36%.

They did this by concentrating their spend very largely on TV. Others have done the same thing. And, what's more, you can Do It Yourself.

Brand-building with Wall's.

Take Wall's Viennetta, as another example. With the help of TV, they cut themselves a substantial slice of the action.

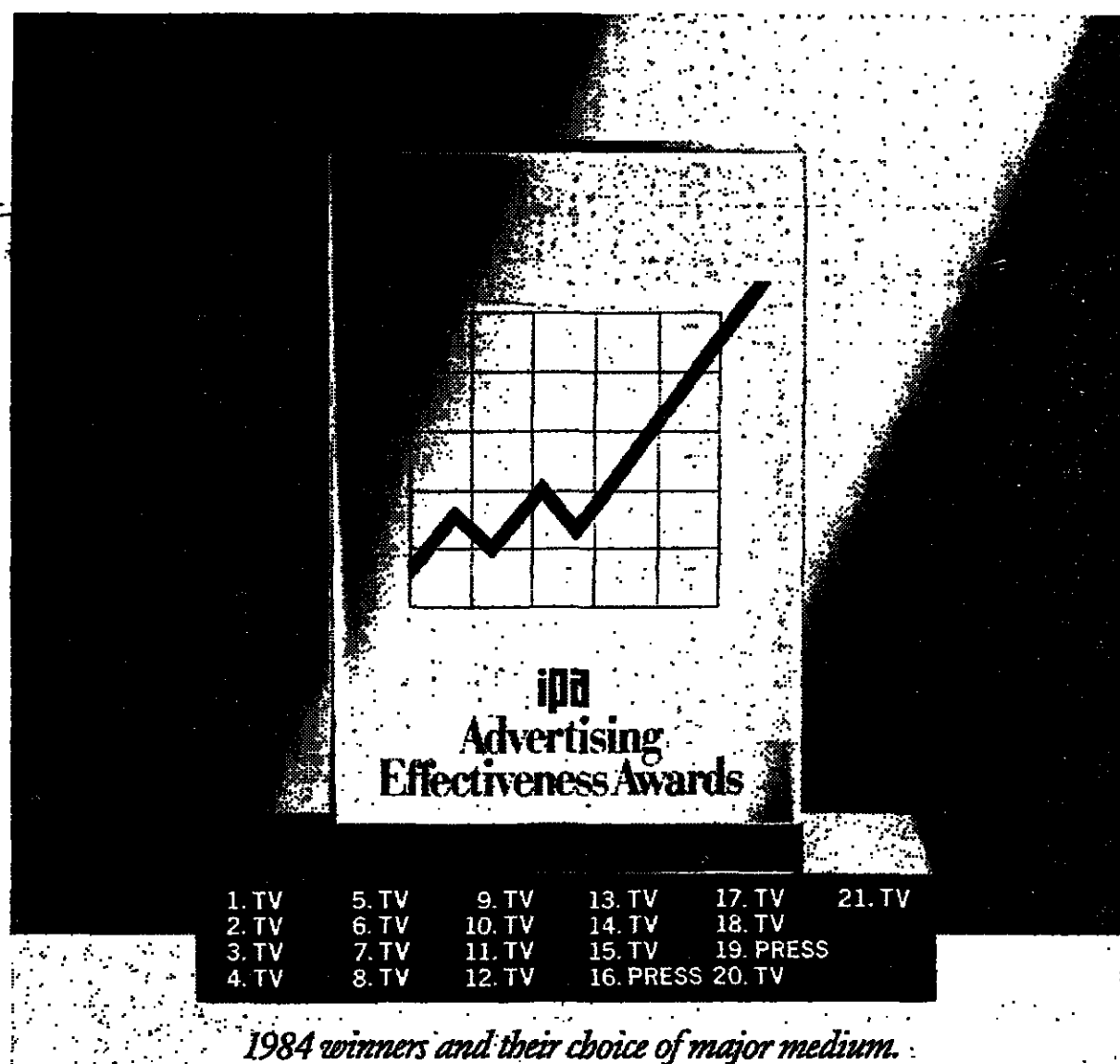
Sales rose by a factor of 10 in the test area, and the advertising was paid back (in terms of direct trading profit) in just over four weeks.

Furthermore, the campaign had a "halo" effect, in that it built up total ice cream sales for Wall's in that area.

A case, if ever there was one, of having your cake and eating it.

Hofmeister lager, another winner, had similar cause for celebration.

In the area covered by TV advertising, sales rose at over twice the market rate.



Proving that TV works for pints as well as it does for paints.

H.M.G. on ITV

Another TV campaign, aimed at decreasing the number of chip-pan fires, saw a decline of up to 25% in the year following the TV burst. So the Government, another of our blue-chip clients, was proved right in its choice of media.

Its TV campaign for London Docklands also worked; spontaneous awareness among businessmen rose from 30% to 75% in the space of a few months.

Of course, a lot of these clients also used press ads.

But, like us, they put the majority of their budget into TV.

So, then again, maybe this particular ad *could* be part of an award-winning campaign. CASE STUDIES FROM 'ADVERTISING WORKS' PUBLISHED BY HOLT RINEHART WINSTON.

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UK COMPANY NEWS

Lasmo up £23m and £67m rights

BY MAURICE SAMUELSON

London and Scottish Marine Oil (Lasmo), the British oil company, plans to raise £27.3m through a rights issue to finance its rapidly expanding development programmes in the UK and other parts of the world, including possible new acquisitions.

The group, with interests in Indonesia, Australia, Africa and North America as well as the UK, also reported yesterday that 1984 was its best year for ten years, with pre-tax profits of £113m, £23m more than in 1983.

The only things that went down last year were the wells," Mr Geoffrey Searle, chairman, told a press conference in London.

Lasmo proposes to raise its additional finance through a one-for-four rights issue at 28p per ordinary share. It would be its second rights issue since it was incorporated as a company

14 years ago.

Shareholders are also to be offered an increased 1984 dividend of 7.7 pence per share, compared with 7 pence for 1983.

Following the announcements, the group's shares closed at 330p, 18p down on the day.

The rights issue is needed, Lasmo says, to assist in financing exploration and appraisal work around the world and to take advantage of "suitable acquisition opportunities."

In 1984, Lasmo says it made 13 significant oil and gas discoveries in Australia, Gabon, Indonesia, Canada, the U.S. and UK. In the first two months of 1985 this continued with 23 oil and gas well completions, giving a 70 per cent success rate.

Lasmo says its cash flow from operations last year had risen by £50m to £117m after tax, thanks largely to the beginning

of production last June from an oilfield in Indonesia and increased output from the Beatrice field in the UK North Sea.

The higher income had resulted from the lower tax burden on these fields compared with the tax on its previous year's output. Overall production at about 35,000 barrels a day, was little different from the previous year's volume. The strength of the U.S. dollar had also boosted income but by less than £10m.

The company had last year enjoyed its most successful year since 1974, when it had benefited from the discovery of the North Sea Ninian field.

Last year, "significant" discoveries included one in the UK, four in Indonesia, and two each in Australia, the U.S., Canada and Gabon. Lasmo is now drilling five wells a week and this year there have been finds in

Year of strikes puts AB Ports in the red

Associated British Ports, the old British Transport Docks Board privatised by the government in 1983, was severely affected in 1984 by the national coal and docks strikes, as well as labour problems at Southampton and incurred a pre-tax loss of £6.4m over the year. The disappointing result represents a downturn of £20.5m from the comparable £14.5m profit.

The directors consider that the result is not representative of the "underlying strengths of the company or the prospects for 1985," and they are to recommend an unchanged final dividend of 5.5p for an £8.5p total (same).

The chairman, Mr Keith Stuart, looks forward to "considerable improved prospects" for the current year.

The coal dispute and the associated dock strike resulted in a loss of about £12m in revenue at the group's ports and operating profit was down to £2.5m (£16.5m) before exceptional costs of £8.6m (£1.9m) mainly relating to severance payments.

Within the depressed operating figure was a loss of over £6m incurred by the Southampton docks, where "essential improvements in working methods met with protracted opposition" from the dockers' union.

A satisfactory settlement was achieved early this year, enabling the container port to recommence operations on a "fully competitive and commercially viable basis," says the chairman.

He goes on to say that since the beginning of the current year there have been some important developments affecting the group's premises. The group's premises in early March, and are building up steadily. At Southampton, container throughput is on a rising trend following the resumption of operations in late 1984. The performance of the Humber and some of the smaller ports has also been encouraging.

Turnover for 1984 fell from £154.3m to £138.2m. There was a tax credit of £2.7m (£1.5m) for attributable losses emerging at £0.9m (£1.3m). The loss per share is a stated 1.6p (earnings 23.5p).

Both the good news and the bad news about Associated British Ports seem to be thoroughly in the share price, at 245p. The strike damage to the results for 1984 was always overcome when the shares were trading in the 160p region in December, and when ABP took the opportunity of the coal and docks strikes to sort out its manning levels at Southampton, a strong recovery was already in the pipeline. It seems likely that ABP will make £15m before tax this year, even after a spoiled first quarter, but the prospect of a dividend increase is something for 1986. That could stop the share price rising very much higher for a while. But given a strike-free year — an important condition — ABP could easily make twice as much in 1985 as in 1984.

comment

Falling by some distance to beat the forecasts, Associated British Ports was not the market's favourite insurance share yesterday, dropping 28p to 245p. Unexpectedly mediocre underlying results were the problem, rather than any unpalatable changes in accounting policy, or even GRE's apparently poor performance. Denied by half-stories in Bavaria, and caught out by 15-year-old asbestos claims — on its Lloyd's marine excess policies — GRE seems to have been hardest hit by the need to provide £8m for the professional negligence business from which it is actually trying to withdraw. For 1985 it may be hard for GRE to progress very far, before or after tax, even the profitable Australian business has had a poor start to the year. At least GRE can boast that it kept its dividend moving ahead — though by less than last year — and kept its coverage by conventionally calculated earnings.

comment

The balance sheet has been strengthened in the year. Shareholders funds have increased substantially as a result of the rights issue and retained profits. The tax bill rose from £2.0m to £2.5m.

comment

Higgs and Hill's record pre-tax profits have, almost certainly,

Improving UK operations lift Glynwed to £26.5m

SHARPLY HIGHER contributions from its steel activity together with improvements by all other UK operations enabled Glynwed International to lift its 1984 pre-tax profits from £21.2m to £26.5m.

Turnover of the group, which is engaged in engineering and building products and steel stockholding and distribution, advanced by £28.9m to £514.1m.

Compared with a forecast of not less than £4.4m made at mid-year the final dividend is being raised to 6p for a net total of 9.25p, against a previous 7.55p.

The main features of the year were the continuing improvement in the profits of the UK companies, supported by three strategic acquisitions, and the disposal of the group's structural steel stockholding and fabrication businesses in the U.S. and the greater part of its interest in South Africa.

In the group's UK and European operations consumer and building products increased its operating profits by £1m to £2.5m, while the steel division improved by £0.8m at £1.7m and steel surged from £7.1m to £10.7m.

Profits from South Africa amounted to £1m (£5.4m) and the contribution from the U.S. and Australia totalled £1.9m (£0.4 loss). Discontinuing expenses accounted for £1.5m of group operating profits.

At year-end net borrowings were down by £22.8m to £40.1m and the debt/equity ratio showed a fall from 50.7 per cent to 34.2 per cent.

The improvement in the debt/equity ratio arose from a combination of receipts from the divestment of overseas businesses, from the elimination of heavy overdrafts in South Africa and from the continuing tight cash controls exercised throughout the group. The directors estimate that this will reduce group interest charges by more than £5m a year.

Interest charges for 1984 were £0.4m higher at £8.2m, tax took £2.2m (£6.1m), minorities added £0.6m (took £0.8m) and extraordinary items accounted for £2.9m (£4.6m).

comment

Glynwed takes pride in making money in unglamorous areas, and 1984 was no exception. Pre-tax profits rose 25 per cent despite the miners' strike, losses from the South African recession and a three-week stoppage in the copper tube division. The company now feels its position is sound enough to raise the dividend back to its pre-recession level, leaving the shares — down yesterday to 204p — on a generous historic yield of 64 per cent. Now that it has sold its loss-making interests in South Africa and the U.S. and gearing is down to 34 per cent — knocking £4m off the interest charge — Glynwed can increase its profits to around £21m by standing still. Add in some earnings growth from steel and plastics and the 1985 total could reach £35m. Most of the benefits from cost-cutting have already come through, so the obvious way to grow is by acquisition, probably in plastics. But having worked so hard to reduce its gearing, Glynwed will be reluctant to cough up cash. And with the shares on a modest prospective multiple of less than the company's own rating before using its paper instead.

Heavy £111m underwriting loss hits GRE

Guardian Royal Exchange yesterday reported a 28 per cent drop in pre-tax profits in 1984 from £125.1m to £92.2m after a 75 per cent increase in underwriting losses from £63.5m to £111.1m.

The after tax profit fell by nearly 20 per cent to £57.2m, and earnings per share declined by 8.1p to 34.5p.

Nevertheless, the dividend for 1984 is lifted by 13 pence to 28p with a final payment of 17.5p.

Premium income during the year rose 10 per cent in sterling terms from £1.04bn to £1.24bn, with an underlying growth of 10 per cent after allowing for currency fluctuations.

Investment income rose by 11 per cent from £167.5m, net of interest paid, to £186.7m, with an underlying growth of 3 per cent.

The solvency margin at the end of 1984 was nearly 30 per cent.

Premium income in the UK increased 5.6 per cent to £41m, but underwriting losses more than doubled from £26.7m to £60m.

GRE's large UK motor account was hit by rising claim numbers

in the final quarter — an increase that has persisted during the first two months of this year. It was also hit by the severe weather at the beginning of 1984 costing £10.5m.

However, the UK account was hit by a number of special factors, with the most damaging being a number of potential professional negligence claims arising in the U.S.

GRE had a 6 per cent risk in professional negligence cover provided to chartered accountants of international firms, the bulk of the cover being insured at Lloyd's.

The possible potential claims that could arise over Deloarea and from actions in the U.S. has resulted in GRE strengthening its reserves by £2.5m. It has also strengthened reserves on certain policies to cover possible asbestos claims and another £2.5m against products defect claims against the aircraft manufacturer, Cessna.

Results in West Germany showed a marked improvement, except that the

company put DM 10m (£2.5m) to equalisation reserves, while the massive hailstorm in Bavaria in July cost £2m in claims. As a result, underwriting losses rose slightly from £6.7m to £7m.

Underwriting losses in the U.S. rose from £10.7m to £19.1m after an internal reinsurance loss of £8.7m, with a statutory operating loss of £11.3. The group was affected by competitive market conditions and tornadoes in the Midwest — its area of operation.

GRE still believes that much business in the U.S. is underpriced and is taking significant steps to restore profitability. However, it still intends to develop its U.S. business in areas where it considers conditions for profitability are above average.

Conditions deteriorated in Canada with underwriting losses more than doubling from £3.2m to £11.1m on premium income up by nearly one-third. A substantial increase in the loss provision was made in the final quarter to meet the consequences of the legions of claims. The result was also hit by severe weather.

comment

Falling by some distance to beat the forecasts, Associated British Ports was not the market's favourite insurance share yesterday, dropping 28p to 245p. Unexpectedly mediocre underlying results were the problem, rather than any unpalatable changes in accounting policy, or even GRE's apparently poor performance. Denied by half-stories in Bavaria, and caught out by 15-year-old asbestos claims — on its Lloyd's marine excess policies — GRE seems to have been hardest hit by the need to provide £8m for the professional negligence business from which it is actually trying to withdraw. For 1985 it may be hard for GRE to progress very far, before or after tax, even the profitable Australian business has had a poor start to the year. At least GRE can boast that it kept its dividend moving ahead — though by less than last year — and kept its coverage by conventionally calculated earnings.

Housebuilding boost for Higgs & Hill

AGAINST THE background of a "highly successful year" in housebuilding, pre-tax profits at Higgs & Hill rose by nearly 19 per cent in 1984.

Mr Brian Hill, the chairman of the building and property developer, considers that the major contribution from housebuilding has fully justified the group's increased investment in this activity, which has been further strengthened as a result of the rights issue in February last year.

Profits rose from £8.06m to £7.19m — a "very satisfactory" result according to the chairman,

in the light of present economic conditions. The group's 1984 performance came out of turnover 12 per cent ahead at £189.66m (£169.71m).

The final dividend is lifted by 0.8p to 7.8p net per share on the increased capital, for a total of 12.3p against 11p. Earnings per share are stated at £2.6p against a revised £2.43p.

Mr Hill comments that in UK construction difficult market conditions still prevail. Despite this the steady growth of the business has continued to provide an improved level of turnover

for 1984 and a good base for 1985.

Overseas, where the group operates in the Caribbean and Egypt, a record turnover was achieved. In particular, good profits were The balance sheet has been strengthened in the year. Shareholders funds have increased substantially as a result of the rights issue and retained profits. The tax bill rose from £2.0m to £2.5m.

comment

Higgs and Hill's record pre-tax profits have, almost certainly,

been due to the growth of earnings from the group's newly developing UK house building programme. With an estimated 300 units sold for an average of £75,000 (the group concentrates on quality building) the contribution from this activity alone could well be over £20m. The overseas contracting activities, where the emphasis is increasingly on the Caribbean, had a record sales year although there is some market concern over what replaces the several major projects now coming to an end. Shareholders' funds have been strengthened by last February's £5.5m one-for-four rights issue and the retention of £3.3m from 1984's profits, while the company must now have a strongly positive cash balance. For 1985 analysts are expecting pre-tax profits of £8m. This would produce a prospective multiple of almost 7 on a 35 per cent tax charge at 310p. The group is probably well over the attractive companies in a dull sector.

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M.L.A. Income	30.1	31.8	4.71

Authorised unit trust prices FTN/4/85

Harrisons Malaysian Plantations Berhad
(Incorporated in Malaysia under the Companies Act 1965 No. 352/76 with limited liability)

Introduction to the Stock Exchange of Singapore Limited

SHARE CAPITAL		Issued & fully paid
Authorised	430,000,000	Ordinary shares of M\$1 each
		422,991,214

arranged by
Baring Brothers Asia Limited Pertanian Baring Sanwa Berhad

Amec £1m ahead despite downturn in second half

PROFITS OF Amec, the world-wide construction group, fell £200,000 in the second six months of 1984 but the group still finished the year with pre-tax profits £1m higher at £27.1m.

Mr J. W. Morgan, the chairman, tells shareholders that the group suffered setbacks in the U.S. but he goes on to say that with liquidity and the order book both showing rises the outlook is "encouraging."

A lower tax charge of £7.6m (£8.1m) left net profits £1.5m higher at £19.5m and with earnings per share 1.7p ahead at 29.6p the final dividend is being lifted to 7p (6.5p) for a net total of 11p, against 10p.

Turnover for the 12 months fell from £715.2m to £689.2m — the group's interests take in building, civil and mechanical engineering, mining, mechanical and electrical services and project and construction management.

The tax charge included an overseas credit of £1.5m, against a previous debit of £1.4m.

The group transferred £12.5m (£7.8m) to reserves after taking account of extraordinary items and dividend payments.

right for Fairclough to merge with Press but the resulting group, AMEC, dominated by Fairclough management, has had to contend with a fair number of problems. The latest to emerge is a £3.9m loss in one of the U.S. subsidiaries of the old Press group. This was yesterday's profits well down on market expectations. Fisk, an electrical contracting group, was operating a non-uniformed subsidiary, well over £20m in losses before the UK management realised what was happening. Not surprisingly there have been some management changes in the U.S. Back in the UK another former Press company was causing problems with a £1m loss from Decca which is involved in air conditioning. But, though investors may have heard it before, it does look as if the group is over the hump following the merger and, if the contracting/construction sector is due for a revival of investment interest, AMEC could be one of the ones to benefit most. After the 12p fall to 236p yesterday the prospective p/e is only 7.5 assuming profits of £38m for 1985.

comment

Strategically it may have been

Newarthill results steady at £16.4m

From pre-tax profits of £16.36m against £16.91m Newarthill is paying a higher dividend of 11p compared with 10p for 1983 to the end of October 1984. Earnings per share are shown as rising from 61.7p to 65.4p.

In accordance with articles of association the directors say that the sum required to cover the nominal value of capital shares which will be issued to capital shareholders is £1.5m, a reference to the rate of the ordinary dividend, will be capitalised out of reserves.

Comparative figures have been adjusted. Turnover slipped from £248.99m to £240.55m. Profits struck after related companies income of £1.59m (£1.75m), property income of £2.03m (£1.79m) and investments of £7.55m (£5.97m).

Lon. & Manchester up 24%

THE London and Manchester Group has reported a growth of 24 per cent in attributable profits in 1984 from £4.68m to £5.79m, thanks to a strong profit surge from Ordinary branch life business. The earnings per share climbed from 20.42p to 25.25p.

The group is lifting the dividend payment for the year by 20 per cent from 16.45p to 19.51p with a final payment of 14p.

The net profit contribution from Ordinary branch business rose by nearly 17 per cent from £1.69m to £1.98m, more or less as expected. However, the Ordinary branch contribution rose by over 40 per cent from £2.52m to £3.56m.

This latter figure includes not only the profits from the main

stream life business, but from the highly profitable Investment Trusts and other ventures undertaken by the group. However, the group is not prepared to give a profit breakdown ahead of the published report and accounts.

Nevertheless, the mainstream ordinary life business improved by around the same level as the Industrial branch. This would indicate the profit contribution from the ITRA rising from 1983's £1.25m to £1.26m. These results were very much in line with market expectations and the share price rose 2p to 277p.

Other life company share prices which fell substantially on the day — yielding 4 per cent gross.

DIVIDENDS ANNOUNCED

Company	Current payment	Date	Corre. Total	Last year
AB Electronics	1.5	June 3	1.5	1.5
AB Ports	5.5	May 28	8.5	8.5
Amec	7.0	July 1	11.0	11.0
Beaumont Group	3.0	May 16	2.6	4.5
A. Beckman	1.95	June 3	1.95	—
Blockleys	1.37	June 12	12.75	21.15
Bodyscot	1.5	July 1	1.5	4.5
Bry Technology	1.75	July 1	1.5	1.5
Bruntons (Musselburgh)	1.5	—	6.25	3.10
Cooken	8.25	July 3	6.5	12.57
Guardian T&L	6.0	June 4	5.4	9.25
Guardian T&L	7.5	June 2	15.25	2.5
Higgs & Hill	7.8	June 14	7.8	12.57
I & J Hyman	1.0	June 17	0.5	1.5
Lon. & Manchester	14.0	May 22	11.48	19.51
LASMO	7.7	May 22	1.5	12.2
Wm. Morrison	1.65	—	1.3	2.2
Newarthill	11.0	—	10.1	10.1
Portals	11.0	July 1	11.0	18.5
Porter Chadburn	0.75	—	0.35	1.1
Senior Engg.	0.75	June 3	0.75	1.5
Sun Alliance	9.75	—	8.57	14.5
Sunbeam Welsey	3.0	May 30	3.0	4.03
Thurgrax	0.2	May 22	1.1	0.2
Wedge Group	2.15	May 24	1.75	2.5

Dividends shown net of share tax except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ US\$ stock. § Unquoted stock. ¶ Adjusted for share sub-division. || Period runs for 15 months to end March. ** Included a 0.033p supplementary payment.

Albert Martin surges to £1.12m

Albert Martin Holdings, the Nottingham-based clothing company which includes Marks & Spencer among its customers, has reported a 1984 pre-tax profit of £715,000 to £1.12m.

Furthermore, the directors say the level of orders on hand for 1985 is "encouraging" and add that Martin is well placed to achieve further growth.

They point out that production is being maximised from all company factories both in this country and abroad, by recruitment and continued investment in additional machinery.

During 1985 the balance of profit contribution is expected to alter because of the significant

movements in exchange rates in recent months. While having an adverse impact on overseas profitability these have benefited Martin's business in the UK by creating demand on capacity and good export opportunities.

Group turnover for 1984 improved from £20.14m to £24.58m and operating profits from £1.35m to £1.75m.

The UK accounted for £932,000 (£446,000) of the profits and for £29.13m (£25.93m) of turnover. The Far East contributed profits of £291,000 (£98,000), the second half figures here being affected by the strength of the U.S. dollar which the Hong Kong currency is linked to.

Earnings per share rose to 9p (4.4p) and a final dividend of 2p

(1.5p) raises the net total from 2.25p to 3p.

Extraordinary debits rose to £110,000 (£21,000), of which £62,000 were bid defence costs. The balance was rationalisation expenditure.

Bruntons

While the miners' strike has ended, and demand for the product range of steel wire manufacturers Bruntons (Musselburgh) remains good, the directors say that pressure on margins continues on turnover of £10.48m against £11.1m, pre-tax profits dropped from £1.1m to £517,000. The second interim dividend has been cut to 1.5p which reduces the total to 10.5p to 3p.

Granville & Co. Limited
Member of The National Association of Security Dealers and Investment Managers
8 Lovat Lane London EC3R 8DT Telephone 01-421 1212

Over-the-Counter Market

High	Low	Company	Price	Change	Gross Yield	P/E	Fully Paid
144	123	Ass. Bt. Ind. Ord.	142	—	6.8	4.2	8.4
77	61	Airprung Group	68	—	10.0	8.8	—
42	28	Ambridge and Rhodes	34	—	6.4	11.2	6.7
146	108	Berlin Group	110	—	2.5	8.5	4.2
88	42	Bry Technology	54	—	3.4	2.4	14.5
291	170	CCCL Ordinary	170	—	12.0	7.1	—
110	88	CCCL V.C. Conv. Pref.	110	—	10.0	13.6	9.0
935	100	Carburendum Ord.	935	—	6.7	8.6	—
88	77	Carburendum 7.5% P.I.	88	—	10.7	12.2	—
83	71	Deborah Services	83	—	6.5	12.3	5.0
314	182	Frank Horrell	314	—	5.8	3.6	10.8
228	170	Frank Horrell Pr.Ord.	228	—	5.8	3.6	10.8
21	22	Frederick Parker	21	—	—	—	—
58	33	George Blair	58	—	—	—	3.9
124	23	Ind. Fraction Casting	23	—	15.0	7.9	6.8
218	186	Isla Group	186	—	4.9	4.9	4.7
265	213	Jackson Group	265	—	12.9	15.2	8.7
83	83	James Burroughs Spec.	83	—	5.0	5.8	8.8
197	100	Lingaphon Ord.	97	—	15.0	5.8	7.2
100	88	Lingaphon 10.5% P.I.	97	—	15.0	5.8	7.2
635	100	Milnith Holding WU	635	—	3.5	0.8	45.7
120	31	Robert Jenkins	120	—	6.7	17.8	16.8
60	28	Scruttons "A"	60	—	4.3	1.2	8.3
444	360	Trevlin Holdings	360	—	1.3	4.7	13.3
85	81	Unilock Holdings	85	—	1.3	4.7	13.3
247	216	W. S. Yeates	216	—	17.4	8.0	8.1

Prices and details of services now available on Prestal, page 48148

ROTHSCHILD ASSET MANAGEMENT (CI) LIMITED
St. Julian's Court, St. Peter Port, Guernsey - (041) 26741/26331

OLD COURT CURRENCY FUND LIMITED

Currency	Value	Yield
Sterling	£ 10.467	12.90%
Australian Dollar	AS 15.655	11.76%
Canadian Dollar	CS 20.795	9.17%
Dutch Guilder	DF 11.020	5.55%
Danish Krone	DKr 156.897	10.14%
Deutsche Mark	DM 40.833	4.81%
Belgian Franc (FIN)	Bfr 832.89	8.92%
French Franc	FFr 102.80	9.63%</

Profits nearly doubled at I & J Hyman



**Tootal
Group**

**Our names
add up to strength**

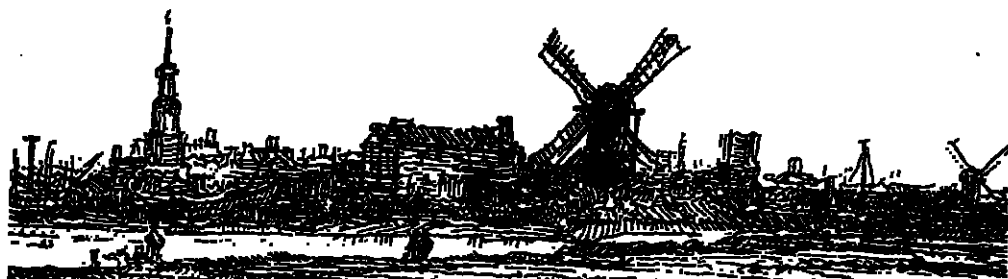
Rabobank 1984.

Key Figures as of December 31, 1984.
(in millions of Dutch guilders).

Total assets	127,419
Total loans	81,015
Total deposits	94,642
Own funds	6,398
Net income	619
Number of:	
Offices	2,385
Employees	29,211
Savings accounts	8,975,000
Personal cheque accounts	3,225,000
Other current accounts	475,000

Rabobank, Nederland, International Division, Crossclass 15,
3521 CB Utrecht, the Netherlands. Telex 40200.
Representative Office London, Princes House, 95, Gresham Street,
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Branch Office New York, U.S.A. Telex 424337.
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Subsidiary Caracas, Curaçao N.A. Telex 3422.

Rabobank



Michael Donne looks at Government's latest offering

All systems go for BAe lift-off

THE COMBINED sale of the Government's remaining 48.43 per cent holding in British Aerospace, together with BA's own offer of shares, will result in a total offering of over 146.85m new 50p ordinary shares, raising around £600m.

This makes it one of the biggest share offers yet made in the UK, after the recent British Telecom issue.

The precise date for the sale is not yet fixed, but will be in early May, with the fixed issue price being announced closer to that date.

The Government's sale will cover 96,852,746 shares, with BA's own offer amounting to 50m new shares, raising the company's existing issued share capital by 25 per cent.

The preliminary prospectus for the issue, issued yesterday, states that although BA itself has no immediate need for funds, the board believes it sensible to increase its equity base at the same time as the Government disposes of its own shares.

Nor is BA yet prepared to say what it will do with its own proceeds from the share sale, expected to generate some £315m.

Sir Austin Pearce, chairman, said in London yesterday that the money would be held until such time as the group found a need for it. There were no specific plans for spending it at present. "But we are always looking for ways to expand the business, and if something comes up that we feel offers good opportunities

for the future, we will have the cash with which to secure it," he declared.

Mr Bernard Friend, finance director also stressed that the group had ample existing cash reserves and credit facilities with the banks.

The plan is for an extraordinary meeting of BAe to be held on April 29, to change the Articles to provide for one Special Share of £1 to be held by the Government to enable it to block any foreign takeover of BAe and prevent foreign directors from being appointed.

The Special Share, however, will not confer on the Government any financial benefits or control over the company's ordinary commercial dealings.

The combined share issue is being aimed at a less wide public than the British Telecom sale—a "more sophisticated" clientele is how it was described yesterday, with existing shareholders very much in mind.

A network of provincial stockbrokers has been established to cope with the issue. The minimum application will be for 100 shares, with a maximum of not more than 10 per cent of the total number of shares on offer.

Payment will be in two instalments—one on application in May, and the second by September 10, 1985.

Existing shareholders will be given preferential entitlement (on special pink forms) of one new Ordinary share for every



Sir Austin Pearce, chairman of BAe

four held at the close of business on April 30, but these preferential entitlements will be personal to those shareholders and will not be transferable under any circumstances.

Any shareholder wishing to acquire shares additional to those to which he or she is entitled to apply for on a preferential basis will have to make a separate application in the normal way.

Of the 96.85m ordinary shares to be offered by the Govern-

ment, 5m will be available for preferential allocation to eligible employees of the company.

Following the sale, there will be changes in the board. The Government will have the right to appoint only one non-executive director, instead of two. Its appointee is Mr K. M. Bevin, of Royal Insurance Company, currently on the board.

The other current Government director, Sir Kenneth Durham, will cease to act in that position, but will remain on the board at BAe's request as a non-executive director. He is chairman of Unilever AC.

Along with the preliminary prospectus, BAe yesterday issued its full report and accounts, confirming the recent announcement of pre-tax profits of £120m in 1984 (against £82m in 1983).

on sales of close to £2.5bn (£2.3bn).

Sir Austin Pearce, in his annual statement, says that the opportunities for increased business "are there to be taken in all parts of our company; the opportunities are also there to be a more competitive and aggressive entity."

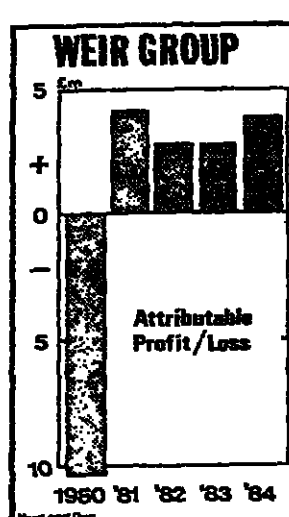
See Lex

Profits rise at Weir after strong second half

The Weir Group, engineering holding company, reported higher pre-tax profits of £6.85m for 1984, compared with £4.94m previously, following a better-than-expected second half which accounted for 24.2m, against £2.75m.

An increased final dividend of 2.125p (1.75p) is being recommended, bringing the total for the year to 2.5p (2.125p). Stated net earnings per 25p share are shown as 8.6p (4.4p) basic, and 5.6p (3.6p) fully diluted.

The directors are confident that during the current year the group will maintain and build on the progress made in 1984, and say that group



policy is to shift the emphasis of business into areas with growth prospects.

For the year as a whole, they say that the 33 per cent pre-tax increase reflects better profits from the engineering division, as well as a sharp recovery in the contribution from associated companies, which added £3.5m (£1.5m).

Market conditions remained difficult, particularly for the foundry division, but order intake for desalination was encouraging, they say.

comment

The rise in Weir's dividend to equal that on the £5.9m of 10 per cent convertible preference shares probably signals that the call to convert and redeem is not far off. The group now has a four-year profit record, and its liquidity crisis and renege financing in 1980, and is confident about the future. However, the shares at 57p, up 2p to yield 6.5 per cent, may be at a bit ahead of things.

Pre-tax profits of £6.8m in 1984, while well up on 1983, were 11 per cent below the 1982 figure, and the improvement has come entirely from associates, especially the French engineering contractor, Delmas-Weir. Orders have only begun to pick up in the main engineering division in the last few months, and the steel foundry side remains dreary. UK foundry capacity still exceeds demand by about a third, and Weir can do little but hang on, and hope the Suter's recent entry — it has acquired Lake and Elliot and taken a 14.9 per cent stake in F. H. Lloyd — will lead to another overdue round of plant closures. The Yarro-stake confirms the group's desire to move away from metal bashing and toward more cerebral engineering, but the main challenge still must be to get good return out of its substantial metal bashing assets.

AB Electronic up 68% at £3.4m

PARTICULARLY good growth in printed circuit board assemblies, thick film microcircuits, connectors and aerospace electronics helped the company to achieve a 68 per cent increase in pre-tax profits of the AB Electronic Products Group by 101 per cent and 68 per cent respectively.

The directors say the outlook for these and other product areas, such as automotive electronics and telecommunications, remains strong.

Group sales for the six months to December 31, 1984, surged from £29.74m to £50.92m and taxable profits improved by £1.38m to £3.42m. Second half profits should exceed those of the first half.

The interim dividend is being stepped up from 1.5p to 2p net per 25p share on the capital enlarged by last year's one-for-three rights issue.

During the last year sales by group subsidiaries in Germany, Austria, France and Sweden rose by 45 per cent and exports from the UK showed an improvement of 48 per cent.

Capital investment on buildings and automated equipment increased to £8m, of which £1.3m was leased.

The directors say microcomputer business with Acorn and Sinclair is now much reduced and the launch of the Jaguar XJ40 car, for which the company will be manufacturing the switching system, has been postponed to 1986. However, they point out that the current workload is not seriously affected overall.

As a result of the declared diversification policy into other growth areas of electronics, substantial orders have been received including the recently announced contract from IBM for planar boards for PC computers, the aircraft control equipment contract from Saab and the subscriber equipment contract from British Telecom.

In view of these positive developments and with a good overall order position, the directors are confident that profits for the second half will again exceed those of the first half, although not to the same extent as in recent years.

They believe that further substantial business expansion will take place in the financial year 1985-86 and that adequate banking facilities are on offer to carry out this planned controlled growth.

comment

The growth of subcontracting business for IBM appears to be responsible for the percentage point fall in A B Electronic's margins, which has prevented the doubling of turnover showing through at the operating profit level.

Increased borrowings, the first half capital investment programme was a very high one, plus the cost of carrying a high inventory (partly due to the delay of the Jaguar XJ40) has substantially increased the gearing level and there is the possibility of fresh calls for cash being made to banks. The fall in work for Acorn, now less than 10 per cent turnover, will reassure those who thought the group's dependence on volatile microcomputer market too high. But with the amount of subcontracted board assembly now being done for IBM, and the prospect of this increasing soon to over half of turnover, a question mark on profits is natural enough. IBM are well known as a hard task master for suppliers.

In the second half capital spending should be down and the market is expecting £51m pre-tax or a prospective multiple of almost 15 on yesterday's 45p.

Lloyds' £3.7bn of Latin loans

BY DAVID LASCELLES, BANKING CORRESPONDENT

Lloyds Bank's total exposure to large Latin American countries with debt problems amounts to £3.7bn, with nearly 38 per cent attributable to Brazil.

For the first time, the bank gives details of its overseas lending in its annual report released today. The figures in the table are prepared on the basis used by U.S. banks when reporting to the Securities and Exchange Commission (SEC). Unlike the other major UK clearing banks, Lloyds has never sold securities in the U.S. market, so it has not had to prepare exposure reports for the SEC.

Lloyds has, proportionately, the largest Latin American loan book among the UK banks. The loans reported yesterday represent cross-border lending in non-local currency, and amount to about 8.5 per cent of Lloyds total assets. The figures for Brazil do

LLOYDS' LOANS TO LATIN AMERICAN COUNTRIES					
	Governments (£m)	Banks (£m)	Other (£m)	Total (£m)	%
Mexico	222	454	505	1,181	32.1
Argentina	277	11	148	436	13.1
Brazil	541	283	561	1,385	37.7
Venezuela	186	127	321	634	15.1
Total	1,226	875	1,535	3,636	100.0

* At end of 1984 and converted at £1=£1.15.

not include an additional £472m in foreign currency loans to Lloyds' local business in that country.

Sir Jeremy Morse, the chairman, says in the report that Lloyds will continue to co-operate with other banks and official institutions to resolve the problem of country debt, and says the most important factor is the continued world economic recovery.

Last year Lloyds made a specific charge for bad and doubtful international debts of £101m, and a further £6m in general provisions most of which covered its overseas operations.

The sharp rise in the dollar last year inflated the sterling value of Lloyds' exposure in dollar loans by about 25 per cent.

Growth delay at Wit Nigel

By George Milling-Stanley

Problems with the commissioning of a new carbon-pulp plant in July last year meant that the new management team at the small South African gold producer Witwatersrand Nigel has not been able to achieve the "dash for growth" envisaged at the time of the assumption of control in December 1983, according to Mr Peter George, chairman.

The company made an operating loss of £1.6m (£650,000) in the 18 months to the end of 1984 before state assistance of £1.6m, leaving a net profit of £112,532. This compares with net profits of £1.62m in the 18 months to June 1983 under the previous management.

Mr George pointed out in the latest annual report that the amount of state aid quoted has been provisionally approved by the authorities, and he is hopeful that a further £1.07m claimed for the period will also be granted. This, together with a loan of £1.585.8m which is currently being negotiated, could give the company a further £11m in the short term.

That will enable Wit Nigel to meet payments due to suppliers, and also embark on a limited amount of capital spending on the mine. Further spending will be linked to profitability, Mr George said. The planned increase in the monthly milling rate from 50,000 to 75,000 tonnes has been delayed by these difficulties, but the chairman said "our objective remains

NEW ISSUE April 3, 1985

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This announcement appears as a matter of record only.

SUN ALLIANCE INSURANCE GROUP RESULTS FOR 1984

The audited group results for 1984, including those of Phoenix Assurance plc which became a subsidiary on 17th August 1984, are set out below with the figures reported for 1983.

	Sun Alliance and Phoenix 1984 £m	Sun Alliance 1983 £m
Premium Income		
General Insurance	1,606.7	884.8
Long-term Insurance	505.1	294.3
	2,111.8	1,179.1
General insurance underwriting loss	(198.7)	(67.4)
Long-term insurance profits	18.4	8.5
Investment and other income	227.9	132.3
GROUP PROFIT BEFORE TAXATION	47.6	73.4
Taxation	4.1	26.3
GROUP PROFIT AFTER TAXATION	43.5	47.1
Minority interests	6.5	1.1
GROUP NET PROFIT FOR YEAR	37.0	46.0
Adjustment to exclude net loss incurred by Phoenix prior to acquisition	4.0	—
PROFIT ATTRIBUTABLE TO SHAREHOLDERS	41.0	46.0
DIVIDEND	30.6	27.6
PROFIT RETAINED	10.4	18.4
EARNINGS PER SHARE	20.8p	23.3p
DIVIDEND PER SHARE	15.5p	14.0p

TERRITORIAL ANALYSIS OF GENERAL INSURANCE RESULTS

	Sun Alliance and Phoenix 1984		1983		Sun Alliance 1983	
	Premium Income £m	Underwriting result £m	Premium Income £m	Underwriting result £m	Premium Income £m	Underwriting result £m
United Kingdom & Ireland	669.3	(83.2)	601.8	(30.5)	421.8	(7.0)
Europe	184.5	(11.5)	160.5	(15.6)	90.5	(9.1)
U.S.A.	272.1	(35.0)	203.2	(30.4)	109.8	(11.8)
Canada	105.1	(16.2)	78.4	(0.2)	36.4	(0.5)
Australia	53.6	(6.7)	40.9	(9.4)	35.8	(9.1)
Other overseas areas	141.0	(17.0)	116.7	(1.2)	71.4	(1.5)
Reinsurance	36.9	(22.0)	69.2	(33.4)	43.0	(28.4)
Marine and Aviation (worldwide)	144.2	(7.1)	119.8	(5.6)	76.1	—
	1,606.7	(198.7)	1,390.5	(126.3)	884.8	(67.4)

* Separate 1983 figures for the two groups combined for comparison purposes only.

GROUP ACCOUNTS - CONSOLIDATION OF PHOENIX

The Phoenix's results for 1984 reflect certain changes made to conform with Sun Alliance accounting policies. On this basis Phoenix incurred a net loss of £4.0m for the 72 months period prior to acquisition compared with a reported estimated net profit of £4.6m for the 6 months ended 30th June, 1984.

The Group results for the year include an exceptional post-acquisition profit of £15.1m arising from the termination of the Phoenix's liabilities on its withdrawal from the Continental Corporation's U.S.A. pool.

Including this exceptional U.S.A. credit the consolidated pre-tax profit of Phoenix for 1984 amounted to £21.3m, after charging taxation and minority interests its net profit was £12.6m.

GROUP UNDERWRITING RESULTS

General business premium income increased by 15.5% in sterling terms. After adjustment for the effect of changes in exchange rates the increase was 7.4%. At Home, property results were seriously affected by heavy fire losses, increased subsidence claims and the severe weather early in the year; motor experience was also highly unsatisfactory and there was a significant increase in claims frequency. In Europe, better results were achieved in Belgium, Denmark and Germany but in France and Holland there were again increased losses.

The poor results in the U.S.A. reflected market conditions and commercial lines were especially unprofitable. In Canada, increasingly adverse underwriting conditions resulted in heavier losses in most classes; changes in legislation affecting bodily injury claims also contributed to a severe deterioration in the automobile account.

The above statement is a summary of the year's results. The full Report and Accounts, which contain an unqualified Report of the Auditors, will be posted to shareholders on 26th April, 1985 and delivered to the Registrar of Companies after the Annual General Meeting.

3rd April, 1985

SUN ALLIANCE AND LONDON INSURANCE plc



ARTHUR BELL SCOTCH WHISKY DISTILLERS

INTERIM FINANCIAL STATEMENT (UNAUDITED) FOR
HALF-YEAR ENDED 31ST DECEMBER 1984

	Half-year to 31st December 1984	Half-year to 31st December 1983
Group Turnover—		
Excluding inter-company sales	189,478	147,029
Scotch Whisky Division	135,402	134,300
Hotel Division (Note 1)	11,796	—
Glass Container Division	18,151	15,756
Transport Division	3,043	2,876
Wellington Importers USA (Note 1)	4,762	—
Intra Group Trading	176,194 (6,676)	152,932 (5,903)
Group Operating Profit	21,362	18,714
Scotch Whisky Division	18,668	18,430
Hotel Division (Note 1)	2,166	—
Glass Container Division	39	205
Transport Division	162	113
Wellington Importers USA (Note 1)	364	—
Intra Group Trading	21,390 (25)	18,748 (34)
Interest Receivable and Income from Investments	21,362	18,714
Interest Payable	1,061	1,384
Group Profit before Taxation	22,423	20,098
Taxation	1,715	1,040
Group Profit after Taxation	20,708	19,058
Basic Earnings per Ordinary Share	2,280	2,144
Fully Diluted Earnings per Ordinary Share (Note 2)	10.65p	10.07p
Dividends	9.05p	8.97p

The Directors have declared an Interim Dividend for the year to 30th June, 1985 on the Ordinary Share Capital of 1.55p per Ordinary Share (1.40p) absorbing £2,050,000 (£1,734,000). The Interim Dividend will be paid on 3rd June, 1985 to Ordinary Shareholders on the Register at the close of business on 3rd May, 1985. A Preference Dividend amounting to £7,700 (£7,700) was paid in six months' period to 31st December, 1984.

Note 1
The Hotel Division and Wellington Importers—USA were brought into the Group in February, 1984 and consequently no comparative figures are presented for the Half-year to 31st December, 1983.

Note 2
The fully diluted earnings per Ordinary Share take account of the ultimate conversion terms of the 91% Convertible Unsecured Loan Stock issued in December, 1980.



ESTABLISHED 1825 AND STILL AN INDEPENDENT COMPANY

Akzo nv Arnhem Holland.

The annual general meeting of stockholders will be held on Thursday, April 25, 1985, at 10:30 a.m. in Muis Sacrum, Velperplein, Arnhem, the Netherlands. Facilities for simultaneous translation into English are available.

- Agenda**
- 1 Opening
 - 2 Report of the Board of Management for the fiscal year 1984
 - 3 Approval of the financial statements; consideration of the dividend proposal
 - 4 Determination of the number of members of the Supervisory Council; appointment and remuneration of members of the Supervisory Council
 - 5 Proposal to designate the Board of Management as entitled to issue shares and to restrict or disregard the preemptive rights of stockholders
 - 6 Proposal to authorize the Board of Management to acquire shares in the Company on behalf of the Company
 - 7 Any other business

Re item 4:
It is proposed that the number of members of the Supervisory Council be reduced to 10 and that only two of the four vacancies be filled.
Nominees for appointment are A. Batensburg and C. van Veen.
It is further proposed that the variable remuneration of the members of the Supervisory Council be included in the fixed annual amount.

Re item 5:
This proposal concerns the designation of the Board of Management, for a period of 5 years, as entitled:
a) to issue, and to grant rights to take up, the ordinary shares not yet issued;
b) to restrict or disregard the preemptive rights which the law accords to stockholders upon the issue or the granting of rights by virtue of a) insofar as shares are concerned which are issued pursuant to a resolution of the Board of Management.

Re item 6:
This proposal concerns the authorization of the Board of Management, for a period of 18 months, within the limits provided by law and the articles of association, to acquire for a consideration shares in the company at a price not in excess of market value.

The agenda, the signed financial statements, as well as a list of personal data

on the nominees for the Supervisory Council are available for inspection by stockholders at the Company's office, Velperweg 76, Arnhem.

There and through the undermentioned banks stockholders may obtain free copies of the aforesaid documents as well as a free copy of the annual report.

Stockholders who wish to attend the meeting should deposit their shares in order to establish their identity not later than Friday, April 19, 1985 at the Company's office, Arnhem, Velperweg 76, or with one of the following banks:

In the Netherlands with Algemene Bank Nederland N.V., Amsterdam-Rotterdam Bank N.V., Bank Mees & Hope N.V., Nederlandsche Middenstandsbank N.V. and Pierson, Heijding & Pierson N.V., in Amsterdam, Rotterdam, The Hague and Arnhem. Insofar as said banks have branches in these cities, and with Rabobank Nederland at Utrecht;

in the Federal Republic of Germany and in West-Berlin with the Deutsche Bank AG, Deutsche Bank Berlin AG, Bank für Handel und Industrie AG, Berliner Handels- und Bank AG, Dresdner Bank AG and Sal. Oppenheim jr. & Cie. in Frankfurt a.M., West-Berlin, Düsseldorf, Cologne, Hamburg and Wuppertal;

in Belgium with Generale Bank-maatschappij N.V., Paribas Bank België N.V. and Kredietbank N.V. in Brussels and Antwerp; in Luxembourg with Banque Générale du Luxembourg S.A. in Luxembourg;

in the United Kingdom with Barclays Bank PLC and Midland Bank PLC in London; in France with Lazard Frères & Cie. and Banque Nationale de Paris in Paris; in Austria with Creditanstalt-Bankverein in Vienna;

in Switzerland with Swiss Credit Bank, Swiss Bank Corporation, Union Bank of Switzerland in Zurich and Basel and their branches, and also with Pictet & Cie. in Geneva;

in the United States of America with The Chase Manhattan Bank N.A. in New York N.Y.

The Supervisory Council

Arnhem, April 3, 1985



Akzo

Portals static but still confident of improvement

PROFITS IMPROVED in all divisions at Portals Holdings in 1984, but only on the water treatment side was there any substantial increase. The overall result was a fairly static year, with taxable profits up 5.7 per cent to £17.58m.

At half-year the group, which also has interests in paper making, engineering and property, was looking for an upturn in orders. Mr Julian Sheffield, the chairman, says now that one or two large orders in paper-making in the second half enabled it to perform much better in the latter months. The divisional operating result was virtually the same at £6.25m (£6.27m).

In water treatment—the group's main earner—with an operating profit of £10.68m against £10.6m—the year began with good order books. It was able to win a few good orders, says the chairman, but "there is still a great shortage of big projects throughout the world."

Engineering contributed

Wm Morrison up 17% and plans expansion of outlets

A YEAR of satisfactory progress at Wm Morrison Supermarkets has seen taxable profits rise by £1.74m or 17 per cent to £11.73m and the opening of two super-markets at Darraul and Cran-tham, both of which are trading up to expectations.

The current year will see the opening of new stores at Rotham and Killingworth, and further sites at Blackburn and Dukinfield have been purchased. Stores are scheduled for opening at these locations next year. Turnover increased by £55.51m to £384.24m, and produced operating profits 22 per cent up at £12.28m (£10.05m). Staff costs

were significantly higher at £24.59m against £19.74m.

The directors are to recommend a 0.35p increase in the final dividend to 1.55p per share, lifting the total from 1.50p to 2.25p. Earnings per share are given as 13.83p (12.74p). The directors also propose a one-for-one scrip issue.

After tax at £5.35m, against £4.11m—changes in the rate of corporation tax and first year allowances brought about the increase—net profits came out at £8.39m (£5.88m). The dividend will account for £1.02m (£831,000), enabling the group to retain £5.37m against £5.05m.

COMPANY NEWS IN BRIEF

Yearling bonds totalling £8m at 12½ per cent, redeemable on April 9 1986, have been issued by the following local authorities: Braintree District Council £0.5m; East Hampshire DC £0.5m; Middlesbrough (Borough) £0.5m; Sedgemoor DC £0.5m; Tweedale DC £0.25m; Matherwell DC £2m; South Oxfordshire County Council £0.5m; Hillingdon (London Borough of) £1m; Romford (London Borough of) £0.5m; Wimbourn DC £0.25m; Chester-Le-Street DC £0.25m; Eastbourne—Borough—Council £0.25m; Renfrew DC £1m.

For 1984, the Garton Engineering group made a profit of £457,000, an increase of £171,000 over the previous year. The final dividend is 3p, compared with 2.5p. The board is looking for a further improvement in results in the current year. Now that the miners' strike is finished it feels there is good reason to expect a return to better trading.

Taxable profits at Lorin Electronics, surged ahead by 43 per cent, from £667,000 to £961,000 in 1984. The company, specialising in design, development and manufacturing of switches and connectors lifted turnover by 40.6 per cent from £2.85m to £4m.

A final dividend of 1p per 20p share makes a total of 1.5p, a 50 per cent increase on 1983. Earnings per share of this USM concern are given as 9.75p (5.9p).

For the six months to January 31, 1985 pre-tax profits of £57,000,000 at Guardian Royal Exchange declined from £97,000 to £38,000. The figures were after Exchange Levy of £514,000, against £214,000, and Channel 4 charges of £1.35m, compared with £1.11m.

Below the line a compensation payment of £32,000 was charged as an extraordinary item.

AN ADVANCE in taxable profits from £451,000 to £714,000, representing a 58 per cent rise, and an increase in final dividend to 1.55p was reported by Telfee Holdings in 1984.

In the year under review, turnover surged from £8.48m to £8.99m.

After higher tax of £73,000 (£23,000), net profits are shown at £341,000 (£418,000).

Dividends absorb £169,000 (£177,000). Earnings per share are shown at 11.1p (8p) and 0.1p (0.5p) fully diluted. Retained profits emerged at £206,000 against £241,000.

Kleinwort, Benson Sterling Asset Fund had a net asset value of £18.04 per 1p participating preference share on April 1, 1985, compared with £16.56 six months earlier. Net revenue was £5,055 (£3,927).

A final 5.1p (4.02p) is being paid.

Hardwick Foods yesterday said it had agreed to acquire Almac, a chilled salads and ready-made meals company. Payment will be calculated on Almac's 1984 pre-tax profits and its performance over the next three years.

Consultants (Computer & Financial), a USM stock, returned to the black in the second half of 1984 and the directors say that prospects for 1985 are encouraging.

The return to profit, however, was not enough to offset the first half deficit of £131,444 and the group finished the year £90,000 in the red pre-tax compared with a profit of £456,000 in 1983.

Loss per share was 1.2p (earnings 4.25p) but shareholders will receive a 0.15p final dividend making a total 0.25p (adjusted 0.6p).

UK COMPANY NEWS

Continued growth gives Blockleys record year

Blockleys, Telford-based brick manufacturer and building products company, continued its recent growth pattern by announcing record results for the year to end-1984.

On turnover ahead by 58 per cent to £7.22m (£4.68m), the company achieved record pre-tax profits of £1.57m against £1.01m, a 55 per cent rise.

In line with the projection made at the time of the rights issue in October, the directors are recommending an increased final dividend of 15p (12.75p) per share, lifting the total on the enlarged share capital to 21p (15.5p) for the year. Net earnings per 20p share are shown as 68.9p against a restated 39.08p.

Mr T. J. Wright, the chairman, says that the year was one of continuing progress and development, with the pre-tax profit being "somewhat better than the expectation last autumn."

At that time the directors believed that trading in the second half would not show the same seasonal upturn as in the previous two years.

Metal treatment side behind Bodycote's increase to £1.8m

Bodycote International's metal treatment operations were primarily behind a rise in group taxable profits in 1984 from £1.02m to £1.76m.

The metal treatment side, before group expenses and interest charges, up by £53,000 to £972,000, earned £1.42m, compared with £920,000.

Elsewhere, industrial protective clothing and safety products turned in £633,000 (£364,000), industrial and general textiles produced £585,000 (£508,000), and investment and financial services made £83,000 (£57,000).

Total group turnover amounted to £31.51m (£26.29m) and generated operating profits of £2.06m (£1.36m), of which £1.8m (£1.39m) was attributable to UK operations.

Following an increase in the interim dividend the final payment is being raised from 2p to 2.5p for a total of 4.5p, against 3.5p. Stated earnings rose from 8.44p to 14.21p per share.

Mr J. C. Dwek, chairman and managing director, says that the general economic improvement

in 1984 helped to unlock the group's potential and led to organic expansion and market development.

He says that 1984 provided the opportunity to develop the metal treatment side into a fully integrated organisation situated in good catchment areas. And plans have been laid for further investment in new technical fields.

Overseas subsidiaries turned a £28,000 loss into a profit of £261,000 following the restructuring programme carried out over the past three years.

Bodycote's cash flow, says Mr Dwek, benefited from the increased profitability leading to a reduction in the level of gearing at the year-end.

After tax of £633,000 (£334,000), dividends of £358,000 (£276,000), and extraordinary credit of £39,000 (charge £54,000), and minorities the retained balance for the year was up from £352,000 to £206,000.

On prospects, Mr Dwek says that policies and objectives are being realised.



Results for 1984

Subject to audit the results of the Guardian Royal Exchange Group for the year ended 31st December 1984 are as follows:

	1984	1983
	£m	£m
Investment Income	202.7	178.5
Less Interest Payable	16.0	11.0
	186.7	167.5
Underwriting Results		
Short-term (Fire, Accident and Marine)	(111.2)	(63.5)
Long-term	16.7	18.1
	(94.5)	(45.4)
Profit before taxation	92.2	122.1
Less taxation	34.9	51.6
Profit after taxation	57.3	70.5
Less Preference dividend and Minority Interests	3.0	3.6
Profit after taxation available to Ordinary shareholders	54.3	66.9
Ordinary Dividends		
Interim 8.5p per share	13.4	12.2
Proposed Final 17.5p per share	27.5	23.9
Total 26.0p per share (1983: 23.0p)	40.9	36.1
Profit transferred to Retained Profits	£13.4m	£30.8m
Earnings per Ordinary share (after taxation)	34.5p	42.6p

Results by Territories (before taxation)

	1984	1983
Net Premiums	£m	£m
Underwriting Result	£m	£m
Investment Income	£m	£m
Net Premiums	£m	£m
Underwriting Result	£m	£m
Investment Income	£m	£m
Australia	123.4	89.3
Canada	107.6	80.9
Germany	178.6	150.5
Republic of Ireland	24.9	19.5
South Africa	43.1	41.0
U.K.	410.7	389.0
U.S.A.	166.7	113.2
Miscellaneous	183.6	158.5
	1,238.6	1,041.9
	(111.2)	(63.5)
	186.7	167.5
	1,041.9	884.4
	(63.5)	(167.5)
	978.4	716.9
	£m	£m
	0.4	(1.9)
	2.7	2.2
	—	0.5
	(6.7)	0.1
	(3.5)	(2.0)
	(7.1)	(1.1)

The territorial results are stated after reinsurance protection from group companies including protection under the worldwide stop loss arrangements. The 'Miscellaneous' underwriting result includes this reinsurance in respect of the territories shown opposite:

Exchange Rates	1984	1983	1984	1983	1984	1983
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Australia	1.40	1.61	Germany	3.65	3.96	South Africa	2.30	1.77
Canada	1.53	1.81	Rep. of Ireland	1.17	1.28	U.S.A.	1.16	1.45

Guardian Royal Exchange plc acquired the entire issued ordinary share capital of Guardian Royal Exchange Assurance plc on 9th November 1984. To reflect the substance of the transaction, the above results include the results of the Guardian Royal Exchange Assurance Group for 1984 and the corresponding results for 1983 are stated accordingly.

Trading conditions showed a marked deterioration in the second half of the year which affected particularly our Northern American operations, while the United Kingdom showed a continuation of their poor half year trend. The deterioration arose from an increasing frequency of claims and inadequacy of premium rates generally rather than major catastrophes. In comparison with 1983, improved underwriting results were achieved in Australia, Hong Kong and the Republic of Ireland.

The effect of underwriting results on cash flow has restricted the growth in investment income.

Long-term business profits for 1984 are marginally lower since they do not include any special bonus which for 1983 amounted to £4.0m.

Written premiums and investment income have increased

by 19% and 11% respectively. During 1984 and with the exception of the South African Rand sterling has weakened against the currencies of the major territories in which the Group operates; in local currency terms written premium growth was 10% and investment income growth was 5%.

Dividend

The Directors recommend the payment of a final dividend which, with the interim dividend paid in January 1985, will constitute an increase of 13.0% compared with the dividend paid by Guardian Royal Exchange Assurance plc in respect of the year 1983.

If approved at the Annual General Meeting to be held on 29th May 1985 a payment at the rate of 17.5p per share (gross equivalent 25.0p) in respect of the final dividend will be made on 3rd July 1985 to holders of Ordinary shares whose names appear on the register at 3 p.m. on 31st May 1985 making, with the interim payment in January last, a total of 26.0p (1983: 23.0p) per share (gross equivalent 37.14p; 1983: 32.86p).

The audited Annual Report and Accounts will be posted to shareholders on 2nd May 1985 and subsequently delivered to the Registrar of Companies.

Guardian Royal Exchange plc
Royal Exchange London EC3V 3LS



Guardian Royal Exchange Group

An insurance service worldwide

UK COMPANY NEWS

Share move
rekindles
Tricentrol
bid rumours

By Ian Hargreaves

A 4.7 per cent stake in Tricentrol, the independent UK oil company, has been passed from stock jobbers Akroyd and Smithers to stockbrokers James Capel, re-awakening City speculation that Tricentrol will soon be faced with a takeover bid.

Capel is a leading oil industry broker and, with Cazenove, has acted in the past for Enterprise Oil in its efforts to fend off the advances of Rio Tinto-Zinc, following the Enterprise flotation last year.

Tricentrol said it had written to Capel asking for information on the beneficial holder of the 4.7 per cent stake by the close of stock market business today. It is entitled to this information under the Companies Act, although there is room for disagreement on the time available to the broker to make a statement.

Tricentrol learned of the Capel involvement in a letter from Akroyd & Smithers, which it received earlier this week. Tricentrol had threatened legal action against the jobber if it withheld information.

Neither Capel nor Enterprise would comment on the development last night. Both Enterprise and Tricentrol have been the subject of continual merger speculation in recent months.

S & N posts
Matthew Brown
bid details

Scottish & Newcastle Breweries yesterday posted details of its £100m takeover bid for Blackburn-based brewer Matthew Brown to Matthew Brown's shareholders. At the same time S & N revealed it had bought a further 100,000 Matthew Brown shares, taking its holding to 13.5 per cent.

The S & N offer document showed one of the brewery's marketing characters, a white-bearded, top-hatted old gentleman, with a friendly arm around a smiling bottle of Lion Bitter, one of Matthew Brown's leading brands.

Inside S & N argued that Matthew Brown needed S & N to increase its sales to the free trade and to the national take-home trade.

S & N said it would allow Matthew Brown to compete effectively against the major brewers.

Shareholders vote troubled
Sturla into liquidation

BY ALEXANDER NICOLL

SHAREHOLDERS OF Sturla Holdings, a leasing group, voted yesterday to put the company into voluntary liquidation after hearing a detailed account of the company's troubles under the chairmanship until 1983 of Mr Robert Knight, who is now facing criminal charges.

The liquidation marks the end of repeated efforts by its current board, including Mr David Britton as chairman and Mr William Starkey, to resuscitate Sturla. The company lost its stock market quote shortly after Mr Knight was arrested in March 1983 in connection with police investigations into forged Eurobonds.

A dozen of Sturla's 3,500 shareholders heard Mr Peter Phillips, a partner of accountants Arthur Andersen, tell the story of Sturla's escalating troubles and failed rescue attempts. His appointment as liquidator was subsequently confirmed by creditors.

An unannounced statement of Sturla's affairs showed that £10.34m is owed to preferential and unsecured creditors, and that only £393,500 is likely to be available to satisfy the debts. The bulk of the realisable assets is represented by the group's investment in the film "The Osterman Weekend".

Mr Britton and Mr Starkey, facing a writ in 1983 after a bill

of exchange relating to the film investment was dishonoured, said they could not locate documentation with which to challenge the claim. They then renegotiated the deal.

Mr Knight also entered into a lease transaction for the negatives of two films, Mr Phillips said. The deal was funded by a loan, now in the books at £4.3m, from Bolster NV, said to have been a bank operating in the U.S. The films were understood to have been "Charlie Chan" and "Force Five".

Under normal circumstances, lease payments would have liquidated the loan. "In addition, a substantial payment of commission was paid up front by Sturla to third parties who had presumably put the transaction together," Mr Phillips said. Sturla would have benefited from capital allowances of about £5.5m, but these were not obtained.

By October 1984, the directors felt that the whole transaction was suspect since the so-called "bank" appeared to be nothing more than an off-shore shell company and was probably owned by Sturla anyway. Mr Phillips added that Sturla believes it will receive nothing from the transaction, but has included the debt to Bolster in its books.

Shareholders heard that in October 1982, Mr Knight told

the board that he had arranged the receipt of £8.8m worth of J. C. Penney bonds which Sturla could use as collateral for loans.

The following month, Sturla was notified that the bonds were counterfeit and this resulted in criminal charges being brought against Mr Knight in March 1983.

Mr Britton and Mr Starkey called in the City of London police after investigating the film leases and Sturla's exposure to Spanish property transactions of Glosmora, a company controlled by Mr Knight.

Mr Knight has been charged with conspiring to defraud financial institutions and, separately, Sturla and its shareholders. His cases are among a series of trials of which the next stage is due to begin at the Old Bailey on April 22.

The directors' last attempt to rescue Sturla, through a City-based consortium which would have provided it with credit lines and new business, fell through earlier this year when Customs & Excise, owed £1.3m in VAT, refused to go along with the plan.

Customs & Excise sought to wind up the company and the final straw was the emergence of a new £1m claim against Sturla not included in the debt estimate.

Bramall
agrees bid
terms with
Manor

By Lionel Barber

C. D. Bramall, the Bradford-based motor dealer, is to acquire Manor National, the Manchester-based dealer, under a revised £1.96m bid agreed yesterday.

The offer contains a more generous loan stock element, but the ordinary share offer and the cash alternative are slightly lower than originally planned.

Last Monday, Manor requested a suspension of its shares saying that certain conditions required by Ford Motor Company for the enlarged group could not be met under the terms of Bramall's offer.

It is understood that Ford objected to the dealing within Bramall, a major Ford distributor, which would arise from the acquisition of Manor.

The new offer is £3.18 in cash and one Bramall share for every 40 Manor shares; 80p in cash for each 10.5 per cent redeemable cumulative preference share of £1 of Manor; and 80p nominal of a new 13 per cent Bramall convertible unsecured loan stock for each £1 nominal of the Manor 10 per cent convertible unsecured loan stock.

Based on last night's closing price for Bramall of 140p, unsecured on the day, Manor shares are valued at 11.3p. The cash alternative values each Manor share at 11p.

However, Bramall's original cash offer of 88p each for Manor's preference shares has been reduced to 80p, while the loan stock alternative is 10p higher.

Green light
for Sears

The Government yesterday gave Sears Holdings, one of Britain's biggest retailers, the green light for its £115m takeover bid for Foster Brothers Clothing, the menswear chain. The Department of Trade is not to refer the bid to the Monopolies Commission.

Foster Brothers shares, which had been depressed on fears that the Office of Fair Trading might seek a reference, rose following the news to close at 218p, up 8p on the day. Sears closed at 84p, down 11p.

Sears stepped in after Ward White, the Northamptonshire-based shoe retailer, launched a contested £97m bid for Foster Brothers. Ward White withdrew in the face of the higher offer and worse than expected 1984 figures from Foster Brothers.

Williams lifts terms and
wins approval of Jackson

Williams Holdings, the specialist engineer and motor vehicle distributor, yesterday announced a revised and agreed £32.4m bid for the engineering group, J. & E. E. Jackson.

Williams has slightly increased its paper offer and produced a new cash alternative of 115p a share for Jackson shareholders. The cash offer is underwritten by Williams' advisers, J. Henry Schroder Wagg.

Under the new offer, Williams is offering five of its own shares and eight new convertible preference shares for every 19

(instead of the previous 20) shares in Jackson.

Based on last night's closing price for Williams of 287p, down 3p on the day, the paper offer values Jackson's shares at 135p. Jackson advised by Baring Brothers, closed unchanged last night at 120p.

When Williams launched its bid four weeks ago, its shares stood at 243p. Based on this price, Jackson's shares were valued at 135p. The deal will double Williams' market capitalisation to around £36m.

Mr Nigel Rudd, Williams' chairman, said: "We wanted an

agreed bid and we are very happy to have secured agreement."

Mr John Kinning, Jackson's managing director, said: "Every-one was agreed that there was commercial logic in the deal. The cash alternative gives shareholders a choice, which must be right."

● In a separate development, the Stock Exchange is conducting an inquiry into the rise of Jackson's shares immediately before the bid. They rose almost 30 per cent to 84p in the two days before Williams' management made its first approach to Jackson.

Nationwide buys Butlin's sites

Nationwide Leisure, the holiday group and operator of park home estates, is to buy three estates and two caravan sales businesses from Butlin's for £2.37m.

The company accompanied yesterday's announcement with a forecast that pre-tax profits will rise to not less than £1.25m in the year ending October 1985 compared with £843,000 in 1984.

Earnings per share will amount to 9.5p, assuming a 35 per cent tax charge, and the directors plan to recommend total dividends of 3.75p, including a 1.25p interim payment, compared with an equivalent 2.5p last year.

Nationwide, which came to the Unlisted Securities Market in May 1983 and has hopes of an early move to a full listing, also announced plans for £998,000 rights issue.

It intends to consolidate five existing 5p shares into one 25p

share and then issue one new share for every five already held.

Conditional agreement has been reached with Butlin's, part of The Rank Organisation, to buy the park home estates at Ringwood and Hamble in Hampshire and Brookham in Surrey, and two caravan sales centres at Christchurch in Dorset and at Salisbury, Wiltshire.

The estates can accommodate 285 park homes—originally caravans, though now replaced by houses which appeal particularly to first time buyers and retired people. The Hamble site also has room for 51 static holiday caravans.

These businesses contributed £383,000 to Butlin's profits in the year ended October 1984, before taking into account central overheads, interest and tax. Nationwide will issue 2.42m shares to finance the purchase. They have been conditionally placed by stockbrokers Shep-

pards and Chase at 95p each. The balance will be in cash.

The purchase will consolidate Nationwide's position in markets in the South of England. It already has estates in Surrey, Hampshire and Dorset. The caravan sales centres will be merged with Nationwide's existing leisure retailing interest, Camping International.

The rights issue is being made to improve the company's working capital position after three years of acquisitions, including Camping International and the Nelson Leisure tour operation. These have required, and in some cases will still require, large cash payments.

● Warner Holidays has bought the Sunshine Holiday Village on Hayling Island from Leisure Holidays, part of The Rank Organisation, for an undisclosed sum. Warner plans to invest £1m in the village.

Reuters completes Rich deal

BY CHARLES BATCHELOR

Reuters, the international business information and news agency group, yesterday revealed it had completed the purchase of Rich, a U.S. designer of dealing room communications systems, for nearly \$10m (£8.2m) more than originally envisaged.

The two companies announced on February 25 that Reuters would acquire Rich for a total of \$57.5m—comprising 14.67m new B limited voting ordinary shares and about \$2m cash. Reuters then announced an average value of \$22.71 on each American

Depository Receipt, representing six shares.

By March 26, the last day before completion of the acquisition, the closing price for Reuters' ADRs was \$26.61, adding \$5.97m to the nominal value of the deal.

Reuters said yesterday there had been no adjustment in the number of shares issued to Rich but it pointed out there were restrictions on the sale of these new shares. They could be worth less when they are free for sale.

An audit of Rich's accounts for

the 15 months ended December 1984 showed net tangible assets of about \$3.9m compared with the target set in the original agreement of at least \$3.8m.

Similarly, pre-tax profits in that period amounted to about \$4.3m compared with the target of at least \$4m.

Rich is Reuters' first major acquisition since the British group was floated on the London and New York stock markets last June. Rich has 4,000 terminals in dealing rooms around the world.

Midland Bank
Interest Rates

Base Rate

Decreases by 0.25% to 13.25%

per annum with effect from

3rd April 1985.



Midland Bank
Midland Bank plc, 27 Poultry, London EC2P 2BX

Hill Samuel
Base Rate

With effect from the close of business on April 4th, 1985, Hill Samuel's Base Rate for lending will be decreased from 13½ per cent to 13¼ per cent per annum. Interest payable on the Bank's Demand Deposit Account will be at the rate of 10¼ per cent per annum gross.

Hill Samuel & Co. Limited
100 Wood Street, London EC2P 2AJ.
Telephone: 01-628 8011.

Standard
Chartered
Bank

announces that on and after 3rd April 1985 its Base Rate for lending is being decreased from

13½% to 13¼% p.a.

The interest rate payable on deposit accounts subject to seven days' notice of withdrawal will be decreased from 10½% to 10¼% p.a. The interest rate payable on High Interest deposit accounts subject to twenty-one days' notice of withdrawal will be decreased from 11¼% to 11¼% p.a.

Standard Chartered

BASE LENDING RATES

A.B.N. Bank	13 1/2%	Johnson Matthey Bkrs.	13 1/2%
Allied Irish Bank	13 1/2%	Knowles & Co. Ltd.	14 %
Henry Ansbacher	13 1/2%	Lloyds Bank	13 %
Amro Bank	13 1/2%	Edward Manson & Co.	14 %
Associates Cap. Corp.	14 %	Maguire & Sons Ltd.	13 1/2%
Banco de Bilbao	13 1/2%	Midland Bank	13 1/2%
Bank Hapoalim	13 1/2%	Morgan Grenfell	13 %
BCCI	13 1/2%	Mount-Credit Corp. Ltd.	13 1/2%
Bank of Ireland	13 1/2%	National Bk. of Kuwait	13 1/2%
Bank of Cyprus	13 %	National Girobank	13 1/2%
Bank of India	13 1/2%	National Westminster	13 %
Bank of Scotland	13 1/2%	Northern Bank Ltd.	13 %
Barclays Bank	13 1/2%	Norwegian Gen. Trust	13 1/2%
Beneficial Trust Ltd.	14 %	Provincial Trust Ltd.	14 1/2%
Brit. Bank of Mid. East	13 %	R. Raphael & Sons	13 %
Brown Shipley	13 1/2%	P. S. Rafson	13 1/2%
CL Bank Nederland	13 1/2%	Rothburys Guarantees	13 1/2%
Canada Perm't Mgt	13 %	Royal Bank of Scotland	13 %
Cayser Ltd.	13 1/2%	Royal Trust Co. Canada	13 %
Cedar Holdings	14 %	Standard Chartered	13 1/2%
Charterhouse Japhet	13 %	TCB	13 1/2%
Chunlartons	13 %	Trustee Savings Bank	13 1/2%
Citibank NA	13 %	United Bank of Kuwait	13 %
Citibank Singapore	13 1/2%	United Mizrab Bank	13 %
Clydesdale Bank	13 1/2%	Westpac Banking Corp.	13 1/2%
C. E. Contes & Co. Ltd.	14 %	Whiteaway Laidlaw	13 1/2%
Comm. Bk. N. East	13 %	Williams & Glyn's	13 %
Consolidated Credits	13 1/2%	Yorkshire Bank	13 1/2%
Co-operative Bank	13 %		
The Cyprus Popular Bk.	13 %		
Dunbar & Co. Ltd.	13 1/2%		
Duncan Lawrence	13 1/2%		
E. T. Trust	14 1/2%		
Exeter Trust Ltd	13 1/2%		
First Nat. Fin. Corp.	14 1/2%		
First Nat. Secs. Ltd.	14 %		
Robert Fleming & Co.	13 %		
Robert Fraser & Ptns.	14 %		
Grindlays Bank	13 1/2%		
Guinness Mahon	13 %		
Hambros Bank	13 1/2%		
Heritable & Gen. Trust	13 1/2%		
Hill Samuel	13 1/2%		
C. Hoare & Co.	13 1/2%		
Hongkong & Shanghai	13 %		

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IMPORTANT NOTICE
TO ORDINARY
STOCKHOLDERS
RIGHTS ISSUE

Due to the postal dispute in London, despatch of the Provisional Allotment Letters representing Ordinary stockholders' entitlements to new ordinary shares of Barclays PLC was not possible on 1st April. Although the Letters have since been posted, it is regretted that their receipt by stockholders will be delayed.

Dealings (nil paid) commenced on The Stock Exchange on 2nd April and stockholders can sell their rights, at their own risk, prior to receipt of their Provisional Allotment Letters. However stockholders are strongly advised to check the amount of their entitlement before dealing.

Subject to the receipt of Provisional Allotment Letters, settlement of dealings in the nil paid rights to date will be today, Thursday 4th April 1985. Stockholders who have sold some or all of their rights and who are unable to deliver their Renounced Allotment Letter today should arrange delivery as soon as possible in order to effect settlement.

Stockholders who are in any doubt regarding the above procedures should consult their financial advisers.

Should there be further industrial action in the postal service, stockholders should deliver their completed Provisional Allotment Letters to a convenient branch of Barclays Bank for onward transmission to New Issues Department.

BARCLAYS

54, Lombard Street, London EC3P 3AR



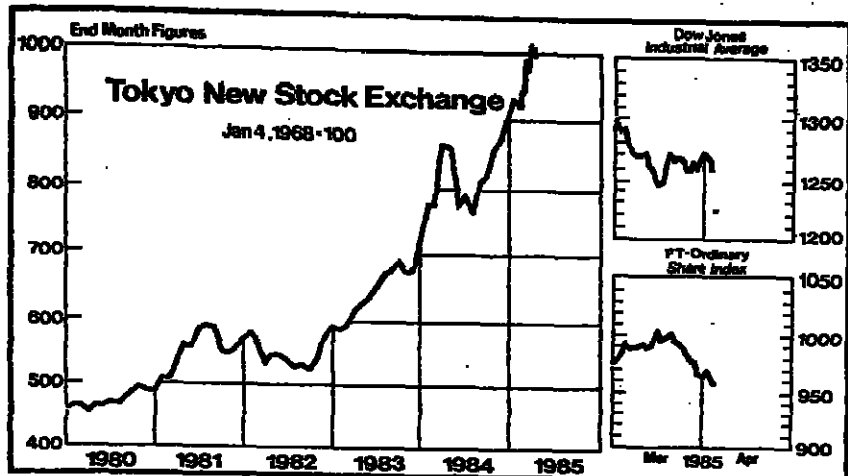
SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Thursday April 4 1985

Malaysia torpedoes talks
on rubber pact
renewal, Page 46

KEY MARKET MONITORS



STOCK MARKET INDICES	April 3	Previous	Year ago
NEW YORK			
DJ Industrials	1,254.97	1,255.58	1,148.76
DJ Transport	590.12	589.20	505.04
DJ Utilities	153.78	154.54	125.87
S&P Composite	178.88	180.53	157.86

LONDON	April 3	Previous	Year ago
FT-100	958.5	958.4	857.8
FT-A All-share	615.51	620.15	518.20
FT-A 500	673.11	677.74	558.59
FT Gold mines	514.4	508.2	545.9
FT-A Long gilt	10.55	10.56	10.15

TOKYO	April 3	Previous	Year ago
Nikkei-Dow	12,883.25	12,829.86	10,933.8
Tokyo SE	596.91	597.0	587.7

AUSTRALIA	April 3	Previous	Year ago
All Ord.	837.5	828.9	744.9
Metals & Mins.	536.7	524.5	525.1

AUSTRIA	April 3	Previous	Year ago
Credit Aktien	74.34	74.25	55.3

BELOW	April 3	Previous	Year ago
Belgian SE	2,272.78	2,261.49	-

CANADA	April 3	Previous	Year ago
Toronto	2,047.2	2,048.98	2,283.0
Metals & Mins.	2,605.9	2,614.95	2,355.9
Montreal	128.78	129.45	114.69

DENMARK	April 3	Previous	Year ago
Copenhagen SE	n/a	183.05	182.68

FRANCE	April 3	Previous	Year ago
CAC Gen	215.7	213.3	184.5
Ind. & Commerce	217.8	216.8	187.2

WEST GERMANY	April 3	Previous	Year ago
FAZ-Aktien	1,138.5	1,143.1	1,049.9
Commerzbank	1,191.5	1,195.5	1,025.5

HONG KONG	April 3	Previous	Year ago
Hang Seng	1,450.35	1,430.36	1,033.19

ITALY	April 3	Previous	Year ago
Banca Com.	264.41	264.66	215.32

NETHERLANDS	April 3	Previous	Year ago
ANP-CBS Gen	203.3	204.4	162.6
ANP-CBS Ind	164.3	165.7	131.1

NORWAY	April 3	Previous	Year ago
Oslø SE	313.36	311.63	263.93

SINGAPORE	April 3	Previous	Year ago
Straits Times	814.18	811.68	981.76

SOUTH AFRICA	April 3	Previous	Year ago
Gold	1,067.9	1,054.1	986.0
Industrials	901.0	897.0	1,055.1

SPAIN	April 3	Previous	Year ago
Madrid SE	111.73	111.59	83.6

SWEDEN	April 3	Previous	Year ago
J & P	1,394.58	1,386.36	1,575.15

SWITZERLAND	April 3	Previous	Year ago
Swiss Bank Ind	417.8	417.5	369.0

WORLD	April 2	Prev	Year ago
Capital Int'l	202.1	203.0	189.3

GOLD (per ounce)	April 3	Prev	Year ago
London	\$219.25	\$219.125	\$219.125
Zürich	\$219.25	\$219.125	\$219.125
Paris (filing)	\$219.25	\$219.125	\$219.125
Luxembourg	\$219.25	\$219.125	\$219.125
New York (May)	\$219.25	\$219.125	\$219.125

COMMODITIES	April 3	Prev	Year ago
(London)			
Silver (spot fixing)	\$29.30	\$29.50	\$29.50
Copper (cash)	\$1.196.50	\$1.192.50	\$1.192.50
Coffee (May)	\$2.169.00	\$2.215.50	\$2.215.50
Oil (spot Arabian light)	\$27.725	\$27.70	\$27.70

WALL STREET

Unsettling influences accumulate

FINANCIAL markets on Wall Street were unsettled again yesterday by nervousness over the outlook for corporate profits and also for domestic money supply with its implications for the direction of Federal Reserve policies and interest rates, writes Terry Byland in New York.

Short-term interest rates remained firm behind a federal funds rate still at the high end of the range of the past fortnight. Market forecasts that today's announcement of M1 money supply would disclose a rise of as much as \$4bn, discouraged investors in the credit markets. Stocks began to slide at mid-session, although selling pressure was light.

By 3pm, the Dow Jones industrial average was down 10.71 at 1254.97. Turnover was subdued in both sectors of the market, and major investors concentrated on balancing their positions ahead of the Easter weekend. An active area, however, was the corporate bond market where major borrowers continued to take advantage of the dip in rates over the past month.

The stock market was again featured by special situations, with the major blue chips trading narrowly around overnight levels.

But the Dow Transportation average fell sharply as airline stocks were pummeled by adverse comment from the brokerage community. United lost \$1 to \$44.4 after the airline specialist at Salomon Bros. warned the group faced "quite a challenge" and would suffer falling profits this year, and perhaps in 1986 as well.

Worries over the continuing competition on domestic routes brought selling of American Airlines, which dipped \$1 to \$40. Delta fell \$1 to \$45.5 while among the international carriers, Pan American weakened \$1 to \$44.

Technology issues paused for profit-taking, leaving IBM \$1 down at \$127 and Honeywell \$4 lower at \$59. Motor issues followed the same pattern with General Motors \$2 down at \$73 after filing a \$2bn shelf offering with the securities-and-exchange-commission.

Active issues included Gulf & Western Industries, up \$1 at \$37 through Mr Irwin Jacobs had no comment on market hints that he is a buyer and values the stock as high as \$50 a share.

Hilton Hotels made a delayed start but later gained \$5 to \$69.4 in response to the offer of \$72 a share by Golden Nugget for an equity stake - to be extended to all stockholders. Hilton stock was heavily traded and Golden Nugget added \$4 to \$11.4.

CBS remained a centre of takeover speculation, adding \$1 to \$107.4 although MCI Communications denied reports that it had obtained funding to bid for the broadcasting network operator. The reports linked Mr Ted Turner and Mr William Simon, former U.S. Treasury Secretary, as interested parties but there was no confirmation from either.

Crown Zellerbach fell \$1 to \$40 after Wall Street analysts took a view that no rival would appear to compete with Sir James Goldsmith's threatened bid for the equity.

A casualty among the defence contractors was Todd Shipyards, down \$5 to \$30 after a \$322m U.S. Navy contract went elsewhere.

National Can, \$4 easier at \$41.4, made little response to news of talks which could bring an offer of \$42 a share from Triangle Industries. National Can has already seen two offers around current share price levels.

In the absence of new developments on the proposed merger, Hospital Corporation of America slipped \$1 to \$41.4, in hefty turnover while American Hospital Supply shed \$1 to \$31.4.

Disappointed that no plans for liquidation will be discussed at the annual meeting, some speculators sold stock in ITT, which lost \$4 to \$34.4.

Speculative selling also hit AMP Inc., the wire terminal manufacturer, which, at \$31.1 lost \$1.4.

In the credit markets, Federal funds were trading at 8 1/2 per cent when the Fed announced it was buying Treasury bills on its own account. The board has now intervened on each of the last six trading sessions, encouraging the belief that it wants a lower Fed funds rate.

Some credit market analysts fear that money supply is rekindling, and may force the Fed to tighten its policies despite the renewed nervousness over the banking system and, since the collapse of ESM Government Securities, the bond market itself.

However, Treasury bill yields showed little change and in the bond market, falls were minimal in prices.

EUROPE

Holiday takes toll on activity

THE APPROACH of the long Easter holiday weekend provided an inhibition to trading on European bourses yesterday. The uncertain tone of the dollar also meant that activity by foreign investors was muted.

Frankfurt opened steady but shares had turned mixed by the close as domestic demand dwindled. The mid-session calculation of the Commerzbank index registered a 3.5 decline to 1,191.5.

Disappointment with Bayer's 34 per cent rise in pre-tax profit - some analysts had expected a 50 per cent gain - left the shares down DM 1.20 in early reaction, but recovered to close a net 30 pfgr lower at DM 211.20.

Other chemical issues were mixed with BASF 10 pfgr higher at DM 204, while Hoechst slipped 30 pfgr to DM 206.20. Pharmaceutical Schering gained 70 pfgr to DM 450.70.

Among the banks, Deutsche - the latest to report - edged 30 pfgr higher to DM 439.80 as investors assessed the rise in group operating profits.

Dresdner Bank, the only one of the leading banks to raise its dividend, gained DM 1 to DM 190. Commerzbank fell DM 1 to DM 163.

Domestic bond prices ended firmer after a moderately active session although uncertainty over the outlook for the dollar kept some investors out of the market. The Bundesbank sold DM 772m of paper, after purchases totalling DM 16.8m the previous day.

Amsterdam turned lower with the market awaiting more corporate results in the coming week.

The ANP-CBS General index slipped 1.1 to 203.3. Pakhoed was unable to recover from an early decline despite the announcement of higher 1984 profits. The storage group closed down FI 4.20 at FI 7.

In the banking sector, NMB eased FI 3 to FI 189 ahead of its results while ABN was down FI 5.50 at FI 398.50. Mortgage banks were higher on the reduced upward pressure on Dutch interest rates. FGH rose FI 1.40 to FI 58.40 and WUH was FI 1.90 firmer at FI 104.10.

Publisher Elsevier gave up an early advance to fall FI 1.50 to FI 112.50 in continued reaction to its expectations of a slowing of profits growth this year. VMP-Stork was unchanged at FI 152 despite a 40 per cent rise in net 1984 income and plans to resume dividend payments.

Bond prices moved slightly up in quiet trading. Zurich maintained its firmer tone. Among the best advances of the day, Sandoz added SwFr 200 to SwFr 1,700 and Jacobs Suchard rose SwFr 25 to SwFr 6,375.

The recently volatile Nestlé and Ciba-Geigy were unchanged at SwFr 8,340 and SwFr 2,840 respectively.

In the metals sector, Aluminuisse put on SwFr 4 to SwFr 855: its annual press conference came after the market had closed.

Bonds were steady in quiet trading. Paris continued on its record setting ways with the CAC General index up 2.4 at a peak 215.7. The mood has been underpinned by some better than expected corporate results recently and yesterday, the market was further buoyed by a

138 point fall in call money rate to 10 1/2 per cent.

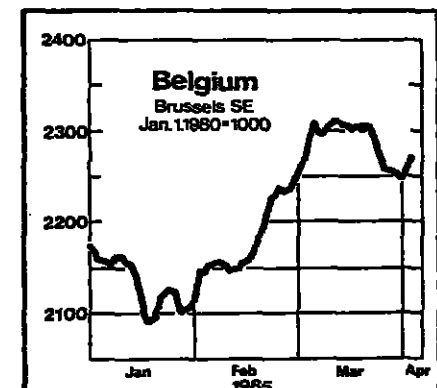
Avions Dassault rose FFr 120 to FFr 1,350 following reports that it is negotiating a substantial fighter aircraft sale to Iraq.

Brussels was also firmer although Wagons-Lits, the travel and tourism group, was unchanged at BFr 2,640, despite a rise in 1984 profits and plans to raise its dividend.

Delhaize, the retailer, put on BFr 290 to BFr 7,360, in continued reaction to its higher 1984 profits.

Groupe Bruxelles Lambert gained BFr 30 to BFr 2,010 while Société Générale de Belgique was BFr 20 ahead at BFr 2,020.

Milan was firmer, reversing the downward trend of the previous seven sessions. Stockholm was also higher in lacklustre trading, but Madrid was lower.



TOKYO

Institutions spur visit to new peak

THE REBOUND in Tokyo shares yesterday from the previous day's setback boosted the Nikkei-Dow market average to another all-time high, writes Shigeo Nishikiori of Jiji Press.

Investor interest began shifting to comparatively large-capital, medium and low-priced stocks such as Sumitomo Cement and Kanebo. The swing was away from biotechnology, hidden-asset and new materials-related issues which had already peaked. Otherwise promising quality issues were dampened by renewed trade friction with the U.S.

The Nikkei-Dow gained 53.40 to 12,683.26, topping the previous high of 12,677.15 recorded on Monday. Volume swelled to 728m shares from Tuesday's 505m. Rises outnumbered declines by 438 to 338, with 130 issues unchanged.

Large brokerage houses attributed the rebound to renewed brisk buying by institutional investors, including specific money trust funds of trust banks, to usher in the new fiscal year.

Cement and cotton-spinning stocks stood out among favoured medium and low-priced issues. Sumitomo Cement topped the active list with 35.37m shares changing hands and benefited from news that the company is developing artificial bones through biotechnology. It rose Y43 to Y346. Onoda Cement and Nihon Cement firmed in sympathy, adding Y35 and Y11 to Y411 and Y261 respectively.

Elsewhere Keisei Electric Railway climbed Y19 to Y325, boosted by growth in visitors to its affiliate, Tokyo Disneyland. Minolta Camera added Y35 to Y700 on increased demand for its single-lens reflex cameras.

Blue-chips were mixed, with many still out of favour. Toshiba, fourth busiest with 18.51m shares, firmed Y1 to Y430; Sony advanced Y30 to Y4,400 and Pioneer Y120 to Y2,790, both on small-lot buying; but Matsushita Electric Industrial fell Y20 to Y1,510.

Trading on the bond market was lacklustre, with many investors awaiting the authorities' decision on the terms of 10-year government bonds scheduled for issuance this month.

Small-lot dealing by city and trust banks and speculative buying by some securities houses sent the yield on the benchmark 7.3 per cent government bond due in December 1993 down to 6.690 per cent from Tuesday's 6.715.

LONDON

Pre-Easter lethargy hits equities

LEADING EQUITIES wilted in London yesterday ahead of the long market holiday as dealers encountered some tax-loss selling which weighed heavily on trade and produced sharp price falls. By the close the FT Ordinary index was down 12.9 at 956.5.

Internationals slipped after a firm opening for sterling but failed to recover when the exchange rate came back. Blue Circle suffered adverse views on its proposed acquisition of Atlantic Cement of America. The UK group dropped 29p to 488p.

Gills went into hibernation with closing quotations showing only small changes.

Chief price changes, Page 40; Details, Page 41; Share information service, Pages 42-43

CANADA

GOLD AND OIL issues came under heavy selling pressure in Toronto as the late weakness of the previous session was extended yesterday.

Among the actives, AMCA International dipped C\$1 to C\$14, Inco eased C\$1 to C\$18.4 and Dome Petroleum shed 10 cents to C\$3.20. Bow Valley Resources traded C\$1 lower to C\$7.4.

Financials also tended lower with Canada Trust losing C\$1 to C\$32.7 and Canadian Imperial Bank moving C\$1 off to C\$29.4.

AUSTRALIA

THE SURGE in U.S. copper prices spurred Sydney to a record with a 8.6-point gain in the All-Ordinaries index to 837.4, and a 11.5 jump in the All-Resources index to 560.5.

Resource issues were led sharply higher by blue-chip miners as the falling Australian dollar enhanced the attraction of this sector.

MIM Holdings was bought 18 cents higher to A\$3.40 while Bougainville surged 14 cents to A\$2.40. Elsewhere, CRA picked up 14 cents to A\$6.16, BHP rose 10 cents to A\$6.04, and Peabody jumped 10 cents to A\$4.15.

SOUTH AFRICA

THE CONTINUED strength of the bulion price injected further buoyancy into Johannesburg gold shares.

Randfontein put on another R5 to R210 while Unisel scored the highest percentage rise of the day with a R1.50 surge to R19.75.

Mining financials and other miners followed the traditional lead of the gold sector with Anglo American picking up 50 cents to R26 while Impala Platinum firmed 25 cents to R22.50. De Beers continued to find support with a 3 cent gain to R10.15.

SINGAPORE

LATE bargain-hunting forced a mixed finish in Singapore although the Straits Times industrial index managed a 2.5 point rise to 814.18.

UOB, the most active share, closed unchanged at S\$4.34 while TDM shed 2 cents to S\$3.14 in active dealing. Pan Electric, also busily traded, picked up 3 cents to S\$2.85.

Cycle & Carriage continued to benefit from speculative buying on reports of a takeover bid. Although turnover was reduced from recent levels, it climbed 8 cents to S\$4.08.

HONG KONG

THE REAPPEARANCE of overseas institutional buying pushed Hong Kong higher and left the Hang Seng index at a three-and-a-half-year peak of 1,451.35, a rise of 18.79 points.

Speculation that Jardine Matheson might be the subject of a takeover subsided, but the trading group firmed 10 cents to HK\$10.20 while Hongkong Land, its associate company, added 5 cents to HK\$5.15.

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AMERICAN STOCK EXCHANGE COMPOSITE PRICES

Prices at 3pm, April 3

12 Month	Stock	Div. Yld.	P/E	100s High	Low	Close	Prev. Close	12 Month	Stock	Div. Yld.	P/E	100s High	Low	Close	Prev. Close	12 Month	Stock	Div. Yld.	P/E	100s High	Low	Close	Prev. Close	12 Month	Stock	Div. Yld.	P/E	100s High	Low	Close	Prev. Close
High	Low							High	Low							High	Low							High	Low						
74 1/4	74 1/4	ADP	1.5	15	15	15	15	18 1/2	18 1/2	ADP	1.5	15	15	15	15	20 1/2	20 1/2	ADP	1.5	15	15	15	15	21 1/2	21 1/2	ADP	1.5	15	15	15	15
14 1/4	14 1/4	AL	1.5	15	15	15	15	21 1/2	21 1/2	AL	1.5	15	15	15	15	22 1/2	22 1/2	AL	1.5	15	15	15	15	23 1/2	23 1/2	AL	1.5	15	15	15	15
20 1/4	20 1/4	AMC	1.5	15	15	15	15	24 1/2	24 1/2	AMC	1.5	15	15	15	15	25 1/2	25 1/2	AMC	1.5	15	15	15	15	26 1/2	26 1/2	AMC	1.5	15	15	15	15
24 1/4	24 1/4	AT	1.5	15	15	15	15	28 1/2	28 1/2	AT	1.5	15	15	15	15	29 1/2	29 1/2	AT	1.5	15	15	15	15	30 1/2	30 1/2	AT	1.5	15	15	15	15
28 1/4	28 1/4	AT&T	1.5	15	15	15	15	32 1/2	32 1/2	AT&T	1.5	15	15	15	15	33 1/2	33 1/2	AT&T	1.5	15	15	15	15	34 1/2	34 1/2	AT&T	1.5	15	15	15	15
32 1/4	32 1/4	AXP	1.5	15	15	15	15	36 1/2	36 1/2	AXP	1.5	15	15	15	15	37 1/2	37 1/2	AXP	1.5	15	15	15	15	38 1/2	38 1/2	AXP	1.5	15	15	15	15
36 1/4	36 1/4	BAC	1.5	15	15	15	15	40 1/2	40 1/2	BAC	1.5	15	15	15	15	41 1/2	41 1/2	BAC	1.5	15	15	15	15	42 1/2	42 1/2	BAC	1.5	15	15	15	15
40 1/4	40 1/4	BEL	1.5	15	15	15	15	44 1/2	44 1/2	BEL	1.5	15	15	15	15	45 1/2	45 1/2	BEL	1.5	15	15	15	15	46 1/2	46 1/2	BEL	1.5	15	15	15	15
44 1/4	44 1/4	BFI	1.5	15	15	15	15	48 1/2	48 1/2	BFI	1.5	15	15	15	15	49 1/2	49 1/2	BFI	1.5	15	15	15	15	50 1/2	50 1/2	BFI	1.5	15	15	15	15
48 1/4	48 1/4	BID	1.5	15	15	15	15	52 1/2	52 1/2	BID	1.5	15	15	15	15	53 1/2	53 1/2	BID	1.5	15	15	15	15	54 1/2	54 1/2	BID	1.5	15	15	15	15
52 1/4	52 1/4	BIO	1.5	15	15	15	15	56 1/2	56 1/2	BIO	1.5	15	15	15	15	57 1/2	57 1/2	BIO	1.5	15	15	15	15	58 1/2	58 1/2	BIO	1.5	15	15	15	15
56 1/4	56 1/4	BIR	1.5	15	15	15	15	60 1/2	60 1/2	BIR	1.5	15	15	15	15	61 1/2	61 1/2	BIR	1.5	15	15	15	15	62 1/2	62 1/2	BIR	1.5	15	15	15	15
60 1/4	60 1/4	BIZ	1.5	15	15	15	15	64 1/2	64 1/2	BIZ	1.5	15	15	15	15	65 1/2	65 1/2	BIZ	1.5	15	15	15	15	66 1/2	66 1/2	BIZ	1.5	15	15	15	15
64 1/4	64 1/4	BK	1.5	15	15	15	15	68 1/2	68 1/2	BK	1.5	15	15	15	15	69 1/2	69 1/2	BK	1.5	15	15	15	15	70 1/2	70 1/2	BK	1.5	15	15	15	15
68 1/4	68 1/4	BK	1.5	15	15	15	15	72 1/2	72 1/2	BK	1.5	15	15	15	15	73 1/2	73 1/2	BK	1.5	15	15	15	15	74 1/2	74 1/2	BK	1.5	15	15	15	15
72 1/4	72 1/4	BK	1.5	15	15	15	15	76 1/2	76 1/2	BK	1.5	15	15	15	15	77 1/2	77 1/2	BK	1.5	15	15	15	15	78 1/2	78 1/2	BK	1.5	15	15	15	15
76 1/4	76 1/4	BK	1.5	15	15	15	15	80 1/2	80 1/2	BK	1.5	15	15	15	15	81 1/2	81 1/2	BK	1.5	15	15	15	15	82 1/2	82 1/2	BK	1.5	15	15	15	15
80 1/4	80 1/4	BK	1.5	15	15	15	15	84 1/2	84 1/2	BK	1.5	15	15	15	15	85 1/2	85 1/2	BK	1.5	15	15	15	15	86 1/2	86 1/2	BK	1.5	15	15	15	15
84 1/4	84 1/4	BK	1.5	15	15	15	15	88 1/2	88 1/2	BK	1.5	15	15	15	15	89 1/2	89 1/2	BK	1.5	15	15	15	15	90 1/2	90 1/2	BK	1.5	15	15	15	15
88 1/4	88 1/4	BK	1.5	15	15	15	15	92 1/2	92 1/2	BK	1.5	15	15	15	15	93 1/2	93 1/2	BK	1.5	15	15	15	15	94 1/2	94 1/2	BK	1.5	15	15	15	15
92 1/4	92 1/4	BK	1.5	15	15	15	15	96 1/2	96 1/2	BK	1.5	15	15	15	15	97 1/2	97 1/2	BK	1.5	15	15	15	15	98 1/2	98 1/2	BK	1.5	15	15	15	15
96 1/4	96 1/4	BK	1.5	15	15	15	15	100 1/2	100 1/2	BK	1.5	15	15	15	15	101 1/2	101 1/2	BK	1.5	15	15	15	15	102 1/2	102 1/2	BK	1.5	15	15	15	15
100 1/4	100 1/4	BK	1.5	15	15	15	15	104 1/2	104 1/2	BK	1.5	15	15	15	15	105 1/2	105 1/2	BK	1.5	15	15	15	15	106 1/2	106 1/2	BK	1.5	15	15	15	15
104 1/4	104 1/4	BK	1.5	15	15	15	15	108 1/2	108 1/2	BK	1.5	15	15	15	15	109 1/2	109 1/2	BK	1.5	15	15	15	15	110 1/2	110 1/2	BK	1.5	15	15	15	15
108 1/4	108 1/4	BK	1.5	15	15	15	15	112 1/2	112 1/2	BK	1.5	15	15	15	15	113 1/2	113 1/2	BK	1.5	15	15	15	15	114 1/2	114 1/2	BK	1.5	15	15	15	15
112 1/4	112 1/4	BK	1.5	15	15	15	15	116 1/2	116 1/2	BK	1.5	15	15	15	15	117 1/2	117 1/2	BK	1.5	15	15	15	15	118 1/2	118 1/2	BK	1.5	15	15	15	15
116 1/4	116 1/4	BK	1.5	15	15	15	15	120 1/2	120 1/2	BK	1.5	15	15	15	15	121 1/2	121 1/2	BK	1.5	15	15	15	15	122 1/2	122 1/2	BK	1.5	15	15	15	15
120 1/4	120 1/4	BK	1.5	15	15	15	15	124 1/2	124 1/2	BK	1.5	15	15	15	15	125 1/2	125 1/2	BK	1.5	15	15	15	15	126 1/2	126 1/2	BK	1.5	15	15	15	15
124 1/4	124 1/4	BK	1.5	15	15	15	15	128 1/2	128 1/2	BK	1.5	15	15	15	15	129 1/2	129 1/2	BK	1.5	15	15	15	15	130 1/2	130 1/2	BK	1.5	15	15	15	15
128 1/4	128 1/4	BK	1.5	15	15	15	15	132 1/2	132 1/2	BK	1.5	15	15	15	15	133 1/2	133 1/2	BK	1.5	15	15	15	15	134 1/2	134 1/2	BK	1.5	15	15	15	15
132 1/4	132 1/4	BK	1.5	15	15	15	15	136 1/2	136 1/2	BK	1.5	15	15	15	15	137 1/2	137 1/2	BK	1.5	15	15	15	15	138 1/2	138 1/2	BK	1.5	15	15	15	15
136 1/4	136 1/4	BK	1.5	15	15	15	15	140 1/2	140 1/2	BK	1.5	15	15	15	15	141 1/2	141 1/2	BK	1.5	15	15	15	15	142 1/2	142 1/2	BK	1.5	15	15	15	15
140 1/4	140 1/4	BK	1.5	15	15	15	15	144 1/2	144 1/2	BK	1.5	15	15	15	15	145 1/2	145 1/2	BK	1.5	15	15	15	15	146 1/2	146 1/2	BK	1.5	15	15	15	15
144 1/4	144 1/4	BK	1.5	15	15	15	15	148 1/2	148 1/2	BK	1.5	15	15	15	15	149 1/2	149 1/2	BK	1.5	15	15	15	15	150 1/2	150 1/2	BK	1.5	15	15	15	15
148 1/4	148 1/4	BK	1.5	15	15	15	15	152 1/2	152 1/2	BK	1.5	15	15	15	15	153 1/2	153 1/2	BK	1.5	15	15	15	15	154 1/2	154 1/2	BK	1.5	15	15	15	15
152 1/4	152 1/4	BK	1.5	15	15	15	15	156 1/2	156 1/2	BK	1.5	15	15	15	15	157 1/2	157 1/2	BK	1.5	15	15	15	15	158 1/2	158 1/2	BK	1.5	15	15	15	15
156 1/4	156 1/4	BK	1.5	15	15	15	15	160 1/2	160 1/2	BK	1.5	15	15	15	15	161 1/2	161 1/2	BK	1.5	15	15	15	15	162 1/2	162 1/2	BK	1.5	15	15	15	15
160 1/4	160 1/4	BK	1.5	15	15	15	15	164 1/2	164 1/2	BK	1.5	15	15	15	15	165 1/2	165 1/2	BK	1.5	15	15	15	15	166 1/2	166 1/2	BK	1.5	15	15	15	15
164 1/4	164 1/4	BK	1.5	15	15	15	15	168 1/2	168 1/2	BK	1.5	15	15	15	15	169 1/2	169 1/2	BK	1.5	15	15	15	15	170 1/2	170 1/2	BK	1.5	15	15	15	15
168 1/4	168 1/4	BK	1.5	15	15	15	15	172 1/2	172 1/2	BK	1.5	15	15	15	15	173 1/2	173 1/2	BK	1.5	15	15	15	15	174 1/2	174 1/2	BK	1.5	15	15	15	15
172 1/4	172 1/4	BK	1.5	15	15	15	15	176 1/2	176 1/2	BK	1.5	15	15	15	15	177 1/2	177 1/2	BK	1.5	15	15	15	15	178 1/2	178 1/2	BK	1.5	15	15	15	15
176 1/4	176 1/4	BK	1.5	15	15	15	15	180 1/2	180 1/2	BK	1.5	15	15	15	15	181 1/2	181 1/2	BK	1.5	15	15	15	15	182 1/2	182 1/2	BK	1.5	15	15	15	15
180 1/4	180 1/4	BK	1.5	15	15	15	15	184 1/2	184 1/2	BK	1.5	15	15	15	15	185 1/2	185 1/2	BK	1.5	15	15	15	15	186 1/2	186 1/2	BK	1.5	15	15	15	15
184 1/4	184 1/4	BK	1.5	15	15	15	15	188 1/2	188 1/2	BK	1.5	15	15	15	15	189 1/2	189 1/2	BK	1.5	15	15	15	15	190 1/2	190 1/2	BK	1.5	15	15	15	15
188 1/4	188 1/4	BK	1.5	15	15	15	15	192 1/2</																							

[illegible]

AMERICAN STOCK EXCHANGE PRICES

[illegible]

LEISURE—Continued

[illegible]**PROPERTY—Continued**[illegible]

MENT TRUSTS—CONT. + 25 Div : Y712 1904-05

[illegible]

CZ	YTD Gr's	P/E	1984-85		Stock	F
			High	Low		
1	100	10	100	100	100	100
2	100	10	100	100	100	100
3	100	10	100	100	100	100
4	100	10	100	100	100	100
5	100	10	100	100	100	100
6	100	10	100	100	100	100
7	100	10	100	100	100	100
8	100	10	100	100	100	100
9	100	10	100	100	100	100
10	100	10	100	100	100	100
11	100	10	100	100	100	100
12	100	10	100	100	100	100
13	100	10	100	100	100	100
14	100	10	100	100	100	100
15	100	10	100	100	100	100
16	100	10	100	100	100	100
17	100	10	100	100	100	100
18	100	10	100	100	100	100
19	100	10	100	100	100	100
20	100	10	100	100	100	100
21	100	10	100	100	100	100
22	100	10	100	100	100	100
23	100	10	100	100	100	100
24	100	10	100	100	100	100
25	100	10	100	100	100	100
26	100	10	100	100	100	100
27	100	10	100	100	100	100
28	100	10	100	100	100	100
29	100	10	100	100	100	100
30	100	10	100	100	100	100
31	100	10	100	100	100	100
32	100	10	100	100	100	100
33	100	10	100	100	100	100
34	100	10	100	100	100	100
35	100	10	100	100	100	100
36	100	10	100	100	100	100
37	100	10	100	100	100	100
38	100	10	100	100	100	100
39	100	10	100	100	100	100
40	100	10	100	100	100	100
41	100	10	100	100	100	100
42	100	10	100	100	100	100
43	100	10	100	100	100	100
44	100	10	100	100	100	100
45	100	10	100	100	100	100
46	100	10	100	100	100	100
47	100	10	100	100	100	100
48	100	10	100	100	100	100
49	100	10	100	100	100	100
50	100	10	100	100	100	100
51	100	10	100	100	100	100
52	100	10	100	100	100	100
53	100	10	100	100	100	100
54	100	10	100	100	100	100
55	100	10	100	100	100	100
56	100	10	100	100	100	100
57	100	10	100	100	100	100
58	100	10	100	100	100	100
59	100	10	100	100		

[illegible]

0	Abel Prop. 10p	211	1.71	3.2	3.0	13.
6	Austmark Int	74				
1	Boston Eves Co					

240	Beaver (C. 11.3.29)	110.3	15	3.7	
241	Berkley/Sage Hill	110.3	14	6.6	
242	Berkley/Sage Hill	228	22	1.5	
243	Brantford	228	22	1.5	
244	Brantford	228	22	1.5	
245	Brantford	228	22	1.5	
246	Brantford	228	22	1.5	
247	Brantford	228	22	1.5	
248	Brantford	228	22	1.5	
249	Brantford	228	22	1.5	
250	Brantford	228	22	1.5	
251	Brantford	228	22	1.5	
252	Brantford	228	22	1.5	
253	Brantford	228	22	1.5	
254	Brantford	228	22	1.5	
255	Brantford	228	22	1.5	
256	Brantford	228	22	1.5	
257	Brantford	228	22	1.5	
258	Brantford	228	22	1.5	
259	Brantford	228	22	1.5	
260	Brantford	228	22	1.5	
261	Brantford	228	22	1.5	
262	Brantford	228	22	1.5	
263	Brantford	228	22	1.5	
264	Brantford	228	22	1.5	
265	Brantford	228	22	1.5	
266	Brantford	228	22	1.5	
267	Brantford	228	22	1.5	
268	Brantford	228	22	1.5	
269	Brantford	228	22	1.5	
270	Brantford	228	22	1.5	
271	Brantford	228	22	1.5	
272	Brantford	228	22	1.5	
273	Brantford	228	22	1.5	
274	Brantford	228	22	1.5	
275	Brantford	228	22	1.5	
276	Brantford	228	22	1.5	
277	Brantford	228	22	1.5	
278	Brantford	228	22	1.5	
279	Brantford	228	22	1.5	
280	Brantford	228	22	1.5	
281	Brantford	228	22	1.5	
282	Brantford	228	22	1.5	
283	Brantford	228	22	1.5	
284	Brantford	228	22	1.5	
285	Brantford	228	22	1.5	
286	Brantford	228	22	1.5	
287	Brantford	228	22	1.5	
288	Brantford	228	22	1.5	
289	Brantford	228	22	1.5	
290	Brantford	228	22	1.5	
291	Brantford	228	22	1.5	
292	Brantford	228	22	1.5	
293	Brantford	228	22	1.5	
294	Brantford	228	22	1.5	
295	Brantford	228	22	1.5	
296	Brantford	228	22	1.5	
297	Brantford	228	22	1.5	
298	Brantford	228	22	1.5	
299	Brantford	228	22	1.5	
300	Brantford	228	22	1.5	
301	Brantford	228	22	1.5	
302	Brantford	228	22	1.5	
303	Brantford	228	22	1.5	
304	Brantford	228	22	1.5	
305	Brantford	228	22	1.5	
306	Brantford	228	22	1.5	
307	Brantford	228	22	1.5	
308	Brantford	228	22	1.5	
309	Brantford	228	22	1.5	
310	Brantford	228	22	1.5	
311	Brantford	228	22	1.5	
312	Brantford	228	22	1.5	
313	Brantford	228	22	1.5	
314	Brantford	228	22	1.5	
315	Brantford	228	22	1.5	
316	Brantford	228	22	1.5	
317	Brantford	228	22	1.5	
318	Brantford	228	22	1.5	
319	Brantford	228	22	1.5	
320	Brantford	228	22	1.5	
321	Brantford	228	22	1.5	
322	Brantford	228	22	1.5	

101	68	Alisa Inv.	97
135	440	Alfance Trust	637

[illegible]

17.25	1.0	3.9	125	72	Barlow Hds. 10p.
7.8	1.0	17.4	164	94	Barrie In & Fin 21s

[illegible]

111	-1	4.83	4	82	4	405	160	Sum
13	8	-	-	27.0	721	336	Wes
150		106.76	1.6	4.0	15.7			

[illegible]

462	1+18	080c	2.3	7.5
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[illegible]

Dividend and yield based on prospectus or other official estimate.

[illegible]

40

Midland Bank, Tr. Corp. (Jersey) Ltd. 100 Broad St., New York, N.Y. 10046 Midland Bank, Tr. Corp. (Jersey) Ltd. 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Minerals, Oil Res. Serv. P.d. Inc. 100 Broad St., New York, N.Y. 10046 Minerals, Oil Res. Serv. P.d. Inc. 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Samuel Montagu Ltd. Agents 114, Old Broad St., London, E.C.2 Samuel Montagu Ltd. Agents 114, Old Broad St., London, E.C.2	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Murray, Johnstone, Inc. (Advisor) 343, West St., Glasgow, C2 Murray, Johnstone, Inc. (Advisor) 343, West St., Glasgow, C2	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
NEC Services Int. Ass. Ltd. 100 Broad St., New York, N.Y. 10046 NEC Services Int. Ass. Ltd. 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Nat. Westminster Bank Gr. Mgrs. Ltd. 100 Broad St., New York, N.Y. 10046 Nat. Westminster Bank Gr. Mgrs. Ltd. 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Newport International Management Bank of Bermuda Bldg., Bermuda Newport International Management Bank of Bermuda Bldg., Bermuda	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Norway Fund Managers (Bermuda) Ltd. Bank of Bermuda Bldg., Bermuda Norway Fund Managers (Bermuda) Ltd. Bank of Bermuda Bldg., Bermuda	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Paragon Bank Ltd. (Jersey) Ltd. 100 Broad St., New York, N.Y. 10046 Paragon Bank Ltd. (Jersey) Ltd. 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Phoenix International PO Box 125, Hamilton, Bermuda Phoenix International PO Box 125, Hamilton, Bermuda	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Prevalence Capital International PO Box 125, Hamilton, Bermuda Prevalence Capital International PO Box 125, Hamilton, Bermuda	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Putnam International Advisors Ltd. 100 Broad St., New York, N.Y. 10046 Putnam International Advisors Ltd. 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046 Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046 Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046 Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046 Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046 Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046 Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046 Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046 Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046 Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046 Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046 Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046 Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046 Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046 Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046 Reichardt Asset Management (C.I.) 100 Broad St., New York, N.Y. 10046	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210	01-626 2210 01-626 2210 01-626 2210
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Bitter omens for Kiwi fruit boom

For those who got on the band wagon early it has been profitable too. Exports, managed by the Kiwi Fruit Marketing Authority, have flourished, particularly to West Germany and Japan which take about 30 per cent each. The UK so far has been a poor customer, but this may well be coincidentally because its arrival coincides with the summer fruit.

But the real money has been made by those who sold land for orcharding and by the exporters, orchardists to an increasing number of enthusiasts. They

BRITAIN'S dairy farmers could face a £6.5m EEC fine in three months' time unless they cut output, according to the Milk Marketing Board.

That is the amount of "superlevy" the board estimates would be due under the Community dairy quota system imposed from last April if farmers continue to produce at the present level.

Farmers have been producing milk in excess of the quota rate since mid-November but because production had been well below quota in the previous six months output in the year to date is estimated to have been 1.7 per cent below the quota at 214m litres.

By the end of March production had come back into line with the quota but a further cut is required as Britain's output allocation in the second year of the quota system is reduced by 1 per cent.

Mr John Mackintosh, the board's divisional manager, milk production and statistics, said yesterday it was too early to say for certain that the superlevy charge will be as high as £6.5m "but we must make sure that producers are aware of the current situation."

The board's weekly estimates of production compared to quota will enable producers to keep in touch with developments, he said.

DAILY FARMERS' guide to reducing costs by growing more of their own food is being marketed by the Milk Marketing Board. "Alternative Forage Crops," by Mr Peter Jarvis, costs 1s and looks at all the advantages and pitfalls of forage crops.

REE NATIONAL Iron Ore company in Liberia, one of the three major mines in the country, has been closed by the board of directors.

CATCHES of Whiting off the coast of Scotland must be cut by half by the Scottish Government because of recent heavy landings, the Ministry of Agriculture announced yesterday.

moderately on weather forecasts indicating return to warmer temperatures during the remainder of the week, reports Heindl Commodities. More spring-like temperatures in Europe put pressure on spot markets. Wheat was independently strong as commission house buying in the near-by futures forced short covering.

tracted light support on
again hunting buying as
encies showed a steadier
e late in the day. Copper
ained firm on continued
ncern over the drawdown
exchange stocks. Sugar
me under pressure from

PER C C		37,000 lb. cents/lb.			
		cents/lb.			
Close	High	Low	Prev		
	144.61	45.48	43.25	43.92	
	144.56	45.00	43.00	43.77	
	144.07	44.15	42.80	43.66	
	143.13	43.30	42.00	42.57	
	143.00	43.00	41.40	42.00	
	142.50	42.50	41.40	41.25	
				40.75	
PER 25,000 lb. cents/lb.					
Close	High	Low	Prev		
	64.30	62.80	62.90	63.00	
	64.70	64.75	63.40	63.40	
	65.05	—	—	63.70	
	65.25	65.50	63.75	64.00	
	65.80	65.75	64.20	64.40	
	66.40	66.80	64.85	65.00	
66.85	—	—	—		

OTHER MARKETS

RUBBER

PHYSICALS—The London market was easier, attracted very little interest throughout the day and closed

WOOL FUTURES
WEDNESDAY GREASY WOOL—Close (in cents per kg, May 623.0, Aug. 628.0, July 630.0, 632.0, 631.0-628.0; Oct. 635.0, 636.0, 637.0, 638.0, 639.0, 640.0, 641.0, 642.0, 643.0, 644.0, 645.0, 646.0, 647.0, 648.0, 649.0, 650.0, 651.0, 652.0, 653.0, 654.0, 655.0, 656.0, 657.0, 658.0, 659.0, 660.0, 661.0, 662.0, 663.0, 664.0, 665.0, 666.0, 667.0, 668.0, 669.0, 670.0, 671.0, 672.0, 673.0, 674.0, 675.0, 676.0, 677.0, 678.0, 679.0, 680.0, 681.0, 682.0, 683.0, 684.0, 685.0, 686.0, 687.0, 688.0, 689.0, 690.0, 691.0, 692.0, 693.0, 694.0, 695.0, 696.0, 697.0, 698.0, 699.0, 700.0, 701.0, 702.0, 703.0, 704.0, 705.0, 706.0, 707.0, 708.0, 709.0, 710.0, 711.0, 712.0, 713.0, 714.0, 715.0, 716.0, 717.0, 718.0, 719.0, 720.0, 721.0, 722.0, 723.0, 724.0, 725.0, 726.0, 727.0, 728.0, 729.0, 730.0, 731.0, 732.0, 733.0, 734.0, 735.0, 736.0, 737.0, 738.0, 739.0, 740.0, 741.0, 742.0, 743.0, 744.0, 745.0, 746.0, 747.0, 748.0, 749.0, 750.0, 751.0, 752.0, 753.0, 754.0, 755.0, 756.0, 757.0, 758.0, 759.0, 760.0, 761.0, 762.0, 763.0, 764.0, 765.0, 766.0, 767.0, 768.0, 769.0, 770.0, 771.0, 772.0, 773.0, 774.0, 775.0, 776.0, 777.0, 778.0, 779.0, 780.0, 781.0, 782.0, 783.0, 784.0, 785.0, 786.0, 787.0, 788.0, 789.0, 790.0, 791.0, 792.0, 793.0, 794.0, 795.0, 796.0, 797.0, 798.0, 799.0, 800.0, 801.0, 802.0, 803.0, 804.0, 805.0, 806.0, 807.0, 808.0, 809.0, 810.0, 811.0, 812.0, 813.0, 814.0, 815.0, 816.0, 817.0, 818.0, 819.0, 820.0, 821.0, 822.0, 823.0, 824.0, 825.0, 826.0, 827.0, 828.0, 829.0, 830.0, 831.0, 832.0, 833.0, 834.0, 835.0, 836.0, 837.0, 838.0, 839.0, 840.0, 841.0, 842.0, 843.0, 844.0, 845.0, 846.0, 847.0, 848.0, 849.0, 850.0, 851.0, 852.0, 853.0, 854.0, 855.0, 856.0, 857.0, 858.0, 859.0, 860.0, 861.0, 862.0, 863.0, 864.0, 865.0, 866.0, 867.0, 868.0, 869.0, 870.0, 871.0, 872.0, 873.0, 874.0, 875.0, 876.0, 877.0, 878.0, 879.0, 880.0, 881.0, 882.0, 883.0, 884.0, 885.0, 886.0, 887.0, 888.0, 889.0, 890.0, 891.0, 892.0, 893.0, 894.0, 895.0, 896.0, 897.0, 898.0, 899.0, 900.0, 901.0, 902.0, 903.0, 904.0, 905.0, 906.0, 907.0, 908.0, 909.0, 910.0, 911.0, 912.0, 913.0, 914.0, 915.0, 916.0, 917.0, 918.0, 919.0, 920.0, 921.0, 922.0, 923.0, 924.0, 925.0, 926.0, 927.0, 928.0, 929.0, 930.0, 931.0, 932.0, 933.0, 934.0, 935.0, 936.0, 937.0, 938.0, 939.0, 940.0, 941.0, 942.0, 943.0, 944.0, 945.0, 946.0, 947.0, 948.0, 949.0, 950.0, 951.0, 952.0, 953.0, 954.0, 955.0, 956.0, 957.0, 958.0, 959.0, 960.0, 961.0, 962.0, 963.0, 964.0, 965.0, 966.0, 967.0, 968.0, 969.0, 970.0, 971.0, 972.0, 973.0, 974.0, 975.0, 976.0, 977.0, 978.0, 979.0, 980.0, 981.0, 982.0, 983.0, 984.0, 985.0, 986.0, 987.0, 988.0, 989.0, 990.0, 991.0, 992.0, 993.0, 994.0, 995.0, 996.0, 997.0, 998.0, 999.0, 1000.0, 1001.0, 1002.0, 1003.0, 1004.0, 1005.0, 1006.0, 1007.0, 1008.0, 1009.0, 1010.0, 1011.0, 1012.0, 1013.0, 1014.0, 1015.0, 1016.0, 1017.0, 1018.0, 1019.0, 1020.0, 1021.0, 1022.0, 1023.0, 1024.0, 1025.0, 1026.0, 1027.0, 1028.0, 1029.0, 1030.0, 1031.0, 1032.0, 1033.0, 1034.0, 1035.0, 1036.0, 1037.0, 1038.0, 1039.0, 1040.0, 1041.0, 1042.0, 1043.0, 1044.0, 1045.0, 1046.0, 1047.0, 1048.0, 1049.0, 1050.0, 1051.0, 1052.0, 1053.0, 1054.0, 1055.0, 1056.0, 1057.0, 1058.0, 1059.0, 1060.0, 1061.0, 1062.0, 1063.0, 1064.0, 1065.0, 1066.0, 1067.0, 1068.0, 1069.0, 1070.0, 1071.0, 1072.0, 1073.0, 1074.0, 1075.0, 1076.0, 1077.0, 1078.0, 1079.0, 1080.0, 1081.0, 1082.0, 1083.0, 1084.0, 1085.0, 1086.0, 1087.0, 1088.0, 1089.0, 1090.0, 1091.0, 1092.0, 1093.0, 1094.0, 1095.0, 1096.0, 1097.0, 1098.0, 1099.0, 1100.0, 1101.0, 1102.0, 1103.0, 1104.0, 1105.0, 1106.0, 1107.0, 1108.0, 1109.0, 1110.0, 1111.0, 1112.0, 1113.0, 1114.0, 1115.0, 1116.0, 1117.0, 1118.0, 1119.0, 1120.0, 1121.0, 1122.0, 1123.0, 1124.0, 1125.0, 1126.0, 1127.0, 1128.0, 1129.0, 1130.0, 1131.0, 1132.0, 1133.0, 1134.0, 1135.0, 1136.0, 1137.0, 1138.0, 1139.0, 1140.0, 1141.0, 1142.0, 1143.0, 1144.0, 1145.0, 1146.0, 1147.0, 1148.0, 1149.0, 1150.0, 1151.0, 1152.0, 1153.0, 1154.0, 1155.0, 1156.0, 1157.0, 1158.0, 1159.0, 1160.0, 1161.0, 1162.0, 1163.0, 1164.0, 1165.0, 1166.0, 1167.0, 1168.0, 1169.0, 1170.0, 1171.0, 1172.0, 1173.0, 1174.0, 1175.0, 1176.0, 1177.0, 1178.0, 1179.0, 1180.0, 1181.0, 11

508, 510, 510-509: Aug 529, 532, 529: Oct 532, 534, 535-533: Dec 535, 536-535: Jan 534, 538, 537.

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar improves from low start

The dollar recovered most of its overnight losses in very quiet foreign exchange trading yesterday. It fell sharply in New York on Tuesday to DM 3.0955, and slipped further to DM 3.0955 in the Far East, but then began to recover as Europe opened. There were no new factors to influence the market, amid uncertainty about the present speed of U.S. economic growth and the likely direction of interest rates.

Rumours about problems involving South American debt, and liquidity among U.S. banks in general, tends to suggest lower rates, but U.S. money supply is seen to be entering a period of increased growth with M1 expected to rise by about \$2.5bn this week, while the market also awaits the release of U.S. unemployment data on Good Friday.

From an early level of DM 3.0920 in Europe the dollar rose to a peak of DM 3.1225, before closing slightly off the day's high at DM 3.1225 compared with DM 3.1490 previously. It also fell to FF 9.5350 from FF 9.6075; SwFr 2.0465 from SwFr 2.06; and Y253.20 from Y254.10.

On Bank of England figures the dollar index fell to 147.4, from 148.0.

STERLING - Trading range against the dollar in 1985 is 1.2550 to 1.2625. March average 1.2590. Exchange rate index rose 0.2 at 77.1, but finished on the day's low. It opened at 77.3 and after rising to 77.5 at 9 am drifted lower for the rest of the day.

Sterling gained 60 points to 12,130.1240. It touched a peak of 12,132.00 in the morning, but then slipped back, as the dollar recovered, to finish nearer the day's low of 12,055. The pound

was little changed against other major currencies, showing no reaction to the cut of 1 per cent to 1 1/2 per cent in Barclays and Midland Bank base rates. Expectations of a gradual decline in London interest rates and a seasonal weakening of the oil market had little impact, with sterling easing to DM 3.80 from DM 3.8050, but rising to FF 11.5550 from FF 11.55, and holding steady at SwFr 3.2030 and Y307.

D-MARK - Trading range against the dollar in 1985 is 3.0525 to 3.0625. March average 3.0572. Exchange rate index 121.4 against

121.8 six months ago.

The D-mark closed in the middle of its day's range against the dollar. The market was dull and featureless, with dealers finding little reason to buy or sell the U.S. currency. It fell to DM3.1165 from DM3.1510 at the Frankfurt close after touching a low of DM3.0820 in early trading.

Sterling was strong, despite UK bank base rate cuts, closing in Frankfurt near the day's high at DM 3.82.

STERLING EXCHANGE RATE

Unit	April 3	Previous
3.20 am	77.3	77.0
9.00 am	77.5	76.9
10.00 am	77.4	77.0
11.00 am	77.3	77.0
Noon	77.3	77.0
1.00 pm	77.4	76.8
2.00 pm	77.2	76.9
3.00 pm	77.3	76.8
4.00 pm	77.1	76.9

\$ in New York

April 3

prev. close

1 month 3.1218-1.2145 3.1200-0.9320

3 months 3.1218-1.2145 3.1200-0.9320

6 months 3.1218-1.2145 3.1200-0.9320

12 months 3.1218-1.2145 3.1200-0.9320

Forward premiums and discounts apply to the U.S. dollar.

FINANCIAL FUTURES

Eurodollars rise

A firmer trend in Euro-dollar prices provided the only interest in what was otherwise a very quiet London International Financial Futures Exchange yesterday. Values opened higher in London on the back of lower Fed funds on Tuesday. However, good commission house selling saw prices touch the day's low during the morning before recovery buying developed after the start in Chicago.

Once again the firmer trend reflected a further softening in cash prices. The extent of the rise was inhibited however, as the market appeared to lack sufficient conviction to break through resistance levels. Consequently most operators were

content to square positions and await any fresh developments next week.

Sterling based instruments opened firmer as sterling touched its best level during the morning. However, in the absence of any real interest ahead of Easter, contracts followed the path of sterling so that a weaker trend in the afternoon pushed values lower. In addition there was some disappointment after Barclays and Midland bank had cut their base rates by only 1 per cent to 1 1/2 per cent. In the face of diminishing hopes of an early cut in interest rates from current levels, futures prices tended to drift.

LONDON

THREE-MONTH EURO-DOLLAR \$1m

Unit	High	Low	Prev
June	90.10	89.22	89.14
Sept	89.10	88.22	88.14
Dec	88.10	87.22	87.14
March	87.10	86.22	86.14
June	86.10	85.22	85.14
Sept	85.10	84.22	84.14
Dec	84.10	83.22	83.14
March	83.10	82.22	82.14
June	82.10	81.22	81.14
Sept	81.10	80.22	80.14
Dec	80.10	79.22	79.14
March	79.10	78.22	78.14
June	78.10	77.22	77.14
Sept	77.10	76.22	76.14
Dec	76.10	75.22	75.14
March	75.10	74.22	74.14
June	74.10	73.22	73.14
Sept	73.10	72.22	72.14
Dec	72.10	71.22	71.14
March	71.10	70.22	70.14
June	70.10	69.22	69.14
Sept	69.10	68.22	68.14
Dec	68.10	67.22	67.14
March	67.10	66.22	66.14
June	66.10	65.22	65.14
Sept	65.10	64.22	64.14
Dec	64.10	63.22	63.14
March	63.10	62.22	62.14
June	62.10	61.22	61.14
Sept	61.10	60.22	60.14
Dec	60.10	59.22	59.14
March	59.10	58.22	58.14
June	58.10	57.22	57.14
Sept	57.10	56.22	56.14
Dec	56.10	55.22	55.14
March	55.10	54.22	54.14
June	54.10	53.22	53.14
Sept	53.10	52.22	52.14
Dec	52.10	51.22	51.14
March	51.10	50.22	50.14
June	50.10	49.22	49.14
Sept	49.10	48.22	48.14
Dec	48.10	47.22	47.14
March	47.10	46.22	46.14
June	46.10	45.22	45.14
Sept	45.10	44.22	44.14
Dec	44.10	43.22	43.14
March	43.10	42.22	42.14
June	42.10	41.22	41.14
Sept	41.10	40.22	40.14
Dec	40.10	39.22	39.14
March	39.10	38.22	38.14
June	38.10	37.22	37.14
Sept	37.10	36.22	36.14
Dec	36.10	35.22	35.14
March	35.10	34.22	34.14
June	34.10	33.22	33.14
Sept	33.10	32.22	32.14
Dec	32.10	31.22	31.14
March	31.10	30.22	30.14
June	30.10	29.22	29.14
Sept	29.10	28.22	28.14
Dec	28.10	27.22	27.14
March	27.10	26.22	26.14
June	26.10	25.22	25.14
Sept	25.10	24.22	24.14
Dec	24.10	23.22	23.14
March	23.10	22.22	22.14
June	22.10	21.22	21.14
Sept	21.10	20.22	20.14
Dec	20.10	19.22	19.14
March	19.10	18.22	18.14
June	18.10	17.22	17.14
Sept	17.10	16.22	16.14
Dec	16.10	15.22	15.14
March	15.10	14.22	14.14
June	14.10	13.22	13.14
Sept	13.10	12.22	12.14
Dec	12.10	11.22	11.14
March	11.10	10.22	10.14
June	10.10	9.22	9.14
Sept	9.10	8.22	8.14
Dec	8.10	7.22	7.14
March	7.10	6.22	6.14
June	6.10	5.22	5.14
Sept	5.10	4.22	4.14
Dec	4.10	3.22	3.14
March	3.10	2.22	2.14
June	2.10	1.22	1.14
Sept	1.10	0.22	0.14
Dec	0.10	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00	0.00
March	0.00	0.00	0.00
June	0.00	0.00	0.00
Sept	0.00	0.00	0.00
Dec	0.00	0.00</	

